



COLLEGE OF FAMILY PHYSICIANS SINGAPORE

Annual Report 2025 - 2026





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College Vision

Leading FAMILY MEDICINE, Inspiring HEALTH.

College Mission

To nurture generations of Family Physicians through advocacy, education, and innovation, so as to uphold the standards of Family Medicine.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

CORPORATE INFORMATION

COLLEGE OF FAMILY PHYSICIANS SINGAPORE is registered with the Registry of Societies. (UEN: S71SS0039J)

College of Medicine Building 16 College Road #01-02 Singapore 169854

Registration Period: 7 August 2023 to 6 August 2029

GST Registration Number: M90367025C

Members of the 30th Council (2025–2027)

President	: Dr Wong Tien Hua
Vice President	: Dr S Suraj Kumar
Censor-in-Chief	: Dr Seah Ee-Jin Darren
Honorary Secretary	: Dr Wee Wei Chieh Nelson
Honorary Treasurer	: Dr Low Lian Leng
Honorary Assistant Secretary	: Dr Chua Lee Lea Im Elaine
Honorary Assistant Treasurer	: Dr Shen Fengli Sharon
Honorary Editor	: Dr Chiang Shu Hui Grace
Council Members	: Dr Cheong Siew Meng James
	: Dr Fok Wai Yee Rose
	: Dr Paul Goh Soo Chye
	: Dr Lee Meng Kam Richard
	: Dr Meykkumar S/O Meyappan
	: Dr Tan Hsien Yung David
	: Dr Tan Kian Wee Kenneth
	: Dr Xu Bang Yu

Board of Censors

Censor-in-Chief	: Dr Seah Ee-Jin Darren
Censors	: Dr Kwan Yew Seng
	: Dr Low Sher Guan Luke
Advisor	: Dr Paul Goh Soo Chye

Institute of Family Medicine

Chairman	: A/Prof Goh Lee Gan
Members	: Dr Xu Bang Yu
	: Dr Wee Wei Chieh Nelson
	: Dr Meykkumar S/O Meyappan

College Secretariat

General Manager	: Ms Jennifer Lau
Manager	: Ms Anica Goh
	: Mr Joel Woo
	: Ms Patricia Cheok
Assistant Manager	: Mr Chester Kwan
	: Mr Choo Guorong
	: Ms Zhang Qiyin
Senior Executive	: Mr Terence Lee
Programmes Executive	: Mr Kevin Kon
	: Ms Li Bizhen
Events Executive	: Ms Soon Xin Yi
Administrative Executive	: Ms Tiffany Zhao (resigned in December 2025)

Human Resources Committee

Chairman	: Dr Wee Wei Chieh Nelson
Members	: Dr Chua Lee Lea Im Elaine
	: Dr Low Lian Leng
	: Dr Shen Fengli Sharon
	: Ms Jennifer Lau

Publications Committee

The Singapore Family Physician Journal

Honorary Editor	: Dr Chiang Shu Hui Grace
Associate Hon Editor(s)	: Dr Chong Tsung Wei
	: Dr Chua Kee Loon Linus
Editorial Advisor	: Prof Wilfred Peh
Editorial Consultant	: A/Prof Goh Lee Gan
Editorial Executive(s)	: Mr Chester Kwan
	: Mr Terence Lee

The College Mirror

Chief Editor	: Dr Low Sher Guan Luke
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Team A

Editors	: Dr Chua Yu Cong Eugene
	: Dr Fok Wai Yee Rose
Members	: Dr Ng Chee Lian Lawrence
	: Dr Tan Eng Chun
	: Dr Tan Li Wen Terence

Team B

Editor	: Dr Lim Khong Jin Michael
Members	: Dr Aziz Noordin
	: Dr Cheah Ming Hann
	: Dr Hong Yinghui Lois
	: Dr Koh Jan Ming Ian
	: Dr Low Cheng Hong Charity
	: Dr Lye Tong Fong Alfred
	: Dr Ng Li Ling
	: Dr Tan Kee Tung

Team C

Editor	: Dr Yee Wen Jun Gabriel Gerard
Members	: Dr Chan Hian Hui Vincent
	: Dr Low Sher Guan Luke
	: Prof Ng Chirk Jenn
	: Dr Tan Kian Wee Kenneth
	: Dr Yang Kaymond
	: Dr Yuen Sok Wei Julia

Advisors	: A/Prof Goh Lee Gan
	: Dr Chua Lee Lea Im Elaine
	: Dr S Suraj Kumar
	: Dr Wee Wei Chieh Nelson
	: Dr Wong Tien Hua

Honorary Legal Advisors

Mr Maurice Cheong
Mr Lek Siang Pheng

Auditors

Lo Hock Ling & Co

PRESIDENT'S MESSAGE 2026



I am pleased to present the College of Family Physicians Singapore (CFPS) Annual Report for 2025–2026, highlighting the exceptional work and accomplishments of the 30th Council. This past year has been one of significant progress and continued dedication to our mission of advancing Family Medicine in Singapore, building on the solid foundation laid by our past leaders.

College Vision

Leading FAMILY MEDICINE, Inspiring HEALTH.

College Mission

To nurture generations of Family Physicians through advocacy, education, and innovation, so as to uphold the standards of Family Medicine.

Notable Achievements and Milestones

Recognition of Family Medicine as a Medical Specialty

The 2025–2026 year will be remembered as one of the most significant chapters in the history of the College. On 1 November 2025, Family Medicine was formally recognised as the 36th medical specialty in Singapore. This recognition represents the culmination of more than five decades of dedication by successive generations of Family Physicians who worked tirelessly to build Family Medicine into the discipline it is today.

Specialty recognition affirms the advanced knowledge, skills, and leadership that Family Physicians bring to Singapore's healthcare system. More importantly, it establishes a structured pathway for advanced training and specialist accreditation, strengthening our ability to care for an ageing population with increasingly complex healthcare needs. It also reinforces the central role of Family Medicine in supporting Healthier SG and the nation's shift towards preventive, community-based care.

This achievement was far from straightforward. Unlike many other specialties, Family Medicine developed independently through the vision and perseverance of our College's founders and leaders. Over the years, the College established its own postgraduate training programmes, examinations, and Fellowship pathway, while remaining inclusive of both public and private practitioners. As a result, the governance, accreditation, and examination structures evolved outside the traditional specialist accreditation framework.

Bringing Family Medicine into the Specialist Accreditation Board framework involved carefully aligning our curriculum, training pathways, examinations, and governance structures with specialist accreditation requirements while preserving the uniqueness of Family Medicine.

These efforts reflect the close collaboration between the College of Family Physicians Singapore, the Chapter of Family Physicians at the Academy of Medicine Singapore, the Family Physicians Accreditation Board, the Specialist Accreditation Board, the Ministry of Health, and many dedicated colleagues who contributed their expertise and time.

Specialty recognition marks the completion of one chapter in the evolution of Family Medicine, but there is much work ahead to uphold the high standards expected of a specialty, and to train the next generation of Family Medicine specialists.

Singapore Primary Care Conference 2026

The Singapore Primary Care Conference (SPCC) 2026, held from 14–16 May 2026 at Academia, was one of the College's highlights of the year. Co-organised with SingHealth Polyclinics, NHG Polyclinics, and National University Polyclinics, the conference attracted 702 participants from across the primary care community, reflecting the continued support from all stakeholders, and the enthusiasm for collaboration and professional exchange.

With the theme “Sustainable & Resilient Primary Care: Identity • Innovate • Integrate • Impact”, SPCC 2026 explored the opportunities and challenges facing primary care in an evolving healthcare landscape. The programme featured thought-provoking discussions on sustainable healthcare financing, future-ready models of care, artificial intelligence, climate resilience, and population health, while reinforcing the enduring importance of person-centred, comprehensive, and relationship-based care.

The conference also served as an important platform for strengthening partnerships across the primary care ecosystem. Bringing together family physicians, polyclinic colleagues, allied health professionals, policymakers, educators, and healthcare leaders, SPCC fostered meaningful dialogue and the exchange of ideas that will help shape the future of primary care in Singapore.

The strong attendance and active engagement throughout the conference reaffirmed the central role of primary care in achieving better health outcomes for our population. On behalf of the College, I extend my sincere appreciation to our co-organisers, speakers, moderators, sponsors, and participants for their invaluable contributions to the success of SPCC 2026.

World Family Doctor Day—May 2025

We celebrated World Family Doctor Day, which falls on 19 May each year, with a dinner at Voco Orchard Hotel on 24 May 2025. This event recognises the invaluable contributions of Family Physicians to healthcare. We were privileged to have Ms Lai Wei Lin, Permanent Secretary (Policy & Development) as our Guest-of-Honour.

As Family Medicine continues to evolve, the future of our profession depends not only on developing excellent clinicians, but also on nurturing leaders who will shape education, influence policy, and strengthen primary care. The College remains committed to this responsibility. Through initiatives such as the CFPS Leadership Programme, our Fellows and members had the opportunity to learn from the Mount Sinai Health System in New York, gaining insights into healthcare leadership, multidisciplinary care, and health system transformation. We also paid tribute to the late A/Prof Cheong Pak Yean, whose vision, mentorship, and unwavering commitment to professionalism continue to inspire generations of Family Physicians. His legacy reminds us that the College is where it is today because of the dedication and foresight of those who came before us.

Induction Ceremony—July 2025

Our College Induction Ceremony was held at the Shaw Foundation Alumni House (SFAH) Auditorium on 26 July 2025. We were delighted to welcome a new batch of students into our programmes as we began the academic year. This batch comprised 156 trainees in the GDFM course, 19 trainees in the MMed(FM) College Programme, and 49 trainees in the FM Fellowship [FCFP(S)] Programme.

College Convocation—November 2025

Our annual Convocation was held at Voco Orchard on 29 November 2025. It was a grand celebration of academic achievements and professional milestones, not least to celebrate the landmark recognition of Family Medicine as a specialty. We were delighted to have Prof Kenneth Mak, Director-General of Health, Ministry of Health as our Guest-of-Honour for this event. A/Prof Lee Kheng Hock also delivered the Sreenivasan Oration. This event saw 25 doctors awarded the MCFP(S) by Election, as well as the recognition of 163 GDFM graduates and 99 MMed(FM) graduates.

Courses Conducted

Since its inception, the College has initiated and continually developed postgraduate programmes to address the needs of our family doctors. The Graduate Diploma in Family Medicine (GDFM), the Master of Medicine in Family Medicine [MMed(FM)] College Programme, and the Fellowship of the College of Family Physicians Singapore (By Assessment) [FCFPS] continue to thrive. Likewise in recent years, we have also implemented Ethics Skills Courses, to equip our Family Physicians with skills in areas such as morality and the law.

I extend my gratitude to all Programme Directors and Assistant Programme Directors for their immense efforts in improving the College's training curricula, increasing the resources available to the trainees, and ensuring that our courses remain up to date in this ever-evolving world of ours. Their dedication has significantly enhanced the quality of training and support for our future Family Physicians.

Switch from UpToDate to ClinicalKeyAI

In January 2024, CFPS implemented UpToDate, a leading evidence-based clinical resource widely used by doctors in the public healthcare institutions in Singapore, for our members. With access to UpToDate, doctors were able to make more informed decisions about diagnosis and treatment, leading to better patient outcomes and significantly reducing medical errors through more accurate diagnoses, fewer unnecessary tests and procedures, and reduced specialist referrals. This not only elevated patient care but also brought about substantial cost savings for both patients and our healthcare system.

From 1 March 2026, we transited to ClinicalKey AI for a subscription period ending on 28 February 2027. This highly subsidised subscription also includes access to ClinicalKey Physician. This transition reflects CFPS' continued commitment to providing our members with high-quality, innovative resources to support their clinical practice, learning, and professional development.

Mount Sinai Leadership Programme

In the spirit of nurturing future leaders in Family Medicine, the College launched the CFPS Mount Sinai Leadership Programme in 2024. Since then, several batches of doctors have participated in the leadership programme at Mount Sinai Hospital in New York. For this past year, the five doctors who attended the course from 9–20 March 2025 were Dr Sze Kai Ping, Dr Hou Minsheng, Dr Leonard Leng, Dr Shariffa Syahidah Chishty, and Dr Habeeb Shakila Banu. The experiences this quintet gleaned from the programme were invaluable and will doubtless contribute to the continued improvement of Family Medicine in Singapore.

Commitment to Medical Ethics Education

In November 2022, the Singapore Medical Council informed doctors that compulsory CME on Medical Ethics would be required for Practising Certificate (PC) renewal in 2026. We have since been working closely with our sister Professional Bodies (PBs), the Academy of Medicine, Singapore (AMS), and the Singapore Medical Association (SMA), and launched our respective Mandatory Medical Ethics (MME) programmes in January 2024. This past year, the College conducted 3 webinars, 3 online MCQ sessions, and 2 PEL sessions. A topic that has been lined up for this year is Ethical Tensions in the usage of AI in Family Medicine; it goes without saying how relevant this subject is today.

AI Masterclass

The AI Masterclass for Family Medicine Leaders was held on 17 Jan 2026 at our academic training centre at 31 Neil Road. With AI being so prevalent today, it is as good a time as any to address this topic. Topics covered included how Family Physicians can use AI to improve primary care, how it affects the FP's role as clinician and educator, and whether primary care might be replaced by AI down the road. This event saw a total of 42 attendees.

Gratitude and Acknowledgements

I would like to place on record my heartfelt thanks to the members of the 30th Council for their hard work and dedication, particularly their engagement in primary care workgroups, training committees, and various other initiatives. The efforts of the 30th Council continue to lay a strong foundation for future growth and success, ensuring the continuous improvement of Family Medicine in Singapore.

I would also like to extend my deepest gratitude to the Secretariat for their tireless work behind the scenes. Their support has been invaluable in the smooth execution of our programmes and events, and their commitment has been a cornerstone of our success.

Furthermore, I am deeply grateful to the myriad members who have volunteered their time and energy in our teaching programmes as trainers, tutors, and examiners. The tireless efforts of our many friends of the College, who contributed their expertise and knowledge in our Family Practice Skills Courses, have been indispensable.

As we reflect on the accomplishments of the past year, we also look forward to the future with optimism and determination. The challenges ahead are numerous, but with the continued dedication and collaboration of our members, I am confident that we will rise to meet them. Thank you.

Dr Wong Tien Hua

President

College of Family Physicians Singapore

REPORT OF THE 30TH COUNCIL (2025 – 2027)

FOR THE PERIOD 1 APRIL 2025 – 31 MARCH 2026



Members of the 30th Council (2025 – 2027) with guests at the Family Medicine Convocation 2025

Standing (from left):

Dr Tan Hsien Yung David, Dr Cheong Siew Meng James, Dr Lee Meng Kam Richard, Dr Chua Lee Lea Im Elaine, Dr Chiang Shu Hui Grace, Dr Fok Wai Yee Rose, Dr Tan Kian Wee Kenneth, Dr Meykkumar S/O Meyappan, CI A/Prof Paul Goh Soo Chye, CI Asst Prof Xu Bang Yu

Seated (from left):

Adj A/Prof Tan Tze Lee, Dr S Suraj Kumar (Vice-President), Prof Kenneth Mak (GOH, Director-General of Health, Ministry of Health), A/Prof Lee Kheng Hock (Deputy Chief Executive Officer (Education and Community Partnerships)), Dr Wong Tien Hua (President), Dr Seah Ee-Jin Darren (Censor-in-Chief), Dr Wee Wei Chieh Nelson

Not in photo:

A/Prof Low Lian Leng, Dr Shen Fengli Sharon

The 30th Council was formed following the Annual General Meeting and election of office bearers of the Council and its members on 26 July 2025.

ACADEMIC PROGRAMMES: RECIPIENTS OF AWARDS / GRADUATES (2025)

Graduate Diploma in Family Medicine (GDFM)

The College would like to congratulate all doctors who were successful in the 2025 GDFM examinations.

2025 GDFM Graduands



Standing (from left):

Dr Mundigala Pathirannahalage Kasun Rajeeva Piyathunga, Dr Kalaiselvan Karthigaiyan, Dr Thinesh Kumar S/O Muthusamy, Dr Daniel Teo Kok Wey, Dr Cheong Shao Wei Dominic, Dr Tiffany Bong Sin Hui, Dr Sudesna Roy Chowdhury, Dr Liu Li Hui, Dr Lee Cheng Da, Dr Ma Yuping, Dr Seet Hong An Andrew, Dr Teng Boon Kiat Aldon, Dr Lai Shi Kun, Moses, Dr Cheang Wei, Benjamin, Dr Ng Sai Meng

Seated (from left):

Dr Fanniyah Anis, Dr Singh Jyoti, Dr Dodangodage Don Naveena Dinushika Weerasinghe, Dr Chu Mei Yin, Dr Tay Zhi Yan Clare, Dr S Suraj Kumar (Vice-President), Dr Wong Tien Hua (President), Dr Seah Ee-jin Darren (Censor-in Chief), Dr Udugamasooriya Soorige Dona Imalka Jayamali, Dr Poh Su Ern, Dr Kuah Poh Kah, Dr Nicole Soh Wei Ying*, Dr Lai Hsuan (Lai Xuan)

*2025 GDFM Book Prize Winner

2025 MMed(FM) College Programme Graduands



Standing (from left):

Mr Kevin Kon (Secretariat), Dr Lim Soon Lee, Dr Treye Teo Wei Ian, Dr Yong Yoke Kuen Christine, Dr Foo Hui Jun, Ms Patricia Cheok (Secretariat), Dr Loh Cheng, Dr Chua Darren

Seated (from left):

Dr Sze Kai Ping (Associate Programme Director), Dr Ong Ai Li (Associate Programme Director), Dr S Suraj Kumar (Vice-President), Dr Wong Tien Hua (President), Dr Seah Ee-jin Darren (Censor-in Chief), Dr Wee Wei Chieh Nelson (Programme Director)

Award of the Collegiate Membership of the College of Family Physicians Singapore [MCFP(S)]

The College would like to congratulate all doctors who fulfilled the requirements of the Collegiate Membership and were given the award of MCFP(S).



Standing (3rd row; from left):

Dr Wayne Han Lee, Dr Lim Han Wei, Dr Han Xiao, Dr Benjamin Wong Jiann Shuenn, Dr Jonathan Tung Gak Wah

Standing (2nd row; from left):

Dr Tui Ze Yuan, Dr Goh Jun Heng, Dr He Cong En Jeremy, Dr Liew Siew Lee, Dr Ho Chien Hui Daphne, Dr Loh Yi Bing, Dr Lim Shi Min Eunice, Dr Sheila Koh Anthony, Dr Shen Xiao You

Seated (from left):

Dr Nurul Azyan Binte Mohd Sidik, Dr Tan Juanmin, Dr Ong Ai Li, Dr Gan Yuan Ying, Dr S Suraj Kumar (Vice-President), Dr Wong Tien Hua (President), Dr Seah Ee-jin Darren (Censor-in Chief), Dr Kuang Silin, Dr Crystal Lim, Dr Kwek Sock Yuen Cassandra, Dr Thio Si Min

Award of Fellow of the College of Family Physicians Singapore [FCFP(S)]

The College congratulates the following doctors who were conferred the Fellowship in 2025.



Standing (3rd row; from left):

Dr Chua Yu Cong Eugene, Dr Arvin Mahavijayan, Dr Kung Jian Ming, Dr Lim Chee Luan

Standing (2nd row; from left):

Dr Tan Pei Zheng, Dr Natasha Leng Sheng Yeng, Dr Gabriel Wong Liang Jie, Dr I Gusta Ngurah Prawira Suartha Oka, Dr Yap Sae Cheong (Ye Shichang), Dr Lim Michael Warren, Dr Liew Pui Mun, Dr Lee Elin

Seated (from left):

Dr Chiong Xiao-Ying Cleo, Dr Ee Runhua, Michelle (Yu Runhua), Dr Tsang Li Ping Marianne, Dr Lee Jun Hwee Benjamin*, Dr S Suraj Kumar (Vice-President), Dr Wong Tien Hua (President), Dr Seah Ee-Jin Darren (Censor-in Chief), Dr Wee Wei Chieh Nelson, Dr Tan Kian Wee Kenneth, Dr Ng Li Yan, Dr Tan Mui Ling Donna

*Dr Koh Eng Kheng Gold Medal for Best Fellowship Graduand 2025

The Albert and Mary Lim Award



The Albert and Mary Lim Award first presented in 1974 in memory of the late Dr Albert Lim Liat Juay and his wife Mary Lim was re-instituted in 1999.

This award is the highest accolade bestowed by the College for contribution and services rendered to the College and the discipline of Family Medicine.

The recipient of this award in 2025 was Adj A/Prof Tan Tze Lee.

Sreenivasan Orator 2025



The Sreenivasan Orator for 2025 was A/Prof Lee Kheng Hock, Senior Consultant at the Department of Family Medicine and Continuing Care in Singapore General Hospital.

Koh Eng Kheng Gold Medal



The Koh Eng Kheng Gold Medal was established under the kind donation of the late Dr Koh Eng Kheng's family. The Medal is awarded to the Best Fellowship Candidate of each academic year.

The recipient of the Koh Eng Kheng Gold Medal for 2025 was Dr Lee Jun Hwee Benjamin.

CONTINUING PROFESSIONAL DEVELOPMENT / MEDICAL EDUCATION PROGRAMMES AND COURSES

The College continues to promote Continuing Professional Development (CPD) and Continuing Medical Education (CME) through the following:

- Family Practice Skills Course
- Graduate Diploma in Family Medicine (GDFM)
- MMed (Family Medicine) College Programme
- Collegiate Membership Programme
- Fellowship Programme

The Institute of Family Medicine (IFM), an organ within the College, plays a significant role in developing the contents and syllabi of these programmes and courses.

During the year the IFM reviewed, updated, and edited the notes as well as their e-learning components for Modules 4, 5, 6, and 7 of the Family Medicine Modular Course to make them more relevant and user-friendly to the course participants.

The Family Medicine Modular Course consists of eight modules of knowledge acquisition and is a requirement for doctors who are preparing for the Graduate Diploma in Family Medicine (GDFM) Programme and the Master of Medicine (Family Medicine) College Programme. Each year, four modules are covered.

For the year April 2025 – March 2026, there were 178 trainees registered in the GDFM course, 34 trainees in the MMed(FM) College Programme, and 24 trainees in the Fellowship [FCFP(S)] programme.

Family Practice Skills Course (FPSC)

During this financial year, the College conducted six Family Practice Skills Courses

Table 1: Participation at Continuing Medical Education Activities (April 2025 – March 2026)

Event Title	Distance Learning	Number of Attendees	
FPSC 128: Ageing with Vitality	Passed: 340	Seminar 1: 183 Workshop 1: 172	
FPSC 129: Basic Obesity Management Accreditation 5	Passed: 272	Seminar 1: 337 Workshop 1: 343	Seminar 2: 325 Workshop 2: 316
FPSC 130: COVID-19 and Respiratory Virus Vaccination Strategies for Family Physicians, 2025 Update	Passed: 167	Seminar 1: 158 Workshop 1: 145	
FPSC 131: The Art and Science of Prescribing Lifestyle Changes in Primary Care	Passed: 346	Seminar 1: 342 Workshop 1: 334	Seminar 2: 313 Workshop 2: 294
FPSC 132: Persons with Intellectual Disabilities 4 (In-Person)	Passed: 247	Seminar 1: 59 Workshop 1: 60	Seminar 2: 59 Workshop 2: 59
FPSC 133: Chronic Disease Management 2026	Results pending as MCQs are still ongoing.	Seminar 1: 383 Workshop 1: 385	Seminar 2: 359 Workshop 2: 367

The components of a skills course traditionally include one or more of the following:

1. Distance Learning with verification (6 CME points upon attaining minimum pass grade of 60% in online MCQ Assessment)
2. Seminars (2 CME points per seminar)
3. Workshops (1 CME point per workshop)
4. Small group activities including clinical attachments, tutorials, ward-rounds (for some courses)
5. Assessments, which can be written, oral, demonstration, and/or clinical (for some courses)

A typical FPSC comprises six units of distance learning with 30 MCQs conducted over two afternoon sessions over the same weekend, one each on Saturday and Sunday

Continuing Medical Education Webinar

Table 2: Participation in Continuing Medical Education Webinars (April 2025 – March 2026)

Event Title	Number of Attendees
Vaccination Across the Lifespan: Strategies for Protecting Children and Adults from Infectious Diseases	207
Understanding MOH Clinic Inspection and Launch of Clinic Emergency Kit Training Module	401
Healthier SG: Generalised Anxiety Disorder	1 st run: 416 2 nd run: 340
Healthier SG: Major Depressive Disorder	1 st run: 339 2 nd run: 334
Healthier SG: Allergic Rhinitis and Advance Care Planning	1 st run: 335 2 nd run: 347

Mandatory Medical Ethics Webinars

Table 2: Participation in Mandatory Medical Ethics Webinars (April 2025 – March 2026)

Event Title	Number of Attendees
The Essentials of Medical Documentation for the Primary Care Physician	812
Caring When Capacity Wanes: Ethical and Practical Challenges in Primary Care	762
Professionalism, Ethics, and Law (PEL)	Seminar 1: 585 Seminar 2: 539
The Physician's Role as Examiner: Balancing Ethics and Professionalism	324

College Programmes

The three College programmes and the FPSCs have returned to in-person sessions after the pandemic. However, online and hybrid sessions continue to be used where appropriate, such as large audience didactic teaching. E-Learning will continue to be a significant part of all our programmes such as therapeutic notes, case scenarios, assessment by MCQs, and case reviews.

The College is also commencing more training programmes for GPs with the Healthier SG initiative and compulsory continuing medical education (CME) for ethics. These will also be a combination of in-person and online sessions.

Accreditation of Core CME Points

The College is represented by Adj Assoc Prof Tan Tze Lee in the Singapore Medical Council (SMC) CME Co-ordinating Committee. The College works closely with the SMC to ensure that the quality of the CME events is acceptable. It continues to advise SMC on the accreditation of core Family Medicine CME events through its panel of Family Medicine (FM) CME advisors appointed by the College.

Table 2: Overview of CME Applications Received in Year 2025 (Category 1B)

For Year 2025													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
CORE	33	35	30	40	42	46	39	36	27	37	16	10	391
NON-CORE	-	-	-	-	-	-	-	-	-	-	-	-	0
REJECTED	-	-	-	-	-	-	-	-	-	-	-	0	0
Total Application	33	35	30	40	42	46	39	36	27	37	16	10	391

FM CME Assessors Board (2024 – 2027)

Chairman: Dr Loke Kam Weng

Vice-Chairperson: Adj A/Prof Tan Hsien Yung David

Members: Dr Pang Sze Kang Jonathan
Dr Tham Tat Yean
Dr Tan Kok Heng Adrian
Dr Tay Ee Guan
Dr Aw Junjie

Panel of FM CME Advisors (2025 – 2027)

- | | |
|--|--------------------------------|
| 1. Clin Assoc Prof Ang Seng Bin | 20. Dr Low Sher Guan Luke |
| 2. Dr Bina Kurup | 21. Dr Michael Wong Tack Keong |
| 3. Dr Chng Shih Kiat | 22. Dr Ng Joo Ming Matthew |
| 4. Dr Eng Soo Kiang | 23. Dr Ong Cong Wei Alvin |
| 5. Dr Goh Bing Xing | 24. Dr Rukshini Puvanendran |
| 6. Dr Goh Lay Hoon | 25. Dr Seah Ee-Jin Darren |
| 7. A/Prof Goh Lee Gan | 26. A/Prof Tan Boon Yeow |
| 8. A/Prof Ho Chih Wei Sally | 27. Dr Tan Kok Heng Adrian |
| 9. Prof How Choon How | 28. Dr Tan Kok Leong |
| 10. Dr Irwin Clement Alphonsus Chung Wai Hoong | 29. A/Prof Tang Wern Ee |
| 11. Dr Jocelyn Koh Mei Lin | 30. Dr Tham Tat Yean |
| 12. Dr Kalaimamani Kanagasabai | 31. Dr Thng Lip Mong Barry |
| 13. Dr Keith Tsou Yu Kei | 32. Dr Vincent Han Xiao |
| 14. Adj A/Prof Kelvin Koh Wee Boon | 33. Dr Wong Teck Yee |
| 15. Dr Kwong Kum Hoong | 34. Dr Wong Tien Hua |
| 16. Dr Lam Chih Chiang Benjamin | 35. Clin Assoc Prof Xu Bang Yu |
| 17. Dr Lim Ang Tee | 36. Dr Yap Soo Kor Jason |
| 18. Adj A/Prof Loh Weng Keong Victor | 37. Dr Yeo Cheng Hsun Jonathan |
| 19. A/Prof Low Lian Leng | |

The Approved Training Centres (ATC) for Family Medicine are:

1. Care & Health Integration, Changi General Hospital (CGH)
2. Department of Continuing & Community Care (TTSH)
3. Department of Family Medicine and Continuing Care, Singapore General Hospital (SGH FMCC)
4. Jurong Community Hospital
5. KKH Family Medicine Service
6. National Healthcare Group Polyclinics (NHGP)
7. National University Polyclinics (NUP)
8. NUHS Department of Family Medicine (NUHS FM)
9. Post Acute & Community Care, Woodlands Hospital
10. Raffles Hospital
11. SingHealth Community Hospitals (SCH)
12. SingHealth Polyclinics (SHP)
13. St Luke's Hospital (SLH)

COLLEGE MIRROR

The year in review saw the College Mirror (CM) and its editorial teams continue to do excellent work. The CM will continue to document the significant events and efforts of the College and the FM fraternity in our FM journey through its high-quality articles.

SIGNIFICANT COLLEGE EVENTS

World Family Doctor Day 2025

The World Family Doctor Day Dinner 2025 was held on 24 May 2025 at voco Orchard Singapore, Grand Ballroom. The Guest-of-Honour was Ms Lai Wei Lin, Permanent Secretary (Policy and Development).

Family Medicine Review Course 2025

The Family Medicine Review Course 2025 was held on 31 May 2025 at Ng Teng Fong Centre of Healthcare Innovation (CHI).

Annual General Meeting 2025

The College AGM was held on 26 July 2025 at Shaw Foundation Alumni House (SFAH) Auditorium. The minutes have been circulated.

Induction Ceremony 2025

The Commencement Ceremony was held on 26 July 2025 at Shaw Foundation Alumni House (SFAH) Auditorium.

There were 156 trainees in the GDFM course, 19 trainees in the MMed(FM) College Programme, and 49 trainees in the FM Fellowship [FCFP(S)] Programme.

Convocation 2025

The Family Medicine Convocation Ceremony was held on 29 November 2025 at voco Orchard Singapore and the Guest-of-Honour was Prof Kenneth Mak, Director-General of Health, Ministry of Health.

22 doctors received their Fellowship conferment.

24 doctors were awarded the MCFP(S) by Election.

163 GDFM graduates and 99 MMed(FM) graduates were recognised.

TRANSITION FROM UPTODATE TO CLINICALKEY AI

Since January 2024, CFPS had launched subsidised UpToDate (UTD) accounts for CFPS members. Eligible CFPS members were only required to co-pay \$96.70 for annual UTD subscription fees.

From 1 March 2026, CFPS transited to ClinicalKey AI for the subscription period ending on 28 February 2027. This highly subsidised subscription also includes access to ClinicalKey Physician. This transition reflects CFPS' continued commitment to providing our members with high-quality, innovative resources to support their clinical practice, learning, and professional development.

MOUNT SINAI LEADERSHIP PROGRAMME 2025

Five doctors attended the Mount Sinai Leadership Programme in 2025. They were:

- Dr Sze Kai Ping
- Dr Hou Minsheng
- Dr Leonard Leng
- Dr Shariffa Syahidah Chishty
- Dr Habeeb Shakila Banu

ACKNOWLEDGEMENTS

The 30th Council deeply appreciates and is grateful for the collaboration, support, and sponsorship extended towards the College by:

- GSK Singapore
- MSD Singapore
- Novo Nordisk Pharma Singapore
- Moderna Singapore
- Ministry of Health

The Council also acknowledges with deep appreciation the invaluable advice and assistance rendered by our:

- Panel of Honorary Legal Advisors:
 - o Mr Maurice Cheong
 - o Mr Lek Siang Pheng
- Auditors: Lo Hock Ling & Co

CFPS HOLDINGS PTE LTD

A property at 31 Neil Road, Singapore 088819 was acquired on 7 November 2015. The trustees of CFPS Holdings who continue to serve with distinction are:

Group A

- Dr Loke Kam Weng
- Dr Tham Tat Yean
- Dr Lim Hui Ling

Group B

- Dr Wong Tien Hua
- Dr Wee Wei Chieh Nelson
- Dr Low Lian Leng

GENERAL

Once again, the College owes a debt of gratitude to the many individuals whom we are not able to name individually but who have made tremendous contributions to the achievements of the College this past year:

- Our tutors and trainers
- Examiners
- Editorial board members of our various publications
- Members of the various committees
- CME assessors and advisors
- Specialist colleagues

We would also like to especially acknowledge the hard work and dedication of the Secretariat, who have again risen to the many challenges during the past year. Their efforts are much appreciated.

COUNCIL MEETINGS

The quorum at the monthly meetings of the 30th Council (2025–2027) were reached.

Table 4: Attendance of monthly Council meetings (April 2025 – March 2026)

Date of meeting	No. of attendees
10 April 2025	14
8 May 2025	14
June 2025	No meeting was held for the month
10 July 2025	15
14 August 2025	15
11 September 2025	14
9 October 2025	15
13 November 2025	12
December 2025	No meeting was held for the month
8 January 2026	15
12 February 2026	16
12 March 2026	13

Dr Wee Wei Chieh Nelson

Honorary Secretary

30th Council (2025–2027)

College of Family Physicians Singapore

REPORT OF THE BOARD OF CENSORS

1 APRIL 2025 – 31 MARCH 2026



Censor-in-Chief : Dr Seah Ee-Jin Darren
Censors : Dr Kwan Yew Seng
: Dr Low Sher Guan Luke
Advisor : Dr Paul Goh Soo Chye

INTRODUCTION

The College academic programmes continue to be well subscribed with an increasing number of trainees for the Master of Medicine (FM) and the Fellowship of the College of Family Physicians programmes.

MEMBERSHIP

Membership of our College now stands at **3,146** members as of 31 March 2026 compared to 3,061 members in the previous year. The distribution by grade of membership for the last two years is also shown below:

Membership Category	2024	2025	2026
Honorary Members	11	11	10
Fellows	215	229	248
Fellows (Life)	39	38	46
Collegiate Members	141	128	126
Collegiate (Life)	71	71	74
Ordinary Members	1,432	1,546	1,662
Ordinary (Life)	241	237	250
Associate Members	857	799	728
Associate (Life)	0	0	0
Overseas Members	0	0	0
Overseas (Life)	2	2	2
Total	3,009	3,061	3,146

ENROLMENT FIGURES FOR ACADEMIC PROGRAMMES

The enrolment figures for the academic programmes over the last three years are as below:

Academic Programme	2023–2024	2024–2025	2025–2026
GDFM	225	165	157
MMed(FM) College Programme	25	26	19
FCFP(S)	24	25	49

INDUCTION CEREMONY OF THE ACADEMIC YEAR

The Induction Ceremony for the academic year of 2026 will take place at Ng Teng Fong Centre for Healthcare Innovation on 25 July 2026.

GRADUATE DIPLOMA OF FAMILY MEDICINE (GDFM)

The Graduate Diploma in Family Medicine (GDFM) is a vocational training certification for primary care doctors. The aim of this 2-year part-time trainee programme is to train primary care doctors to practise Family Medicine at an enhanced level in order to meet the needs of the child, the adolescent, the adult, and the elderly. The course emphasises basic clinical, diagnostic, and management skills essential to General Practice.

The programme is planned to accommodate the busy doctor's schedule as almost all modules that require in-person attendance are conducted outside regular office hours. The course consists of the following:

- 8 modules of Family Medicine Modular Course (FMMC) with each comprising of 4 workshops, 1 tutorial, and MCQ assessments
- 3 Practice Management Courses
- Formative assessments and MCQ training
- Family Practice Skills Course (FPSC) — 4 Compulsory Elective FPSC

The Graduate Diploma of Family Medicine examination is conducted by the Division of Graduate Medical Studies (DGMS), National University of Singapore (NUS).

The examination format for the exams held were as below:

- Part 1: (Applied Knowledge Test): 2 Papers (90 MCQs per paper, 2 hours per paper)
- Part 2: (Skills Assessment in the Objective Structured Clinical Examination (OSCE) — 10 stations of 14 minutes each, comprising 3 minutes for reading, 10 minutes for consultation, and 1 minute for clarification

The DGMS, NUS reviews the examination format on a regular basis.

The GDFM(NUS) is a title or qualification approved by the Singapore Medical Council for display by Registered Medical Practitioners.

The 23rd GDFM Examination was held on 3rd May 2025 for the Part 1 FM AKT and 4th July, 5th July, & 11th Jul 2025 for the OSCE. A total of 163 of the 245 candidates passed, giving a passing rate of 66.53% for the GDFM Examination 2025.

The following candidates passed the GDFM Examination 2025:

1	Abdullah Bin Sheik Mustafa	38	Fanniyah Anis
2	Adrian Lim Jia Hwa	39	Felix Tan Keng Zhe (Chen Qingze)
3	Akshatha Dinesh Khokal	40	Ferdaus Bin Musim
4	Alene Ang	41	Gerald Lim En Yao
5	Amirah Hanis Binte Mohd Noor	42	Germaine Tan Huan Ting
6	Amos Lee En Sheng	43	Goh Chang Lin, Joshua
7	Amreena Shamit Binte Mohamed Asraf Nazem	44	Gong Cheng Sean
8	Ang Wen Guang, Benson (Weng Wenguang)	45	Heng Li Wei
9	Ang Zhenlin, Jolenda	46	Ho Ka Shing
10	Arianto Yuwono	47	Ho Wei An
11	Arif Uzair Bin Mohamad Roslan	48	Ho Wei Yen, Melissa
12	Benjamin Cheong Chee Hou (Zhang Zhihao)	49	Huang Liru, Joanne
13	Benjamin Wan Han En	50	Hwang Shih Yao
14	Benjamin Wee Yi Hao	51	Jade Lee Min Yu @Jade Lee Sen
15	Carol Ng Chin Yee	52	Joel Chong Yi
16	Cheang Wei, Benjamin	53	Joel Lee Yong Chen (Li Yongzheng)
17	Chee Yen Kit, Michael	54	Jonit Kiong Zhi Yan
18	Chen Zepeng	55	Joshua Teo Han Wei
19	Cheng Sheng Da, Jowell	56	Justin Lee Jian Zhen
20	Cheong Shao Wei Dominic	57	Kalaiselvan Karthigaiyan
21	Cheryl Koh Qi Yuan	58	Kanaka Saraswathy Harihar Velammal
22	Chew Junwei, Kenneth	59	Karunarathna Rajapaksa Policevidana Maduvi
23	Chew Wei Yang		Karunarathna
24	Chin Yi Yao, Brendan	60	Kenneth Leong Bao Ren
25	Chong Xiao Yun (Zhang Xiaoyun)	61	Kenneth Low Jun Chuen
26	Choy Yu Bin, Ariel	62	Khoo Junn Wei, Mark
27	Chu Mei Yin	63	Khoo Yun Xuan
28	Chua Shu Min, Joanne	64	Khor Qi En, Ezra
29	Chuah Qing Le	65	Koh Yu Xiang
30	Cuttilan Amit Nirmal	66	Koh Zhi Chen, Kim
31	Daniel Lee Yong En	67	Kok Cheng Hui, Faith
32	Daniel Ong Shawn Zi	68	Kok Cheng Yit, Zachary
33	Daniel Teo Kok Wey	69	Kow Yun Shi
34	Dexter Kuah Le Zhi	70	Kuah Poh Kah
35	Dodangodage Don Naveena Dinushika Weerasinghe	71	Lai Hsuan (Lai Xuan)
36	Earl Koh Wei Ern	72	Lai Shi Kun, Moses
37	Emma Wulandari Samijono	73	Lee Cheng Da

74	Lee Gong Wei, Benjamin	119	Rachael Lim Jia Xin
75	Lee Hui Qi, Brenda	120	Rohit Kumar Singh
76	Lee Hui San, Samantha	121	Russell John Chuah Xue Ciang
77	Lee Jie Qi	122	Ryan Goh Tee Yong
78	Lee Kar Ngai Matthias	123	S Vivek Anand
79	Lee Shi Hui	124	Scott Joel Heng Yu Jie
80	Lee Wei Qiang, Leon	125	Seet Hong An Andrew
81	Lee Zhe Hui, Joel	126	Shanty Ongkowidjojo
82	Lim Gracie	127	Sim Tzi Ling
83	Lim Hock Sheng, Mark	128	Singh Jyoti
84	Lim Junchen, Melvin	129	Soh Hui Ling
85	Lim Lin Aik, Melvin	130	Soh Keng Keat, Gilbert
86	Lim Mei En, Annabelle	131	Soong Yi Wei, Daniel (Song Yiwei)
87	Lim Shao Chun	132	Steffi Aw Yan Ru
88	Lim Zheyuan Daniel	133	Sudesna Roy Chowdhury
89	Liu Li Hui	134	Tan Hong Hao
90	Loh Tian Fu	135	Tan Khee Ming
91	Loh Wei Siong, Aaron	136	Tan Li Yin
92	Loo Xiang Ling Edith	137	Tan Ming Xuan
93	Lum Jianxiong, Aloysius (Lin Jianxiong)	138	Tan Pang Boon Shaun
94	Luther Mok Jia Ji	139	Tan Si Hong Shawn
95	Lynette Sim Pei Shuen	140	Tan Wei Jie
96	Ma Yuping	141	Tan Yeow Boon
97	Madeleine Tan Qiao Si	142	Tan You, Julia
98	Mas'Uud Ibnu Samsudin	143	Tay Zhi Yan Clare
99	Michelle Sim Yan Lin	144	Teng Boon Kiat, Aldon
100	Muhammad Fadhli Bin Mohamad Ikbal	145	Teo Zhi Zhong, Terry (Zhang Zhizhong)
101	Muhammad Mirza Syafiq Bin Rahmad	146	Thinesh Kumar S/O Muthusamy
102	Mun Yit Cheung, Dylen	147	Tiffany Bong Sin Hui
103	Mundigala Pathirannahalage Kasun Rajeeva Piyathunga	148	Udugamasooriya Soorige Dona Imalka Jayamali
104	Ng Ker Wei Isaac	149	Wang Yijun
105	Ng Li Wen, Nathaniel	150	Wee Leal
106	Ng Sai Meng	151	Wee Qi Wei, Jeremy
107	Ng Shang Yang	152	Wendy Wong Hwei Rong
108	Ng Yao Zhong	153	Wong Jiayi (Wang Jiayi)
109	Nicholas Yong Chung Wai	154	Wong Jun Chuen, Hanson
110	Nicole Andrea Seet Li Ting	155	Wong Shing Yip
111	Nicole Rachel Cheng Seow Shuen	156	Wong Siow-Yun
112	Nicole Soh Wei Ying *	157	Woo Bo Jun
113	Nik Muhammad Syukri @ Nik Muhammad Syukri Bin	158	Yau Ya Kei
	Nik Hassan Suhaimi	159	Yeak Xin, Estelle (Ye Xin)
114	Ong Shao En, Adriel	160	Yee Li Wen, Jessica (Yu Liwen)
115	Pham Thi Phuong Tu	161	Yeh Ze Yang Jared
116	Poh Su Ern	162	Yeong Huiqing
117	Pong Jia Shen	163	Yeong Xue Lun
118	Quek Keng Liang		

*2025 GDFM Book Prize Winner — Dr Nicole Soh Wei Ying

As of 31 March 2026, there were a total of **2,036** doctors with GDFM qualification.

The Censors Board would like to thank the following tutors for their contributions:

Course Director

Dr Meykkumar S/O Meyappan

Associate Programme Director

Dr Eugene Chua (Chua Yu Cong Eugene)

Dr Kenneth Tan Kian Wee

For 2024–2026 Intake

Tutors

1.	Dr Albert Soh	8.	Dr Chie Zhi Ying	15.	Dr Clara Chung
2.	Dr Alon Tan	9.	Dr Chin Chi Hui	16.	Dr Crystal Lim
3.	Dr Ang Teng Soon	10.	Dr Chin Ming Hao	17.	Dr Ee Zhixin (joined January 2026)
4.	Dr Beh Chun Yen	11.	Dr Chiong Xiao-Ying Cleo	18.	Dr Elaine Chua Lee Lea Im
5.	Dr Benjamin Wong Jiann Shuenn	12.	Dr Ch'ng Wan Xing Michelle	19.	Dr Eugene Chua
6.	Dr Candice Lee	13.	Dr Chua Ying Xian	20.	Dr Eunice Lim
7.	Dr Cheah Ming Hann	14.	Dr Cindy Wong	21.	Dr Felicia Clara Tan

22. Dr Goh Jun Heng	41. Dr Laxmanan Raja Rajeswari	59. Dr Rachel Loh
23. Dr Grace Chew	42. Dr Lee Yuan Hwa	60. Dr Seitoh Yu Ting Elizabeth
24. Dr Gwen Hwarng	(resigned Jan 2026)	61. Dr Shah Mitesh
25. Dr Han Xiao	43. Dr Leong Choon Kit	62. Dr Sheila Koh Anthony
26. Dr Hareesh S/O Singaraju	44. Dr Liew Siew Lee	63. Dr Shen Xiao You
(resigned Jan 2026)	45. Dr Lim Wei Khoon	64. Dr Taiju Rangpa
27. Dr He Cong En Jeremy	46. Dr Lim Wei Liang Bryan	65. Dr Tan Eng Chun
28. Dr Ho Kin Yan	47. Dr Lim Ziliang	66. Dr Tan Juanmin
29. Dr Ian Tui	48. Dr Loh Yi Bing	67. Dr Tan Kee Tung
30. Dr Irwin Chung	49. Dr Manojkumar Kharbada	68. Dr Tan Mui Ling Donna
31. Dr Jane Tan	50. Dr Meykkumar S/O Meyappan	69. Dr Tan Yu Quan
32. Dr Jason Chan	51. Dr Moses Tan	70. Dr Tan Zhi En
33. Dr Jonathan Tung Gak Wah	52. Dr Muhusin Aysha Reema	71. Dr Teo Hon Wei
34. Dr Julia Fung	53. Dr Ng Liling	72. Dr Tey Cheng Hwee
35. Dr Kelvin Koh Wee Boon	54. Dr Nurul Azyan Binte Mohd Sidik	73. Dr Thio Si Min
36. Dr Kenneth Choo	55. Dr Philip Koh	74. Dr Vasanwala Farhad Fakhrudin
37. Dr Kenneth Tan	56. Dr Phua Mei Fang	75. Dr Wayne Han Lee
38. Dr Kevin Koh Tse Chung	57. Dr Poon Beng Hoong	76. Dr Whitney Chua
39. Dr Kwek Sock Yuen Cassandra	58. Dr Rachel Chuah Miao Sing	77. Dr William Chan
40. Dr Lawrence Soh	(resigned Feb 2026)	78. Dr Wong Tien Hua

For 2025–2027 Intake

Tutors

1. Dr Chao Tar Liang Anthony	24. Dr Lai Kah Ho	46. Dr Subramaniam Surajkumar
2. Dr Chen Shiyun	25. Dr Lai Wei Na	47. Dr Sun Jingfeng
3. Dr Cheong Siew Meng James	26. Dr Lee Binglong	48. Dr Tai Zu Huang
4. Dr Chiang Swee Kiat Clarence	27. Dr Lee Meng Kam Richard	49. Dr Tan Hwei Ming
5. Dr Chie Zhi Ying	28. Dr Liew Wei Chee	50. Dr Tan Pei Zheng
6. Dr Chong Ern-Ji Jonathan	29. Dr Lim Han Wei	51. Dr Tan Swee An Benjamin
7. Dr Choo Kay Wee	30. Dr Loh Cai Feng, Rachel	52. Dr Tay Wei Ling
8. Dr Choo Ying Ying	31. Dr Loh Wai Leong Jeffrey	53. Dr Teo Chiang Wen
9. Dr Chow Shu Mei Ethel	32. Dr Loke Kam Weng	54. Dr Tng Han Ying
10. Dr Christopher Lim Ming Jie	33. Dr Mark Nicholson	55. Dr Vivek Bansal
11. Dr Dhivian S/O Thirunaukrarasu	34. Dr Neo Hui Min, Shaina	56. Dr Wee Wei Chieh Nelson
12. Dr Eng Soo Kiang	35. Dr Ng Li Yan	57. Dr Wong Jinquan
13. Dr Foo Jong Yi	36. Dr Ng Ming Yann Karen	58. Dr Wong Nyuk Shiew
14. Dr Gabriel Wong Liang Jie	37. Dr Ng Yu Ping Darice Jill	59. Dr Wong Peng Yong Andrew
15. Dr Grace Chiang	38. Dr Oliver Leow Yong Yang	60. Dr Wong See Hong
16. Dr Gun Shih Ying	39. Dr On Todd	61. Dr Xie Bo
17. Dr Han Wei-yao Bryan	40. Dr Pang Sze Kang Jonathan	62. Dr Xiong Mengfei
18. Dr Jambay Dorji	41. Dr See Qin Yong	63. Dr Yang Kaymond
19. Dr Kee Kok Wai	42. Dr Shaik Mohamed Bin	64. Dr Yap Sae Cheong
20. Dr Khoo Mei Chin, Gloria	Mohamed Noor	65. Dr Yeo Cheng Hsun, Jonathan
21. Dr Koot David	43. Dr Shera Chaterji	66. Prof Lim Fong Seng
22. Dr Kor Michelle	44. Dr Soh Yi Min, Benji (Su Yimin)	
23. Dr Kung Jian Ming	45. Dr Soon En Loong	

MASTER OF MEDICINE (FAMILY MEDICINE) [MMed(FM)]

There are currently two programmes to prepare doctors for the MMed(FM) examinations.

Family Medicine Residency Programme

The Family Medicine Residency Programmes run by our respective Regional Health Clusters aim to equip the Family Medicine resident with educational and clinical experiences in accordance with Singapore Specialty Training Standards co-developed by Joint Committee of Specialty Training, Joint Committee of Family Medicine Singapore, and Family Medicine Training Advisory Committee. Residents will undergo clinical rotations in the hospitals and polyclinics, run continuity clinic sessions and attend didactic teaching sessions that combine foundation teaching, and skills workshops.

MMed(FM) College Programme

The programme is a structured training programme designed for mature practising family physicians in Singapore. The programme is jointly organised by the College of Family Physicians Singapore and the DGMS, NUS. This 22-month part-time course provides a comprehensive and structured training programme for doctors working in primary care who have passed the 8 modules of the Family Medicine Modular Course (FMMC) to prepare them to sit for the MMed(FM) examinations.

The course participants from both the Programmes sit for the same examination – namely, the MMed(FM) examination conducted by the DGMS, NUS.

This examination consists of:

- Part 1 — Written
 - Applied Knowledge Test (180 multiple-choice questions)
- Part 2 — Clinical
 - Logbook-based VIVA
 - Slides-based Short Answer Questions
 - Clinical Skills Assessment Stations

The 35th Master of Medicine (Family Medicine) Examination was held on 3 May 2025 (Part 1 — Written), 11, 30 October and 1, 8 November 2025 (Part 2 — Clinical). Of the **131** candidates who sat for the examination (Part 2 — Clinical), 99 were successful.

They were:

Dr Adilah Binte Asri
Dr Akshay Kumar Rk
Dr Alicia Claire Tan Hwei Wern
Dr Amanda Chia Siew Hui
Dr Beatrix Chan Yew Ling
Dr Cassia Ling
Dr Chermaine Chee
Dr Chew Ni Ke, Nicole
Dr Chew Wei Yang
Dr Chia Ming Hao, Dominic
Dr Chong Hern Zi Joelle
Dr Chong Jia Loon
Dr Chua Darren
Dr Chua Ing Loon, Sean
Dr Clara Lavanya Apollos
Dr Delphine Kao Zhi Ying
Dr Eleanor Woon Siew Chin
Dr Emily Soh Ming Li
Dr Evelyn Gabriela Utama
Dr Felix Tan Keng Zhe (Chen Qingze)
Dr Foo Hui Jun
Dr Gan Wen Ying
Dr Goh Charlene
Dr Goh Jie Ying
Dr Goh Kian Leong (Wu Jianliang)
Dr Han Shu Xin
Dr Heng Teng Wei
Dr Ho Canxiang
Dr Ho Choy Ying, Freya
Dr Ho Pei Ying

Dr Hwang Sun Joon
Dr Indora Tanudin
Dr Jacqueline Koh Li Tyn
Dr Jason Seah Ming Jie
Dr Jesse Christian Chang Jia Hao
Dr Jonathan Peh Hong Ern
Dr Khoo Meizhi, Valerie
Dr Kimberly Kuek Li Shuen
Dr Koh Jin Kiat
Dr Kristin Pang Li Yun
Dr Lau Rui Huai
Dr Law Shiwei
Dr Lee Li Wen
Dr Lee Meixia Diane
Dr Lee Weixian Jasvin
Dr Lee Wen-Yi Penny
Dr Lee Yang Jing, Wilona
Dr Lee Yi An, Janis
Dr Leong Li Qi, Sabrina Rachel
Dr Liam Si Qi Petrina
Dr Liew Yi Song Terence
Dr Lim Soon Lee
Dr Lim Wen Lin Mark
Dr Lim Yin Yu
Dr Loh Cheng
Dr Low Jia En Aria
Dr Luo Yang
Dr Marcus Tan Wei Xuan
Dr Ng Chin Khoon
Dr Ng Sok Hui

Dr Ng Wei Jie Nicholas
Dr Nicole Cheryl Tay
Dr Peh Seng Lee Daryl
Dr Phoong Zhia Ying
Dr Poh Zhisheng, Edmund
Dr Poon Sher Lynn
Dr Poon Yee Jun
Dr Randy Poon Jun Yuan
Dr Saik Chin Wen Sharon
Dr Samuel Tham Chee Wei
Dr Seng Jun Jie, Benjamin
Dr Seow Wen Hao Jerome
Dr Sharon Hanna Sunny
Dr Shaun Tan Yong En
Dr Shi Haixiao
Dr Siew Jozhi
Dr Sim Hui Shan (Shen Huishan)
Dr Sneha Sharma
Dr Tan Jon Wei
Dr Tan Ray Yueh
Dr Tan Si Qi
Dr Tang Xin Er
Dr Treya Teo Wei Ian
Dr Valerie Teoh Xiao Wei
Dr Vera Nakata
Dr Vivian Chow Jie Mei
Dr Voon Siew Lian
Dr Wang Hui Lin Rachael
Dr Wang Po En
Dr Wee Shi Jie

As of 31 March 2026, there were a total of **1,147** doctors with MMed(FM) qualification.

The Censors Board would like to thank the following tutors for their contributions:

For 2024–2025 intake

Programme Director

Dr Wee Wei Chieh Nelson

Associate Programme Director

Dr Li Shi'An Derek
Dr Ong Aili
Dr Sze Kai Ping

Programme Consultant

Dr Suraj Kumar
Dr Teo Hui Ying Valerie

Faculty Advisor

Clinical Skills

Dr Teo Hui Ying Valerie

FM Foundation

Dr Cheong Siew Meng

Dr Chua Ying Xian

Practice & Management

Dr Low Sher Guan Luke

Faculty Lead / Assistant Lead

Clinical Skills

Dr Aw Suet Chee

Dr Beh Chun Yen

Dr Lee Wei Zhen Candice

Dr Li Shi'An Derek

Dr Ng Xin Rong

Dr Ong Ai Li

Clinical Skills — Paediatrics

Dr Farah Safdar Husain

Dr Jean Jasmin Lee Mi-Li

Dr Rukshini Puvanendran

FM Foundation

Dr Sze Kai Ping

Practice & Management

Dr Tan Mui Yen June

Professional Writing & Communications

Dr Kung Jian Ming

Dr Shen Fengli Sharon

Dr Tian Shuxin Olivia

Faculty Member

Clinical Skills

Dr Aw Junjie

Dr Devasena Manoharan

Dr Goh Bing Xing

Dr Ng Xin Rong

Dr Tan Lye Yoong

Clinical Skills — Paediatrics

Dr Dypti Lulla

FM Foundation

Dr Eng Soo Kiang

Dr Fok Wai Yee Rose

Dr Wong Hwei May Victoria

Practice & Management

Dr Chua Ying Xian

Dr Galih Kunarso

Dr Siau Kai Rong

Dr Yap Sui Ling

Professional Writing & Communications

Dr Aw Suet Chee

Dr Chee Jia Yi Lydia

Dr Chen Jiawei

Dr Cheryl Christine Chandra

Dr Kang Yirun Gregory Michael

Dr Koh Jan Ming Ian

Dr Koh Wei-Mei Jeremy

Dr Laxmanan Raja Rajeswari

Dr Lee Wei Zhen Candice

Dr Li Shi'An Derek

Dr Mong Shaowei Jeremy

Dr Tan Kian Wee Kenneth

Dr Wong Peng Yong Andrew

THE AWARD OF MCFP(S) BY ELECTION TO MMED(FM) HOLDERS WHO FULFIL CRITERIA

The criteria for the award are as follows:

- Be an Ordinary Member of the College of Family Physicians Singapore
- Possess the Masters of Medicine (Family Medicine) degree awarded by the National University of Singapore
- Be active in attending CME and has been certified by SMC for the past 2 years
- Be actively involved in teaching Family Medicine in National Programmes (e.g. postgraduate training, undergraduate teaching in Family Medicine, and tutorship in the Graduate Diploma in FM programme) for at least 20 hours a year
- Be in professional good standing
- Currently in active clinical practice i.e. 24 clinical hours per week, of which 8 hours must be in a family medicine setting as defined by the College Constitution

The MCFP(S) by election was awarded to the following members in 2025:

- | | |
|----------------------------------|-------------------------------------|
| 1. Dr Benjamin Wong Jiann Shuenn | 13. Dr Lim Shi Min Eunice |
| 2. Dr Crystal Lim | 14. Dr Loh Yi Bing |
| 3. Dr Gan Yuan Ying | 15. Dr Nurul Azyan Binte Mohd Sidik |
| 4. Dr Goh Jun Heng | 16. Dr Ong Ai Li |
| 5. Dr Han Xiao | 17. Dr Seito Yu Ting, Elizabeth |
| 6. Dr He Cong En Jeremy | 18. Dr Sheila Koh Anthony |
| 7. Dr Ho Chien Hui, Daphne | 19. Dr Shen Xiao You |
| 8. Dr Jonathan Tung Gak Wah | 20. Dr Tan Juanmin |
| 9. Dr Kuang Silin | 21. Dr Teo Cheng Rong |
| 10. Dr Kwek Sock Yuen Cassandra | 22. Dr Thio Si Min |
| 11. Dr Liew Siew Lee | 23. Dr Tui Ze Yuan |
| 12. Dr Lim Han Wei | 24. Dr Wayne Han Lee |

THE AWARD OF MCFP(S) BY ASSESSMENT

The criteria for the award are as follows:

1) Professional

- Be an Ordinary or Associate Member of the College of Family Physicians Singapore for at least 2 years
- Has held a registrable or acceptable qualification for not less than 3 years
- Has been engaged in family practice for not less than 3 years and has currently been in family practice for the past 1 year
- Has spent at least 3 months in primary ambulatory care within the last 3 years
- Be in professional good standing
- Currently in active clinical practice i.e. 24 clinical hours per week, of which 8 hours must be in a Family Medicine setting as defined by the College Constitution

2) Academic

- Possess MRCGP(UK) **AND** GDFM
OR
- Possess MMed (Internal Medicine) or MRCP(UK) **AND** GDFM

3) Assessment

Candidates will need to submit the following for assessment:

- Submit a log of 40 cases in the SOAP format showcasing the spectrum of Family Medicine comprising acute and chronic cases as well as preventive medicine
 - There must be at least 5 **Obstetrics and Gynaecology** cases, 5 **Paediatric** cases, and 5 **Geriatric** cases submitted
 - There must be at least one case presenting with a psychological condition
- Submit video consultations of 3 **Adult Medicine** cases and 3 **Paediatric** cases
 - For the adult video, at least one case must be a **chronic medical condition**.
 - For the paediatric case, at least one case must be that of a **developmental assessment**.
 - All 6 video cases must be of different conditions
- Pass both the viva voce of the log of the 40 cases as well as the viva voce of the video consultations

No members were awarded the MCFP(S) by Assessment in 2025.

As of 31 March 2026, there were a total of **200** Collegiate members.

FELLOWS OF THE COLLEGE OF FAMILY PHYSICIANS [FCFP(S)]

The Fellowship Award by assessment is the highest qualification for family physicians in Singapore. This programme was started in 1998. Potential candidates for this award must successfully complete a demanding two-year assessment programme and an exit viva voce examination.

The criteria for the award were as follows:

- Possess Collegiate Membership of the College of Family Physicians Singapore
- Possess the MMed(FM) or the MCGP (Singapore) or equivalent qualifications; acceptance of equivalent qualifications has to be approved by the Censors' Board
- Have embarked on personal professional development and training related to Family Medicine
- Be actively involved in postgraduate training or undergraduate education in Family Medicine
- Be in active clinical practice
- Be of sound professional and personal character

The following were successful Fellows by Assessment and received their Fellowship conferment in 2025:

1.	Dr Arvin Mahavijayan	12.	Dr Liew Pui Mun
2.	Dr Chin Chi Hui	13.	Dr Lim Chee Luan
3.	Dr Chiong Xiao-Ying, Cleo	14.	Dr Lim Michael Warren
4.	Dr Chua Yu Cong Eugene	15.	Dr Natasha Leng Sheng Yeng
5.	Dr Ee Runhua, Michelle	16.	Dr Ng Li Yan
6.	Dr Gabriel Wong Liang Jie	17.	Dr Tan Kian Wee Kenneth
7.	Dr Gopal E-wei Pamela	18.	Dr Tan Mui Ling Donna
8.	Dr I Gusti Ngurah Prawira Suartha Oka	19.	Dr Tan Pei Zheng
9.	Dr Kung Jian Ming	20.	Dr Tsang Li Ping, Marianne
10.	Dr Lee Elin	21.	Dr Wee Wei Chieh Nelson
11.	Dr Lee Jun Hwee, Benjamin*	22.	Dr Yap Sae Cheong

* Dr Koh Eng Kheng Gold Medallist

As of 31 March 2026, there were a total of **294** Fellows.
The Censors Board would like to thank the following faculty members for their contributions.

For 2023–2025 Intake

Programme Director

Dr Lee Kwang How

Cohort Programme Director

Dr Ong Luan Seng Desmond

Supervisors

Dr Chen Jiawei
Dr Chiang Shu Hui Grace
Dr Chong Wee Min Justin
Dr Ho Han Kwee
Dr Kwan Shuyi Charmaine
Dr Ong Chong Yau
Dr Quek Si Min Ginny
Dr Yee Wenjun Gabriel Gerard
Dr Yeo Tian Seng Gilbert
Dr Yuen Sok Wei Julia

Resource Persons

Dr Chua Kee Loon Linus
Dr Fok Wai Yee Rose
Dr Kee Kok Wai
Dr Koh Wee Boon Kelvin
Dr Leong Wen-Pin Lester
Dr Ngeow Colin
Dr Phua Cheng Pau Kelvin
Dr Tan Wee Hian

Research Faculty

Dr Lee Eng Sing	Dr Wong Kay Wye Sabrina
Dr Lam Chih Chiang Benjamin	Dr Aw Junjie
A/Prof Low Lian Leng	Dr Chang Qi Chang Tricia
A/Prof Goh Lee Gan	Dr Ong Luan Seng Desmond
Dr Sim Sai Zhen	

Medical Pedagogy Faculty

Dr Teo Hui Ying Valerie	Dr Ho Chih Wei Sally
Dr Ng Wei Liang David	Dr Tan Hsien Yung David
Dr Soon Shok Wen Winnie	Dr Lee Meng Kam Richard
Dr Kee Kok Wai	Dr Ngai Qian Yi
Dr Tan Hsu-Chen Andrea	Dr Kwan Yew Seng

EBM Faculty

Dr Tang Wern Ee
Dr Liu Changwei
Dr Yeo Tian Seng Gilbert
Dr Yee Wenjun Gabriel Gerard

PEL Faculty

Dr Kong Jing Wen
Dr Fok Wai Yee Rose
Dr Yee Wenjun Gabriel Gerard

For 2024–2026 Intake

Programme Directors

Dr Lee Kwang How (Outgoing)
CI Asst Prof Xu Bangyu (Incoming)

Cohort Programme Director

CI Asst Prof Xu Bangyu (Outgoing)
Dr Ho Han Kwee (Incoming)

Supervisors

Dr Cheah Ming Hann	Dr Hou Minsheng
Dr Chee Jia Yi Lydia	Dr Koh Zhong Wei Jeremy
Dr Chong Wern Siew Christopher	Dr Loo Yuxian
Dr Gun Shih Ying	Dr Tai Zu Huang
Dr Han Weiyao Bryan	

Resource Persons

Dr David Koot
Dr Doraisamy Gowri
Dr Kwek Sing Cheer
Dr Lim Lee Kiang Julian
Dr Lim Ziliang
Dr Meena Sundram
Dr Tan Kok Heng Adrian
Dr Tan Kok Leong
Dr Tan Yan Fang Cheryl
Dr Wong Wei Mon
A/Prof Goh Lee Gan

Research Faculty

Dr Lee Eng Sing	Dr Gun Shih Ying
A/Prof Low Lian Leng	Dr Lam Chih Chiang Benjamin
Dr Aw Junjie	Dr Ong Luan Seng Desmond
Dr Chang Qi Chang Tricia	Dr Sim Sai Zhen
Dr Goh Lay Hoon	Dr Wong Kay Wye Sabrina

Medical Pedagogy Faculty

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Dr Ng Wei Liang David	Dr Ngai Qian Yi
Dr Ho Chih Wei Sally	Dr Soon Shok Wen Winnie
Dr Kee Kok Wai	Dr Tan Hsien Yung David
Dr Kwan Yew Seng	Dr Tan Hsu-Chen Andrea

EBM Faculty

Dr Tang Wern Ee
Dr Liu Changwei
Dr Loo Yuxian
Dr Yee Wenjun Gabriel Gerard
Dr Yeo Tian Seng Gilbert

PEL Faculty

Dr Kong Jingwen
Dr Fok Wai Yee Rose
Dr Yee Wenjun Gabriel Gerard

THE CONFERMENT OF THE FCFP(S) AND MCFP(S)

The conferment ceremony was conducted at the College Convocation, which was held on 29 November 2025. The Guest-of-Honour was Director-General of Health, Ministry of Health, Prof Kenneth Mak.

CONCLUSION

We would like to thank all our programme leaders, tutors and supervisors, Institute of Family Medicine, and the College Secretariat for their tireless service to the College and our academic programmes.

Dr Seah Ee-Jin Darren

Censor-in-Chief

REPORT OF THE INSTITUTE OF FAMILY MEDICINE (IFM)

1 APRIL 2025 – 31 MARCH 2026



Chairman : A/Prof Goh Lee Gan
Members : Dr Xu Bang Yu
: Dr Wee Wei Chieh Nelson
: Dr Meykkumar S/O Meyappan

TERMS OF REFERENCE

The Terms of Reference of the Institute of Family Medicine (IFM) are to develop and conduct courses for vocational training of the family doctor and for the continuing professional development of family doctors.

WORK DONE

The Family Medicine Modular Course organised

In the year under review, four modules of the Family Medicine Modular Course were conducted, namely Module 4 to Module 7 are shown (See Tables 1 to 4).

The attendances for these modules are shown in Table 5.

Table 1: Module 4

5 Apr 2025	M411: Ageing, fitness, and assessment M412: The frail elderly
12 Apr 2025	M413: Parkinsonism, stroke, and TIA M414: Safe prescribing in the elderly
26 Apr 2025	M42.1: Mental Health Assessment, Anxiety Disorders, GCD, PTSD M42.2: Personality Disorders, Substance Use Disorders, Somatic Symptom, and Related Conditions
27 Apr 2025	M42.3: Schizophrenia and Mental Conditions in the Young and Elderly M42.4: Mood Disorders, Suicide, Grief, and the Aggressive Patient

Table 2: Module 5

2 Aug 2025	M51.1: Population and Patient-based system Part 1 M51.2: Population and Patient-based system Part 2
3 Aug 2025	M51.3: Population and Patient-based system Part 3 M51.4: Population and Patient-based system Part 4
16 Aug 2025	M52.1: The Dermatological System Part 1 M52.2: The Dermatological System Part 2
23 Aug 2025	M52.3: The Dermatological System Part 3 M52.4: The Dermatological System Part 4

Table 3: Module 6

1 Nov 2025	M61.1: Occupational Medicine Part 1
8 Nov 2025	M61.3: Procedures Part 1
15 Nov 2025	M62.1: The renal system part 1
22 Nov 2025	M62.3: The male reproductive system

Table 4: Module 7

7 Feb 2026	M71.1: The female reproductive system (Reproductive age) Part 1 M71.2: The female reproductive system (Reproductive age) Part 2
14 Feb 2026	M71.3: The female reproductive system (Reproductive age) Part 3 M71.4: The female reproductive system (Menopause)
21 Feb 2026	M72.1: Emergency & Urgent Care M72.2: The musculoskeletal system Part 1
28 Feb 2026	M72.3: The musculoskeletal system Part 2 M72.4: The musculoskeletal system Part 3

Table 5: Family Medicine Modular Courses Conducted from April 2025 to March 2026

Module	Training Period	Year 1 Trainees	Year 2 Trainees	Total
4	05 Apr 2025 – 27 Apr 2025	156	165	321
5	02 Aug 2025 – 23 Aug 2025			
6	01 Nov 2025 – 22 Nov 2025			
7	07 Feb 2026 – 28 Feb 2026			

Family Practice Skills Course (FPSC)

The Family Practice Skills Courses (FPSC) continue to serve the continuing professional development needs of the General Practitioner/Family Physician. Each skills course includes one or more of the following components in which the family physician can choose to participate in:

- Distance Learning with verification (6 CME points upon attaining minimum pass grade of 60% in online MCQ Assessment)
- Seminars (2 CME points per seminar)
- Workshops (1 CME point per workshop)
- Small group activities including clinical attachments, tutorials, ward-rounds (for some courses)
- Assessments, which can be written, oral, demonstration, and/or clinical (for some courses)

Table 6 shows the number of doctors who participated in the Family Practice Skills Course for the year under review.

Table 6: Participation in Family Practice Skills Courses (April 2025 – March 2026)

Event Title	Distance Learning	Number of Attendees	
FPSC 128: Ageing with Vitality	Passed: 340	Seminar 1: 183 Workshop 1: 172	
FPSC 129: Basic Obesity Management Accreditation 5	Passed: 272	Seminar 1: 337 Workshop 1: 343	Seminar 2: 325 Workshop 2: 316
FPSC 130: COVID-19 and Respiratory Virus Vaccination Strategies for Family Physicians, 2025 Update	Passed: 167	Seminar 1: 158 Workshop 1: 145	
FPSC 131: The Art and Science of Prescribing Lifestyle Changes in Primary Care	Passed: 346	Seminar 1: 342 Workshop 1: 334	Seminar 2: 313 Workshop 2: 294
FPSC 132: Persons with Intellectual Disabilities 4 (In-Person)	Passed: 247	Seminar 1: 59 Workshop 1: 60	Seminar 2: 59 Workshop 2: 59
FPSC 133: Chronic Disease Management 2026	Results pending as MCQs are still ongoing	Seminar 1: 383 Workshop 1: 385	Seminar 2: 359 Workshop 2: 367

The IFM is encouraged by the big increase in the number of doctors enrolled in the GDFM modular courses year-on-year. The Family Practice Skills Courses also saw an increase in some of the courses.

The six Family Practice Skills Courses had attendances ranging from 59 to 383 in the seminars and 59 to 385 in the workshop; the number of doctors who did the CME reading and passed the MCQs ranged from 167 to 346.

Table 7 shows the number of doctors who participated in the Continuing Medical Education webinar for the year under review.

Table 7: Participation in Continuing Medical Education Webinars (April 2025 – March 2026)

Event Title	Number of Attendees
Vaccination Across the Lifespan: Strategies for Protecting Children and Adults from Infectious Diseases	207
Understanding MOH Clinic Inspection and Launch of Clinic Emergency Kit Training Module	401
Healthier SG: Generalised Anxiety Disorder	1 st run: 416 2 nd run: 340
Healthier SG: Major Depressive Disorder	1 st run: 339 2 nd run: 334
Healthier SG: Allergic Rhinitis and Advance Care Planning	1 st run: 335 2 nd run: 347

The Continuing Medical Education webinars had attendances ranging from 207 to 416 in the seminars.

We look forward to another year of serving our members.

A/Prof Goh Lee Gan

Director, Institute of Family Medicine

REPORT OF THE HUMAN RESOURCES COMMITTEE

1 APRIL 2025 – 31 MARCH 2026



Chairman : Dr Wee Wei Chieh Nelson

Members : Dr Chua Lee Lea Im Elaine
: Dr Low Lian Leng
: Dr Shen Fengli Sharon
: Ms Jennifer Lau

Meetings and Discussions

Date of Meeting
30 October 2025
27 March 2026

Purpose and Scope

The HR Committee supports the Council in ensuring that the College has appropriate manpower and HR processes to carry out its work effectively. Its scope includes Secretariat staffing, staff roles and responsibilities, performance review, HR policy matters, and staff welfare. The Committee also considers longer-term manpower needs as the operational demands of the College continue to grow.

Secretariat Staffing Overview

General Manager	Ms Jennifer Lau
Manager	Ms Anica Goh
	Mr Joel Woo
	Ms Patricia Cheok
Assistant Manager	Mr Chester Kwan
	Mr Choo Guorong
	Ms Zhang Qiyin
Senior Executive	Mr Terence Lee
Programmes Executive	Mr Kevin Kon
	Ms Li Bizhen
Events Executive	Ms Soon Xin Yi
Administrative Executive	Ms Tiffany Zhao (resigned in December 2025)

HR Policies and Governance

The Committee reviewed HR-related processes to ensure that they remain clear, fair, and aligned with the needs of the College. Attention was given to strengthening documentation, clarifying job responsibilities, and improving internal workflows. The Committee will continue to support the development of clear HR policies and procedures for good governance and operational continuity.

Performance Management and Staff Development

The Committee supported the continued use of performance review and feedback processes for Secretariat staff. Staff development and capability-building remain important priorities as the work of the College becomes more complex. The Committee will continue to encourage appropriate training, role clarity, and professional growth for Secretariat staff.

Plans for the Coming Year

In the coming year, the Committee will continue to review manpower needs and strengthen Secretariat support. Priorities include improving HR documentation, clarifying job roles, supporting staff development, and enhancing continuity planning. The Committee will continue to ensure that HR practices remain fair, sustainable, and aligned with the College's long-term needs.

Appreciation

The Committee would like to express its appreciation to the Secretariat team for their dedication and hard work throughout the year. Their contributions have been essential to the successful delivery of the College's programmes and activities. The Committee also thanks the Council and members for their continued support of the College's work.

Dr Wee Wei Chieh Nelson

Chairman
Human Resources Committee

REPORT OF THE PUBLICATIONS COMMITTEE

1 APRIL 2025 – 31 MARCH 2026



The Singapore Family Physician Journal

Honorary Editor	: Dr Chiang Shu Hui Grace
Associate Hon Editor(s)	: Dr Chong Tsung Wei
	: Dr Chua Kee Loon Linus
Editorial Advisor	: Prof Wilfred Peh
Editorial Consultant	: A/Prof Goh Lee Gan
Editorial Executive(s)	: Mr Chester Kwan
	: Mr Terence Lee

Six issues of the Singapore Family Physician were published in FY 2025 (1 April 2025 to 31 March 2026). To cater to the continuous professional development amongst our family physicians in the community, the themes for the journal in this FY include:

1. Vol 51 No. 4, April – June 2025: Ageing with Vitality
2. Vol 51 No. 5, October – December 2025: Basic Obesity Management Accreditation 5
3. Vol 51 No. 6, October – December 2025: Covid-19 and Respiratory Virus Vaccination Strategies for Family Physicians (2025 Update)
4. Vol 52 No. 1, January – March 2026: Lifestyle Medicine: The Art and Science of Prescribing Lifestyle Changes in Primary Care
5. Vol 52 No. 2, January – March 2026: Persons with Intellectual Disabilities 4
6. Vol 52 No. 3, January – March 2026: Chronic Disease Management 2026

During this FY, all SFP articles were made available online as soon as the copyedited and typeset PDFs were ready.

The editorial team would like to thank the following reviewers:

Dr Chiang Shu Hui Grace
Dr Chong Tsung Wei
Dr Chua Kee Loon Linus

Dr Chiang Shu Hui Grace

Honorary Editor
The Singapore Family Physician



The College Mirror

Chief Editor : Dr Low Sher Guan Luke

Team A

Editor : Dr Chua Yu Cong Eugene
 : Dr Fok Wai Yee Rose
 Members : Dr Ng Chee Lian Lawrence
 : Dr Tan Eng Chun
 : Dr Tan Li Wen Terence

Team B

Editor : Dr Lim Khong Jin Michael
 Members : Dr Aziz Noordin
 : Dr Cheah Ming Hann
 : Dr Hong Yinghui Lois
 : Dr Koh Jan Ming Ian
 : Dr Low Cheng Hong Charity
 : Dr Lye Tong Fong Alfred
 : Dr Ng Li Ling
 : Dr Tan Kee Tung

Team C

Editor : Dr Yee Wen Jun Gabriel Gerard
 Members : Dr Chan Hian Hui Vincent
 : Dr Low Sher Guan Luke
 : Prof Ng Chirk Jenn
 : Dr Tan Kian Wee Kenneth
 : Dr Yang Kaymond
 : Dr Yuen Sok Wei Julia

Advisors

: A/Prof Goh Lee Gan
 : Dr Chua Lee Lea Im Elaine
 : Dr S Suraj Kumar
 : Dr Wee Wei Chieh Nelson
 : Dr Wong Tien Hua

The College Mirror

Over the past year, The College Mirror (CM) has continued to spotlight key milestones and thought leadership within the Family Medicine fraternity, prominently featuring the formal recognition of Family Medicine as a specialty. This was celebrated in various avenues, including the Sreenivasan Oration by Assoc Prof Lee Kheng Hock, which paid tribute to the founding fathers of the College of Family Physicians Singapore (CFPS) and how their hard work has laid the foundation for Family Medicine today. We also honoured our roots by featuring a tribute to Dr Victor Louis Fernandez and showcasing the legacy of the Albert & Mary Lim Award, the College's highest accolade recognising sustained contributions to the discipline.

CM showcased significant academic progress, noting a surge in Fellowship enrolment that more than doubled the intake of previous years, signaling its standing as a specialist degree. The GDFM programme also saw success, with the most recent cohort achieving a pass rate of around 90%. In modernising our training, we highlighted the GDFM Curriculum Faculty's work, including the creation of a local question bank and experimentation with Generative AI to prepare trainees for the FM AKT. We also featured a regional collaboration on Evidence-Based Medicine (EBM) training using Reusable Learning Objects (RLOs) with the University of Malaya.

In tandem with national shifts in healthcare, CM highlighted the integration of Artificial Intelligence into Family Medicine practice, exploring ethical considerations, and covering topics such as the deployment of AI-enabled transcription tools at Mount Sinai Health System. Our coverage of the WONCA World 2025 in Lisbon reflected the growing recognition of Family Medicine's universal principles of empathy and community. Minister Ong Ye Kung's address outlined Singapore's bold primary care transformation, emphasising professionalism, partnerships, and policy support. This transformation was also explored through Social Prescribing, showing how GPs can use tools like BRIGHT and SupportGoWhere to connect patients to community resources for holistic care under Healthier SG. We also emphasised the importance of physician resilience, featuring articles on "Healthier Family Physicians" through hobbies like Muay Thai and Marathonning.

We celebrated unity in Family Medicine with the CFPS Convocation 2024 and the CFPS Induction 2025, as well as the launch of the Mount Sinai Leadership Programme, which provided a leadership observership for five Family Physicians. We celebrated our graduations while reflecting on the enduring values of resilience, family support, and professional growth. We also highlighted new developments such as the CFPS Medical Ethics Programme, which featured a video scenario on "Caring When Capacity Wanes" and the UpToDate subsidy for College members.

We are also delighted to bring new editorial members onboard, including Eugene, Chirk Jenn, Kenneth, and Kaymond. We are grateful to them for contributing their precious time and efforts towards CM and our mission.

Throughout the year, CM remains committed to capturing the voices of our members, through reflective essays, interviews, and thematic articles, while serving as a platform to showcase the academic and professional progress of our family physicians. We hope to continue serving as a platform that not only informs but inspires all members to reaffirm their identity and lead the future of Family Medicine.

Dr Low Sher Guan Luke

Chief Editor, The College Mirror
 College of Family Physicians Singapore

HONORARY TREASURER'S REPORT

1 APRIL 2025 – 31 MARCH 2026



Chairman : Dr Low Lian Leng
Members : Dr Shen Fengli Sharon
: Dr Wee Wei Chieh Nelson
: Dr Wong Tien Hua

In the financial year from 1 April 2025 to 31 March 2026, the Group derived its income mainly from course and seminar fees, sponsorships, subscriptions, membership fees, and interest income. The five items together accounted for 87.4% of its total income.

Fees from courses and seminars accounted for 63.7% of the total Group income, sponsorships accounted for 3.7% of the total income, subscriptions accounted for 10.5% of the total income, membership fees accounted for 14% of the total income, and interest income accounted for 8% of the total income.

In the financial year from 1 April 2025 to 31 March 2026, the Group's consolidated total income was \$5,321,832; the consolidated total expenditure for the same period was \$3,738,781. The consolidated net surplus for the financial year from 1 April 2025 to 31 March 2026 was \$1,575,857.

Five Family Physicians were selected by CFPS to participate in the observership programme with the objective of enhancing their knowledge, professional networks, and leadership capabilities as future Family Physician leaders. Grants were obtained to defray logistical expenses, including airfare and daily subsistence costs incurred during the programme.

Similarly, expenses incurred in the delivery of College programmes such as GDFM and MMed(FM) were within the budget and the course fees paid.

I am pleased to report that the Group continues to be on a firm financial standing for the financial year 1 April 2025 to 31 March 2026.

Dr Low Lian Leng

Honorary Treasurer

MEMBERSHIP LIST
(AS OF 31 MARCH 2026)

MEMBERSHIP LIST

(As of 31 March 2026)

Honorary Members

1	Clinical Prof Chee Yam Cheng
2	Dato Dr Balasundram R
3	Dr Geeves Richard B
4	Dr Lam Sian Lian
5	Dr Lim Kee Jin
6	Dr Syed Mahmood Bin Syed Hussain
7	Mr Lek Siang Pheng
8	Prof Fabb Wesley E
9	Prof Lim Pin
10	Prof Ng Han Seong

Life Fellow Members

1	A/Prof Goh Lee Gan
2	A/Prof Lee Kheng Hock
3	A/Prof Lim Lean Huat
4	Adj A/Prof Tan Tze Lee
5	Clin A/Prof Goh Soo Chye Paul
6	Dr Aw Lee Fhoon Lily
7	Dr Chang Ming Yu James
8	Dr Cheong Seng Kwing
9	Dr Chow Mun Hong
10	Dr Doraisamy Gowri
11	Dr Ee Guan Liang Aian
12	Dr Goh Choon Kee Shirley
13	Dr Ho Han Kwee
14	Dr Kang Aik Kiang
15	Dr Kwong Kum Hoong
16	Dr Lau Hong Choon
17	Dr Lee Suan Yew
18	Dr Lee Sueh Ying Patricia
19	Dr Lim Kim Leong
20	Dr Lim Lee Kiang Julian
21	Dr Ling Sing Lin
22	Dr Loh Wee Tiong Alfred
23	Dr Loke Kam Weng
24	Dr Ng Chee Lian Lawrence
25	Dr Ng Joo Ming Matthew
26	Dr Ng Lee Beng
27	Dr Ong Chooi Peng
28	Dr Pang Sze Kang Jonathan
29	Dr Seow Hoong Wei Gabriel
30	Dr Siaw Tung Yeng
31	Dr Soh Cheow Beng Aloysius
32	Dr Swah Teck Sin
33	Dr Tan Cheng Bock Aian
34	Dr Tan Chin Lock Arthur
35	Dr Tan Kim Eng
36	Dr Tan Kok Leong
37	Dr Tan Ngiap Chuan
38	Dr Tan See Leng
39	Dr Tan Yu Sing Lucienne
40	Dr Thng Lip Mong Barry
41	Dr Vaswani Chelaram @Vaswani Moti Hassaram
42	Dr Wong Tack Keong Michael
43	Dr Yap Soo Kor Jason
44	Dr Yee Jenn Jet Michael
45	Dr Yeo Peng Hock Henry
46	Prof Koh Choon Huat Gerald

Fellow Members

1	A/Prof Ang Seng Bin
2	A/Prof Lee Eng Sing
3	A/Prof Lee Meng Kam Richard
4	A/Prof Lim Fong Seng
5	A/Prof Low Lian Leng
6	A/Prof Ng Ming Yann Karen
7	A/Prof Tan Boon Yeow
8	A/Prof Tan Hsien Yung David
9	Adj A/Prof Lew Yii Jen
10	Asst Prof Teo Hui Ying Valerie
11	Asst Prof Wong Kay Wye Sabrina
12	CI A/Prof Ho Chih Wei Sally
13	CI Asst Prof Moosa Aminath Shiwaza
14	CI A/Prof Rukshini Puvanendran
15	Clin Asst Prof Low Sher Guan
16	Clin A/Prof Tay Ee Guan
17	Clin Asst Prof Xu Bangyu
18	Dr Amelia Binte Ahmad Hatib
19	Dr Anandan Gerard Thiagarajah
20	Dr Anathan Abiramy
21	Dr Ang Teck Wee Anew
22	Dr Aw Junjie
23	Dr Bansal Vivek
24	Dr Beh Chun Yen
25	Dr Boo Ying Ying Alicia
26	Dr Chan Hian Hui Vincent
27	Dr Chan Meng Huey Jason
28	Dr Chan Qiu Hua Catherine
29	Dr Chan Xin-Bei Valerie
30	Dr Chang Ngai Kin Christopher
31	Dr Chang Qi Chang Tricia
32	Dr Chang Zi Ying
33	Dr Chao Tar Liang Anthony
34	Dr Chaterji Shera
35	Dr Cheah Ming Hann
36	Dr Chee Jia Yi
37	Dr Chen Jiawei
38	Dr Chen Tongyuan
39	Dr Cheng Kah Ling Grace
40	Dr Chia Tee Hien
41	Dr Chiang Shu Hui Grace
42	Dr Chie Zhi Ying
43	Dr Chin Chi Hui
44	Dr Chiong Xiao-Ying Cleo
45	Dr Chng Shih Kiat
46	Dr Chong Ern-Ji Jonathan
47	Dr Chong Tsung Wei
48	Dr Chong Wee Min Justin
49	Dr Chong Wern Siew Christopher
50	Dr Choo Wei Song Jeremy
51	Dr Choong Shangxian Derek
52	Dr Chua Chi Siong
53	Dr Chua Hwee Ling Angelia
54	Dr Chua Kee Loon Linus
55	Dr Chua Ying Xian
56	Dr Chua Yu Cong Eugene
57	Dr Chua Yu Jing Anew
58	Dr Cruz Marie Stella P
59	Dr Ding Si Yan
60	Dr Ding Teck Yong Gabriel
61	Dr Ee Runhua Michelle
62	Dr Eng Soo Kiang
63	Dr Fok Wai Yee Rose

64	Dr Foo Jong Yi	128	Dr Lim Wei Khoon
65	Dr Foo Shao Rong Jonathan	129	Dr Lim Ziliang
66	Dr Gan Sui Ji	130	Dr Ling Yee Kiang
67	Dr Goh Khean Teik	131	Dr Liow Yiyang
68	Dr Goh Kuan Liang Shawn	132	Dr Liu Changwei
69	Dr Goh Lay Hoon	133	Dr Loke Wai Chiong
70	Dr Gopal E-Wei Pamela	134	Dr Loo Yu Xian
71	Dr Gun Shih Ying	135	Dr Low Cheng Hong Charity
72	Dr Guo Xiaoxuan	136	Dr Loy Zhi Yang
73	Dr Han Weiyao	137	Dr Maharijiyan Arvin
74	Dr Hareesh S/O Singaraju	138	Dr Meena Sunam
75	Dr Heng Yan Shan	139	Dr Meykkumar S/O Meyappan
76	Dr Hou Minsheng	140	Dr Moey Kirm Seng Peter
77	Dr How Choon How	141	Dr Ng Chee Chin David
78	Dr Hu Pei Lin	142	Dr Ng Chung Wai Mark
79	Dr Hui Jor Yeong Richard	143	Dr Ng Han Lip Raymond
80	Dr Hwang Ern Huei Joel	144	Dr Ng Huiwen Christine
81	Dr Hwang Siew Wai	145	Dr Ng Lai Peng
82	Dr I Gusti Ngurah Prawira Suartha Oka	146	Dr Ng Li Yan
83	Dr Jean Jasmin Lee Mi-Li	147	Dr Ng Lok Pui
84	Dr Jiang Song'En Jeffrey	148	Dr Ng Wei Liang David
85	Dr Kalambaarachchi Neelakshi Dilmini	149	Dr Ng Xin Rong
86	Dr Kang Chun-Yun Gary	150	Dr Ngai Qian Yi
87	Dr Kee Kok Wai	151	Dr Ngeow Colin
88	Dr Kharbanda Manojkumar Amarlal	152	Dr Ngu Haidee
89	Dr Khor Huiyi Joanne	153	Dr Ong Chin Fung
90	Dr Koh Jan Ming Ian	154	Dr Ong Chong Yau
91	Dr Koh Kim Hwee	155	Dr Ong Cong Wei Alvin
92	Dr Koh Li Jia	156	Dr Ong Jin Ee
93	Dr Koh Mei Lin Jocelyn	157	Dr Ong Kah Pieng
94	Dr Koh Wee Boon Kelvin	158	Dr Ong Luan Seng Desmond
95	Dr Koh Wei Chee Sky	159	Dr Ong Yingxian Natalie
96	Dr Koh Wei-Mei Jeremy	160	Dr Park Yae Sol
97	Dr Koh Zhong Wei Jeremy	161	Dr Phua Cheng Pau Kelvin
98	Dr Kong Jing Wen	162	Dr Phua Mei Fang
99	Dr Koot David	163	Dr Poon Beng Hoong
100	Dr Kunarso Galih	164	Dr Poon Zhimin
101	Dr Kung Jian Ming	165	Dr Quah Hui Min Joanne
102	Dr Kwan Shuyi Charmaine	166	Dr Quek Jing Sheng
103	Dr Kwan Yew Seng	167	Dr Quek Si Min Ginny
104	Dr Kwek Sing Cheer	168	Dr Safdar Husain Farah
105	Dr Lai Wei Na	169	Dr Seah Ee-Jin Darren
106	Dr Lam Chih Chiang Benjamin	170	Dr See Qin Yong
107	Dr Lam Teck Meng Lawrence	171	Dr Seng Sheh Ling Joyce
108	Dr Lee Cia Sin	172	Dr Siau Kai Rong
109	Dr Lee Cui Wei Esther	173	Dr Siew Chee Weng
110	Dr Lee Elin	174	Dr Sim Kok Ping
111	Dr Lee Ern Jie Abigail	175	Dr Sim Sai Zhen
112	Dr Lee Jun Hwee Benjamin	176	Dr Soh Ling Ling
113	Dr Lee Kwang How	177	Dr Soo Wern Fern
114	Dr Lee Mei Gene Jasmine	178	Dr Soon Shok Wen Winnie
115	Dr Leng Sheng Yeng Natasha	179	Dr Subramaniam Surajkumar
116	Dr Leong Choon Kit	180	Dr Sze Kai Ping
117	Dr Leong Soh Sum Helen	181	Dr Tai Zu Huang
118	Dr Leong Wen-Pin Lester	182	Dr Taiju Rangpa
119	Dr Liew Pui Mun	183	Dr Tan Chee Wei
120	Dr Lim Chee Kong	184	Dr Tan Choon Seng Gilbert
121	Dr Lim Chee Luan	185	Dr Tan Dihao Keith
122	Dr Lim Chi-Kien Derek	186	Dr Tan Hsu-Chen Anea
123	Dr Lim Hwee Boon	187	Dr Tan Huey Chieng
124	Dr Lim Li Cui Rachel	188	Dr Tan Jun Hui Felicia Clara
125	Dr Lim Michael Warren	189	Dr Tan Khai Wei
126	Dr Lim Mien Choo Ruth	190	Dr Tan Kian Wee Kenneth
127	Dr Lim Weai Ling	191	Dr Tan Kok Heng Aian

192	Dr Tan Liat Leng
193	Dr Tan Mong Heng Moses
194	Dr Tan Mui Ling Donna
195	Dr Tan Mui Suan
196	Dr Tan Pei Zheng
197	Dr Tan Shu Yun
198	Dr Tan Tat Hao Alon
199	Dr Tan Wan Hua Gwendoline
200	Dr Tan Wee Hian
201	Dr Tan Wee Lit
202	Dr Tan Woei Jen Michelle
203	Dr Tan Yan Fang Cheryl
204	Dr Tan Yee Leng
205	Dr Tan Yew Seng
206	Dr Tan Yong Hui Colin
207	Dr Tan You Mei Charmaine
208	Dr Tan Yu Quan
209	Dr Tan Zhong Wei Mark
210	Dr Tang Wern Ee
211	Dr Tay Wei Yi
212	Dr Teh Kailin
213	Dr Teo Boon See
214	Dr Teo Chiang Wen
215	Dr Teo Hon Wei
216	Dr Teo Jia Hui
217	Dr Teoh Mei Lin
218	Dr Thulasi D/O Chanan
219	Dr Ting Sing Shing Jonathan
220	Dr Tsang Li Ping Marianne
221	Dr Tse Wan Lung Derek
222	Dr Tsou Yu Kei Keith
223	Dr Tung Yew Cheong
224	Dr Vasawala Farhad Fakhrudin
225	Dr Wan Jinhui
226	Dr Wang Mingchang
227	Dr Wang Zhen Sinead
228	Dr Wee Kien Han Anew
229	Dr Wee Wei Chieh Nelson
230	Dr Wee Yi Mei Sabrina
231	Dr Wong Ann Mei
232	Dr Wong Liang Jie Gabriel
233	Dr Wong Peng Yong Anew
234	Dr Wong Pey Gein Franco
235	Dr Wong Tien Hua
236	Dr Wong Wei Mon
237	Dr Wong Wei Teen
238	Dr Yap Sae Cheong
239	Dr Yeap Youwen
240	Dr Yee Wen Jun Gabriel Gerard
241	Dr Yeo Cheng Hsun Jonathan
242	Dr Yeo Tian Seng Gilbert
243	Dr Yuen Sok Wei Julia
244	Dr Zhang Zhi Peng
245	Dr Zheng Lifeng
246	Dr Zheng Mingli Ruth
247	Dr Zhu Yujin
248	Prof Chong Phui-Nah

Life Collegiate Members

1	Dr Ang Choon Kiat Alvin
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308	Dr Fong Yuke Tien	371	Dr Hafidza Bte Mohd Said
309	Dr Foo Hui Jun	372	Dr Hajira D/O A.A Barkath Ali Hasina
310	Dr Foo Jyh Shyang Joel	373	Dr Hamid Bin Ahmad
311	Dr Foo Ling Li Auie	374	Dr Han Mei Lan
312	Dr Foo Siang Sern Nicholas	375	Dr Han Su Yin Jane
313	Dr Foo Wenjing Winnie	376	Dr Han Whie Kwang
314	Dr Foo Yong Bock	377	Dr Han Xiu Hui Debra
315	Dr Foo Yu Yet	378	Dr Han Yan Yi Auey
316	Dr Gamit Vikram Kumar	379	Dr Hanaman Priya
317	Dr Gan Cheong Hwee	380	Dr Har-Amreeth Kaur D/O Ramesh Singh
318	Dr Gan Chih Hao Victor	381	Dr Haridas Sonia
		382	Dr Hart Timothy James

383	Dr Hartina Hajireen Rajudin	447	Dr Jennifer Clarissa Diana
384	Dr Hay Aik Siew Robyn	448	Dr Jeremiah James Pereira
385	Dr Hee Li Heng	449	Dr Joanne Lee Hui Min
386	Dr Heng Kim Boon	450	Dr John Mary
387	Dr Heng Kuan Yong	451	Dr Joseph Rajenan
388	Dr Heng Li Wei	452	Dr Joseph Sunil Kumar
389	Dr Heng Li-Mei Lisa	453	Dr Juliana Dato Abdul Latif
390	Dr Heng Soo Hng Joyce	454	Dr June Tan Sheren
391	Dr Heng Teng Wei	455	Dr Jung Se Ji
392	Dr Heng Wee Soon	456	Dr K Palaniappan
393	Dr Heng Yu Jie Scott Joel	457	Dr K Teo Suzie
394	Dr Hii Khing Jim	458	Dr Kadam Aanchal
395	Dr Hii Shiun Jjin	459	Dr Kalaiselvan Karthigaiyan
396	Dr Hing Siong Chen	460	Dr Kaliyaperumal Kavitha
397	Dr Ho Chi Siang Alan	461	Dr Kalyanam Sriram
398	Dr Ho Chok Chan Alan	462	Dr Kam Shyan Chin
399	Dr Ho Cuiying Lisa	463	Dr Kamaldin Norjihan Binte
400	Dr Ho Feng Hua Olivia	464	Dr Kamei Kenichi
401	Dr Ho Han Zhuo Colin	465	Dr Kan Boon Thaim Eugene
402	Dr Ho Hang Chen	466	Dr Kan Dee Ching Elena
403	Dr Ho Hsien Hao Wilbert	467	Dr Kan Hun Yee
404	Dr Ho Jee Meng Ane	468	Dr Kanaka Saraswathy Harihar Velammal
405	Dr Ho Joong Yan	469	Dr Kang Jun Kai Julius
406	Dr Ho Ka Shing	470	Dr Kang Pei Lin
407	Dr Ho Kin Yan	471	Dr Kang Yirun Gregory Michael
408	Dr Ho Kok On	472	Dr Kannan S/O Sunderaraj
409	Dr Ho Lai Kwun Patrick	473	Dr Kao Wei Hsing
410	Dr Ho Shuang Chen Jeannie	474	Dr Karkhanis Rucha
411	Dr Ho Tet Khiun	475	Dr Karunathna Rajapaksa Policevidana Maduvi Karunathna
412	Dr Ho Tzin Yih	476	Dr Kay Aih Boon Erwin
413	Dr Ho Wei An	477	Dr Kayshini D/O Vijakumar
414	Dr Ho Wei Yen Melissa	478	Dr Kee Leng Chee
415	Dr Ho Woon Yang	479	Dr Kee Soon Chuan
416	Dr Ho Xun Kiat Duncun	480	Dr Keh Syn Syn
417	Dr Ho Yew Mun	481	Dr Keong Kean Seng Gary
418	Dr Ho Yu Ling	482	Dr Khairian Mohd
419	Dr Hoe Wan Sin	483	Dr Khairul Bin Abdul Rahman
420	Dr Hong Dehan	484	Dr Khairun Nafeesha
421	Dr Hong Zhirui Ian	485	Dr Khang Hock Siang
422	Dr Hoo Chee How	486	Dr Khaw May May
423	Dr Hoo Hui Kim	487	Dr Khi Yue Ling Auey
424	Dr Hor Oi Lin	488	Dr Kho Guan Hoon Annette
425	Dr Howe Wen Li	489	Dr Khoo Ah Chew
426	Dr Hu Chunyan	490	Dr Khoo Bee Sim
427	Dr Hua Meiting	491	Dr Khoo Chooi Yong
428	Dr Hua Rongbing Robin	492	Dr Khoo Junn Wei Mark
429	Dr Huan Yu Min Pearl	493	Dr Khoo Mei Chin Gloria
430	Dr Huang Huixin Joyce	494	Dr Khoo Wan Thien
431	Dr Huang Liru Joanne	495	Dr Khoo Yiok Bin Christine
432	Dr Huang Lu	496	Dr Khoo Yu Hui Valerie
433	Dr Huang Shuying	497	Dr Khoo Yun Xuan
434	Dr Huang Yixi	498	Dr Khor Beng Lee
435	Dr Hui Seng Yin Toby	499	Dr Khor Qi En Ezra
436	Dr Hung Jun Xiang	500	Dr Kim Michael
437	Dr Hwang Chi Hong	501	Dr Kiong Zhi Yan Jonit
438	Dr Hwang Shih Yao	502	Dr Ko Hong Beng Gregory
439	Dr Hwarng Yung-Hsin Gwen	503	Dr Ko Wei Xiang
440	Dr Ishikawa Summer Natsuko	504	Dr Ko Yong Sheng Moses
441	Dr Iskandar Bin Iis	505	Dr Koh Hau Tek
442	Dr Jam Sou Lai	506	Dr Koh Kar Wee
443	Dr Janthorn Pakdeethai	507	Dr Koh Le-On Elroy
444	Dr Jayarajasingam Kesavaraj	508	Dr Koh Li Wen
445	Dr Jeevarajah Nithiananthan	509	Dr Koh Liang Mui
446	Dr Jeganathan Salaeth Deepan Singh		

510	Dr Koh Min Jie	574	Dr Lam Jing Kai Jackie
511	Dr Koh Qi Yuan Cheryl	575	Dr Lam Kwok Tai Leslie
512	Dr Koh Shao Hui	576	Dr Lam Meng Chon
513	Dr Koh Shi Min	577	Dr Lam Poh Huat
514	Dr Koh Si Qi Odelia	578	Dr Lam Wee Min
515	Dr Koh Swee Hiang	579	Dr Lam Wei Jie Darren Jude
516	Dr Koh Tee Lock Terence	580	Dr Lam Wei Ting
517	Dr Koh Tee Sian Colin	581	Dr Lam Wen Yu Jonathan
518	Dr Koh Thuan Wee	582	Dr Lau Ming Fei
519	Dr Koh Wei Ern Earl	583	Dr Lau Pik Onn
520	Dr Koh Yan Matilda	584	Dr Lau Pui Kheng Priscilla
521	Dr Koh Yiwen	585	Dr Lau Teh Yee
522	Dr Koh Yong Hian Eugene	586	Dr Lau Yee Jan Hilary
523	Dr Koh Yong Hwee Norman	587	Dr Lau Yen Ning
524	Dr Koh Yu Le Joshua	588	Dr Lau Yew Chin
525	Dr Koh Yu Xiang	589	Dr Lau Zhi Min
526	Dr Koh Zhi Chen Kim	590	Dr Lauw Hock Hai Edison
527	Dr Koh Zhi Sheng Darren	591	Dr Law Kung How
528	Dr Kok Cheng Hui Faith	592	Dr Law Pet Lin Petrina
529	Dr Kok Cheng Yit Zachary	593	Dr Law Shipei
530	Dr Kok Chin Yon	594	Dr Law Siu Chun
531	Dr Kok Jaan Yang	595	Dr Laxmanan Rajarajeswari
532	Dr Kok Zi Yin	596	Dr Lee Alice
533	Dr Kong Hui Jia	597	Dr Lee Boon Kok Thomas
534	Dr Kong Jun Cheong	598	Dr Lee Chee Yuen
535	Dr Kong Kah Shern Andy	599	Dr Lee Cheng Da
536	Dr Kong Kin Hou	600	Dr Lee Chi Keong
537	Dr Kong San San Stella	601	Dr Lee Chien Nien
538	Dr Koo Wee Khiat Alvin	602	Dr Lee Chiew
539	Dr Kor Michelle	603	Dr Lee Ching Yit Shirley
540	Dr Kow Yun Shi	604	Dr Lee Chong Han
541	Dr Krishna Moorthy S/O Shanmugam	605	Dr Lee Chu Ching
542	Dr Krishnasamy Radha	606	Dr Lee Chu Muk
543	Dr Ku Jung Kai	607	Dr Lee Chuan Shing
544	Dr Kua Shin Yii	608	Dr Lee Chun Haw
545	Dr Kuah Le Zhi Dexter	609	Dr Lee Ci Han
546	Dr Kuah Poh Kah	610	Dr Lee Dehao Victor
547	Dr Kuan Dah Wei Alex	611	Dr Lee En Sheng Amos
548	Dr Kuan Mae Yee	612	Dr Lee Eng Seng
549	Dr Kum Jia Hui Charis	613	Dr Lee Gay Lin Josephine
550	Dr Kwa Jie Min	614	Dr Lee Gong Wei Benjamin
551	Dr Kwa Pei Wen Tammy	615	Dr Lee Hang Keong
552	Dr Kwak Ping Lam	616	Dr Lee Heng Loong
553	Dr Kwan Pek Yee	617	Dr Lee Hew Mun John Fergus
554	Dr Kwee Yi Ning	618	Dr Lee Hoe Cherng Gregory
555	Dr Kweh Ren Hao Clement	619	Dr Lee Hong Huei
556	Dr Kwek Boon Chow	620	Dr Lee Huat Ming Danny
557	Dr Kwek Kon Yew	621	Dr Lee Hui Mean
558	Dr Kwek Thiam Soo	622	Dr Lee Hui Qi Brenda
559	Dr Kwok Chun Lin	623	Dr Lee Hui San Samantha
560	Dr Kwok Mun Choy Kevin	624	Dr Lee Jen Wei
561	Dr Kwok Su-Ling Karen	625	Dr Lee Jia Jia Debby
562	Dr Kwok Wai Wan	626	Dr Lee Jia Le
563	Dr Kwong Seh Meng	627	Dr Lee Jia Li
564	Dr Kyi Theint Theint Thu	628	Dr Lee Jian Wei Desmond
565	Dr Lai Han Sheng Sean	629	Dr Lee Jian Zhen Justin
566	Dr Lai Hsuan	630	Dr Lee Jie Qi
567	Dr Lai Hwee Yee	631	Dr Lee Jin Fu Marcus
568	Dr Lai Jieru	632	Dr Lee Jing Kun
569	Dr Lai Kah Ho	633	Dr Lee Kar Ngai Matthias
570	Dr Lai Nai Hoong	634	Dr Lee Kean Sheh
571	Dr Lai Shi Kun Moses	635	Dr Lee Khai Weng Michael
572	Dr Lai Yirong	636	Dr Lee Kheng Hin
573	Dr Lam Jie Feng Joshua	637	Dr Lee Kien Wei

638	Dr Lee Kim Kee	702	Dr Leong Wai Siang
639	Dr Lee Kok Weng Michael	703	Dr Leong Wen Jun Clement
640	Dr Lee Kok Yew	704	Dr Leow Boon Teck
641	Dr Lee Kong How	705	Dr Leow Chee Yong
642	Dr Lee Kwok Keong	706	Dr Leow Cheng Gek
643	Dr Lee Lai Kit Sylvia	707	Dr Leow Hong Foo
644	Dr Lee Li Ling Magdalene	708	Dr Leow Mei Xian Jacqueline
645	Dr Lee Mei Sung	709	Dr Leow Yong Yang Oliver
646	Dr Lee Min Er Vivien	710	Dr Ler Gee Bueh
647	Dr Lee Min Yu Jade	711	Dr Lester Jonathan Lee Kwok Leong
648	Dr Lee Ming Wai Mandy	712	Dr Leung Yuet Sing Lewina
649	Dr Lee Ming Zhou	713	Dr Lew Kian Hwa
650	Dr Lee Mun Heng	714	Dr Li Chao
651	Dr Lee Peng Khow	715	Dr Li Enlin
652	Dr Lee Qianyi Ruth	716	Dr Li Greg
653	Dr Lee Rui	717	Dr Li Hanzhi
654	Dr Lee Sau Yee	718	Dr Li Jing
655	Dr Lee See Chung	719	Dr Li Ke
656	Dr Lee Shimin Jasmin	720	Dr Li Meiyang Marie
657	Dr Lee Shirley	721	Dr Li Shaoqun
658	Dr Lee Siew Choo	722	Dr Li Shengjin
659	Dr Lee Siow Kiang Georgia	723	Dr Li Shi'An Derek
660	Dr Lee Suzie	724	Dr Li Tingfang
661	Dr Lee Swee Meng Kelvin	725	Dr Li Weiyang Eugene
662	Dr Lee Tee Kit	726	Dr Li Wofa Daniel
663	Dr Lee Ting Yan Julia-Ann	727	Dr Li Zhongyi Joshua
664	Dr Lee Tzu Hooi	728	Dr Liam Si Qi Petrina
665	Dr Lee Van Hien	729	Dr Liang Fueng Chee Edwin
666	Dr Lee Wai Kei Bryan	730	Dr Liang Junyu
667	Dr Lee Waye	731	Dr Liao Kah Han
668	Dr Lee Wei Hsin Carol	732	Dr Liew Ching Mei Norene
669	Dr Lee Wei Qiang Leon	733	Dr Liew Han Lim
670	Dr Lee Weixian Jasvin	734	Dr Liew Kert Chian
671	Dr Lee Wen-Yi Penny	735	Dr Liew Nan Piew Herman
672	Dr Lee Yah Leng	736	Dr Liew Su Lynn
673	Dr Lee Yan Qing	737	Dr Liew Tze Leon Joshua
674	Dr Lee Yang Jing Wilona	738	Dr Liew Vern Chern Karen
675	Dr Lee Yeng Fen	739	Dr Liew Wan Choo Fereen
676	Dr Lee Yew Wei	740	Dr Liew Wei Chee
677	Dr Lee Yi Yong	741	Dr Liew Wen Jian Mark
678	Dr Lee Yijing Ben	742	Dr Lim Baoying
679	Dr Lee Yik Voon	743	Dr Lim Bee Lin
680	Dr Lee Yin Fei	744	Dr Lim Bee Ling Tina
681	Dr Lee Yin San	745	Dr Lim Boon Hee
682	Dr Lee Ying Ling	746	Dr Lim Chia Loong Justin
683	Dr Lee Yizhi	747	Dr Lim Chin Wei
684	Dr Lee Yong En Daniel	748	Dr Lim Chin Yin
685	Dr Lee Yu Ming	749	Dr Lim Choo
686	Dr Lee Yun Zhi	750	Dr Lim Chui Yin
687	Dr Lee Zhe Hui Joel	751	Dr Lim Chun Siong
688	Dr Lee Zhi Kang Niccol	752	Dr Lim Chung Khee
689	Dr Lek Sze Min	753	Dr Lim Cui Ling
690	Dr Leng Qi An Leonard	754	Dr Lim Ee Wen
691	Dr Leong Bao Ren Kenneth	755	Dr Lim En Yao Gerald
692	Dr Leong Duanneng Stanley	756	Dr Lim Geok Bin
693	Dr Leong Hon Loong	757	Dr Lim Gracie
694	Dr Leong Huey Yee Christine	758	Dr Lim Heng Lee Lawrence
695	Dr Leong Jia Li Jaylyn	759	Dr Lim Heuk Yew
696	Dr Leong Kok Hean Derek	760	Dr Lim Hong Shen
697	Dr Leong Ming-Wai Alvin	761	Dr Lim Hui Juan Sana
698	Dr Leong Peng Fai Samuel	762	Dr Lim Hwee Woon
699	Dr Leong Shu Yee	763	Dr Lim Jia Hwa Aian
700	Dr Leong Tyng Tyng	764	Dr Lim Jia Qing
701	Dr Leong Wai Hoe Justin	765	Dr Lim Jia Xin Jane

766	Dr Lim Jia Xin Rachael	830	Dr Lim Zhe Yee Samuel
767	Dr Lim Jia Ying Cheryl	831	Dr Lim Zhenlei Isaiah
768	Dr Lim Jia Ying Tanoto	832	Dr Lim Zheyuan Daniel
769	Dr Lim Jiak Woon	833	Dr Lim Zhuo Yan
770	Dr Lim Jianhong Kegan	834	Dr Lim Zi Xuan
771	Dr Lim Jiesheng	835	Dr Lim Ziqing Michelle
772	Dr Lim Jing Yi	836	Dr Lim Zong Yi
773	Dr Lim Ju Yee	837	Dr Lin Bin
774	Dr Lim Jun Yang	838	Dr Lin Ee Jan
775	Dr Lim Junchen Melvin	839	Dr Lin Jing Joy
776	Dr Lim Ka Pheck Angela	840	Dr Lin Kai Wei
777	Dr Lim Keng Chye David	841	Dr Lin Lih Keong
778	Dr Lim Khong Jin Michael	842	Dr Lin Sixuan
779	Dr Lim Kien Sin	843	Dr Lin Xin Hui Alyssa
780	Dr Lim Koon Jin	844	Dr Lin Zhiyong
781	Dr Lim Li Wen Chloe	845	Dr Lin Zikai
782	Dr Lim Li Yan	846	Dr Ling Wen Jiat Grace
783	Dr Lim Liang	847	Dr Ling Yee Von
784	Dr Lim Lin Aik Melvin	848	Dr Liu Li Hui
785	Dr Lim Luping	849	Dr Liu Ying Ying Louisa
786	Dr Lim May Er Grace-Marie	850	Dr Liu Zhiyang Jody
787	Dr Lim Mei En Annabelle	851	Dr Liyanage Lasantha Shyamali
788	Dr Lim Meng Choo	852	Dr Lo Andy
789	Dr Lim Ming Jie Christopher	853	Dr Lo Hoi Ki Angela
790	Dr Lim Peng Peng	854	Dr Lo Kit Leong
791	Dr Lim Pin Pin	855	Dr Lo Terence Peter Tian Vun
792	Dr Lim Seok Cheng Sabrina	856	Dr Lo Ting Ling
793	Dr Lim Shan Jin Kevin	857	Dr Lock Jing Zhan
794	Dr Lim Shao Chun	858	Dr Lock Seen Hang Smily
795	Dr Lim Shee Lai	859	Dr Loh Cheng
796	Dr Lim Shi Wei	860	Dr Loh Cher Zoong
797	Dr Lim Shu Chuin Shaun	861	Dr Loh Chiu Khuen
798	Dr Lim Shu Min Amaris	862	Dr Loh Jing Loong Moses
799	Dr Lim Si Chi Tessa	863	Dr Loh Jun Hao
800	Dr Lim Si Ying Sheryl	864	Dr Loh Kwok Thye David
801	Dr Lim Sook Yien Lynn	865	Dr Loh Philip
802	Dr Lim Soon Aun Rodney	866	Dr Loh Seow Foong
803	Dr Lim Soon Lee	867	Dr Loh Soon Shan
804	Dr Lim Soon Meng Edward	868	Dr Loh Su Lin Jennifer
805	Dr Lim Teck Khai	869	Dr Loh Tian Fu
806	Dr Lim Teik Hock	870	Dr Loh Wei Liang
807	Dr Lim U-Lin Queenie	871	Dr Loh Wei Siong Aaron
808	Dr Lim Wan Jun, Deborah	872	Dr Loh Yin Leng Carolyn
809	Dr Lim Wan Ting	873	Dr Loh York King
810	Dr Lim Wan Xuan Jessica	874	Dr Loh Zhang-Wei Max
811	Dr Lim Wee Ni	875	Dr Loh Zhi Ming
812	Dr Lim Wee Tee	876	Dr Loke Chi Wei Peter
813	Dr Lim Wei Liang Bryan	877	Dr Loke Chok Loon
814	Dr Lim Wei Liang Daniel	878	Dr Loke Ealing
815	Dr Lim Weixiang Mark	879	Dr Loke Pui Lin
816	Dr Lim Weixin	880	Dr Long Jirui Welras
817	Dr Lim Wen Siang Kevin	881	Dr Loo Lip Kuan
818	Dr Lim Xin Jie	882	Dr Loo Xiang Ling Edith
819	Dr Lim Xiu Mei Laura	883	Dr Loo Ying Yi
820	Dr Lim Xue Ling Alisa	884	Dr Low Chin Yong
821	Dr Lim Yan'En Daphne	885	Dr Low Eu Lien Lynn
822	Dr Lim Yeeu Kuang	886	Dr Low How Cheong
823	Dr Lim Yew Cher Alex	887	Dr Low Jia Min Michelle
824	Dr Lim Yi Herh Ansel	888	Dr Low Jia Zhen
825	Dr Lim Yijun	889	Dr Low Jin Kheng
826	Dr Lim Ying	890	Dr Low Jun Chuen Kenneth
827	Dr Lim Yong Jie Kelvin	891	Dr Low Kian Chuan David
828	Dr Lim Yu Ming Joel	892	Dr Low Lee Meng Lisa
829	Dr Lim Yueh Ling	893	Dr Low Li Shan

894	Dr Low Qiao Ting Charmaine	958	Dr Mun Yit Cheung Dylen
895	Dr Low Sau Wai	959	Dr Mundigala Pathirannahalage Kasun Rajeewa Piyathunga
896	Dr Low Siew Teong	960	Dr Murali Dharan Palanisamy
897	Dr Low Tzuemnn Ling	961	Dr Murshitha Shereen Binte Sayed Majunoon
898	Dr Low Wan Ngor	962	Dr Musfirah Marican
899	Dr Low Xue Qin Eileen	963	Dr Mythili Pandi
900	Dr Low Yi Ling Elaine	964	Dr Nadhirah Bte Alwi
901	Dr Low Yin Mei Esther	965	Dr Nah Shi Min Michelle
902	Dr Loy Shun Ting	966	Dr Nai Jin Wen Rachael
903	Dr Lu Hualong	967	Dr Nair Bhaskaran Kesavan
904	Dr Lu Jia Xin	968	Dr Nair Sarala Devi Sankaran
905	Dr Lua Wen Bin Samuel	969	Dr Nam Min Fern Alvina
906	Dr Lua Wen Sheng	970	Dr Narayanan Charu Malik
907	Dr Lua Yi Hui Adela	971	Dr Narayanan Vinu
908	Dr Luah You Min	972	Dr Narenan Ramana
909	Dr Lui Kailin Kareen	973	Dr Narula Prateet Singh
910	Dr Lulla Dypti	974	Dr Neo Chong Shin Gary
911	Dr Lum Jianxiong Aloysius	975	Dr Neo Hui Min Shaina
912	Dr Lum Wai Mun Alvin	976	Dr Neo Jun Xiang Andy
913	Dr Lye Yik Fan	977	Dr Neo Kiah Yong Alvin
914	Dr M Perumall	978	Dr Ng Bee Koon
915	Dr Ma Thazin	979	Dr Ng Chia Hau
916	Dr Ma Yu	980	Dr Ng Chin Hwee
917	Dr Ma Yuping	981	Dr Ng Chin Yee Carol
918	Dr Maganlal Neesha	982	Dr Ng Chyi Yoke Elisa
919	Dr Mahaboob Shariff B Hassan S	983	Dr Ng Delvin
920	Dr Mahalingam Venkatesan Premdhevi	984	Dr Ng Hui Yu
921	Dr Majid Waheeda Banu	985	Dr Ng Huiyu
922	Dr Mak Wai Keong	986	Dr Ng Hwee Hin
923	Dr Maneesha Kaur Gurcharan Singh	987	Dr Ng Joon Hwee
924	Dr Manoharan Devasena	988	Dr Ng Juak Cher
925	Dr Marie Ann Wong Mae En	989	Dr Ng Ker Wei Isaac
926	Dr Mark Nicholson	990	Dr Ng Koon Keng Victor
927	Dr Martyn Gostelow	991	Dr Ng Li Wen Nathaniel
928	Dr Mas'Uud Ibnu Samsudin	992	Dr Ng Liwen
929	Dr Masuya Yo	993	Dr Ng Poh Heng
930	Dr Maya Nakamura	994	Dr Ng Ruimin
931	Dr Meenakshi Jain	995	Dr Ng Sai Meng
932	Dr Meng Peng	996	Dr Ng Seo Peng Christine
933	Dr Mirriam Alexania Tyebally Fang	997	Dr Ng Shang Yang
934	Dr Moganapriya D/O Gunasegaren	998	Dr Ng Shu Ping Linda
935	Dr Mogilan S/O Mohan	999	Dr Ng Shu Wei
936	Dr Mohamad Hashir Bin Abdul Malik	1000	Dr Ng Si Ying Michelle
937	Dr Mohamad Sharif Bin Syed Hassan Alkaff	1001	Dr Ng Sok Boey
938	Dr Mohamed Ghazali	1002	Dr Ng Soon Yin
939	Dr Mohamed Shameer	1003	Dr Ng Su Lyn Lynette
940	Dr Mohd Amirul Hakim Bin Mohd Hassan	1004	Dr Ng Suat Tong
941	Dr Mok Boon Rui	1005	Dr Ng Teck Keng Dominique
942	Dr Mok Jia Ji Luther	1006	Dr Ng Wan Qi
943	Dr Mok Swee Jin	1007	Dr Ng Wan Qi Sana
944	Dr Mok Wai Kit	1008	Dr Ng Wei Bunn
945	Dr Mok Ying-Pei Karen	1009	Dr Ng Wei Kian
946	Dr Mong Shaowei Jeremy	1010	Dr Ng Weng Keen
947	Dr Muhamad Varkkey Julian Varkkey	1011	Dr Ng Yao Zhong
948	Dr Muhamad Zulhakim Bin Aman	1012	Dr Ng Yee Lin Fiona
949	Dr Muhamed Usaf Ansari	1013	Dr Ng Yew Yee
950	Dr Muhammad Fadhli Bin Mohamad Ikbali	1014	Dr Ng Yi Hui Benedict
951	Dr Muhammad Haris B Iskandar	1015	Dr Ng Yu Lam
952	Dr Muhammad Ilman Bin Mohd Adil	1016	Dr Ng Yu Ping Darice Jill
953	Dr Muhammad Mirza Syafiq Bin Rahmad	1017	Dr Ng Yu Yi Natalie
954	Dr Muhammad Zahrin Bin Tohid	1018	Dr Nik Muhammad Syukri Bin Nik Hassan Suhaimi
955	Dr Muhammad Zulilhaam Bin Ramli	1019	Dr Niraj Mohan
956	Dr Mui Kai Soong	1020	Dr Nitin Sharma
957	Dr Mumtaz D/O Mohamed Yusoff		

1021	Dr Nor Azhar Bin Mohd Zam	1085	Dr Pang Wui Chi Jason
1022	Dr Nor Hayati Binti Hassan	1086	Dr Patil Anand Achyut
1023	Dr Norkhalim Bin Dalil	1087	Dr Pau Lai Yin
1024	Dr Nur Aisyah Binte Mohamed Yusri	1088	Dr Paul Yow Zhi Wen
1025	Dr Nyam En Hui Abigail	1089	Dr Pawar Nilesh Hanumant
1026	Dr Nyi Nyi Tun	1090	Dr Peck Ming-Hsin Stanley
1027	Dr Oei Su Kai	1091	Dr Peng Siyu
1028	Dr Oei Yi Sheng Vincent	1092	Dr Peng Wu Xuan
1029	Dr Oen Qian Hui Kimberly	1093	Dr Pham Thi Phuong Tu
1030	Dr Oh Guat Leng	1094	Dr Phan Oi Peng
1031	Dr Ong Ai Ling Julia	1095	Dr Phang Chia May
1032	Dr Ong Bee Sim	1096	Dr Phang Siung King Jonathan
1033	Dr Ong Cheng Choon	1097	Dr Philip Sara
1034	Dr Ong Chon-Kin Fabian	1098	Dr Phoon Chiu Yong
1035	Dr Ong Chor Teck Joseph	1099	Dr Phua Hui Ling Michelle
1036	Dr Ong Ee-Ying	1100	Dr Phua Sin Ru
1037	Dr Ong Eu Jin Roy	1101	Dr Phua Swee Huat
1038	Dr Ong Geok Wei Heather	1102	Dr Phuah Wei-Jan Melanie
1039	Dr Ong Hui Ni Grace	1103	Dr Piao Enyi
1040	Dr Ong I-Fung Ivan	1104	Dr Pillay Vidhya Dharshini
1041	Dr Ong Jia Wei	1105	Dr P'Ng Chin Guan Julian
1042	Dr Ong Jin Ai	1106	Dr Png Ziyun Owen
1043	Dr Ong Joon Hong Derrick	1107	Dr Poh Chern Loong Andy
1044	Dr Ong Jun Sheng Bennett	1108	Dr Poh Siew Cheng
1045	Dr Ong Keith	1109	Dr Poh Su Ern
1046	Dr Ong King Jane	1110	Dr Poh Xiao Jun Stella
1047	Dr Ong Kok Kiong	1111	Dr Pong Jia Shen
1048	Dr Ong Lan Fang Rebecca	1112	Dr Poon Hei Wan Jasmine
1049	Dr Ong Lay Siang	1113	Dr Poon Sher Lynn
1050	Dr Ong Li Ling Karen	1114	Dr Pow Chun Wei
1051	Dr Ong Lin Min	1115	Dr Pow Siok Yen
1052	Dr Ong Lynn	1116	Dr Prahlad Govinda Krishnan
1053	Dr Ong Ming Jiunn	1117	Dr Pramanick Angsumita
1054	Dr Ong Ming Yi Benjamin	1118	Dr Prasad Meenakshi
1055	Dr Ong Nan Kai Clyde	1119	Dr Premila Hirubalan
1056	Dr Ong Pang Yeow Gary	1120	Dr Prisca De Cruz
1057	Dr Ong Poh Wei	1121	Dr Priya Prasad
1058	Dr Ong Rong Hua Jason	1122	Dr Puah Boon Kwang
1059	Dr Ong Shao En Aiel	1123	Dr Quah Siok Chuan
1060	Dr Ong Shao Qiang Alvin	1124	Dr Quah Soon Wee
1061	Dr Ong Shawn Zi Daniel	1125	Dr Quah Tee Hwa
1062	Dr Ong Shu Min	1126	Dr Quah Yan Ling
1063	Dr Ong Sin Hwee	1127	Dr Quek Dina
1064	Dr Ong Su-Anne	1128	Dr Quek Gim Hian James
1065	Dr Ong Teck Jin Christopher	1129	Dr Quek Jia Ling Jovina
1066	Dr Ong Tien Wei William	1130	Dr Quek Kai Wei Sean
1067	Dr Ong Tze Wei Joshua	1131	Dr Quek Keng Liang
1068	Dr Ong Wan Cheng	1132	Dr Quek Khai Wen
1069	Dr Ong Wan Ting Janelyn	1133	Dr Quek Lee Seh
1070	Dr Ong Woon Ching	1134	Dr Quek Mong Seng
1071	Dr Ong Xiang Ning	1135	Dr Quek Peng Lim Timothy
1072	Dr Ong Yee Ru Evinda	1136	Dr Quek Qian Min Simone
1073	Dr Ong Yizhi Kingsfield	1137	Dr R Krishnapriya
1074	Dr Ooi Li Xin Joanna	1138	Dr Radiah Binti Salim
1075	Dr Ooi Poh Hin Patrick	1139	Dr Rahul Jawa
1076	Dr Ooi Wei Yin	1140	Dr Rajaratnam Komathy
1077	Dr Ooi Yee Jin	1141	Dr Ramdass Haridass
1078	Dr Ow Chien Koon	1142	Dr Razu Kantayya Sunitha
1079	Dr Ow David	1143	Dr Renganathan Tharsan
1080	Dr Ow Ian	1144	Dr Rohani Bte Saptu
1081	Dr Paing Swe Swe Thet	1145	Dr Rohit Kumar Singh
1082	Dr Pan Wujie	1146	Dr Rozario John Antony
1083	Dr Pan Xingyi Alan @ Phua Sing Yi Alan	1147	Dr S Thomas Maria Bernadette
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185	Dr Ishida Takashi	249	Dr Lee Hong Qing
186	Dr Jane Ho	250	Dr Lee Hui Er Eleen
187	Dr Japna Kaur Bajaj	251	Dr Lee Jia Loong Aaron

252	Dr Lee Jia Min Rachelle	316	Dr Ling Cassia
253	Dr Lee Jing Jian Samuel	317	Dr Ling Fang Hui Adalie
254	Dr Lee Jun Jie	318	Dr Ling Yu Xuan Joel
255	Dr Lee Jun Kiat Sean	319	Dr Liong Soo Sian
256	Dr Lee Kah Jin	320	Dr Liong Yee Vonne
257	Dr Lee Kay Hock Jeremy	321	Dr Liow Junkai
258	Dr Lee Kin Mun	322	Dr Liu Ruiyi
259	Dr Lee Liang Qi	323	Dr Livia Liang
260	Dr Lee Sheng Jie Gabriel	324	Dr Lo Kin Yui
261	Dr Lee Shi Ning Celeste	325	Dr Lock Hon Weng Elijah
262	Dr Lee Shi Qing	326	Dr Loh Hong Rong
263	Dr Lee Si Min	327	Dr Loh Hui Wen Raina
264	Dr Lee Thong Xin	328	Dr Loh Jian En Joshua
265	Dr Lee Yi Wen Elizabeth	329	Dr Loh Jin Wei Ane
266	Dr Lee Yin Ru	330	Dr Loh Ying Xian Benjamin
267	Dr Lee Yu Chen Nicole Chaluangco	331	Dr Loh Zi Hui Alvona
268	Dr Lee Zhi Peng	332	Dr Loke Yvonne
269	Dr Lee Zi Ern Daniel Chris	333	Dr Long Jiexing Althea
270	Dr Lei Lijia	334	Dr Loo Jian Wei Gavin
271	Dr Leong Ann Min Esther	335	Dr Loo Jiawei Aloysius
272	Dr Leong Jun Ming Jonathan	336	Dr Looi Shu Hui Dawn
273	Dr Leong Li Qi, Sabrina	337	Dr Loshini Senthil Kumar
274	Dr Leong Qi Dong	338	Dr Low Chea Yee
275	Dr Leong Yu Kai	339	Dr Low Chee Chung
276	Dr Leong Zyn Gie	340	Dr Low De Yao Lincoln
277	Dr Leow Xue Yi Jessica	341	Dr Low Jia Jun Colin
278	Dr Leow Yijun Elgin	342	Dr Low Ju Huang
279	Dr Leung Yao Chi Gloria	343	Dr Low Jun Wei Nicholas
280	Dr Lew Xin Yi Nicola	344	Dr Low Kay Yi
281	Dr Li Lijun	345	Dr Low Qie Hua Keith
282	Dr Lie Ming Khong Samuel Kartadjaja	346	Dr Low Tiong Keng William
283	Dr Liew Jia Ning Amanda	347	Dr Low Wen Chyi
284	Dr Lim Chong Sheng Joel	348	Dr Low Zhi Yong Kenneth
285	Dr Lim Fern Clare	349	Dr Lu Jia Wen
286	Dr Lim Jia Hui Daniel	350	Dr Lua Ying Heng Joanne
287	Dr Lim Jia Yao Dexter	351	Dr Lughen Harikerishnan
288	Dr Lim Kai Chong Daniel	352	Dr Lui Bin Wei Benedict
289	Dr Lim Kheng Teong	353	Dr Lum Yong Wai Isaac
290	Dr Lim Li Chin Deborah	354	Dr Luo Yi
291	Dr Lim Li Liang Joshua	355	Dr Luo Yuxuan
292	Dr Lim Mei Xing	356	Dr Lyu Xiaojuan
293	Dr Lim Ming Liang Jon	357	Dr Ma Ronald
294	Dr Lim Ren Jie Eugene	358	Dr Ma Yueyun
295	Dr Lim Rong Xin Joshua	359	Dr Madangopal A/L Narayanan
296	Dr Lim Shern	360	Dr Maisarah Binte Mydin
297	Dr Lim Shu Han	361	Dr Mak Wei Zhi
298	Dr Lim Si Hui Grace	362	Dr Mao Rui
299	Dr Lim Si Yuan Daniel	363	Dr Marimuthu Uma Mageshwari
300	Dr Lim Wai Chen	364	Dr Marlyn Tracy Peries
301	Dr Lim Wei Ting Elaine	365	Dr Mathew Sharon
302	Dr Lim Xin Ying Claire	366	Dr Mehara Kumi
303	Dr Lim Xin Ying Patricia	367	Dr Melissane Noel
304	Dr Lim Xui Min Michelle	368	Dr Men Xi
305	Dr Lim Yan Cen Gennie	369	Dr Michael Brandon Chen
306	Dr Lim Ying Yan	370	Dr Michael Irwan Saat
307	Dr Lim Yong Chean	371	Dr Min Min Myo Lwin
308	Dr Lim Yong Pin	372	Dr Minu Rajangam
309	Dr Lim Yue Gerard Nicholas	373	Dr Miracle Grace Tullao Ong
310	Dr Lim Zhi Qi Kelly	374	Dr Miria Hastuti Soedarsono
311	Dr Lim Zhipeng	375	Dr Moh Heng Feng Shaun
312	Dr Lim Zi Jie Nethaniel	376	Dr Mohammed Akhsar Bin Abd Rahman
313	Dr Lim Zi Qing Sean	377	Dr Mohd Ab Hadi Bin Tohiar
314	Dr Lin Cheng-Han	378	Dr Motoda Lena
315	Dr Lin Dong	379	Dr Muhamad Syamil Bin Rosli

380	Dr Muhammad Asraf Bin Ismail	444	Dr Ong Ding Hao Ryan
381	Dr Muhammad Fadzil Bin Kamarudin	445	Dr Ong Ee Yan Ryan
382	Dr Muhammad Mirza Bin Sazali	446	Dr Ong Jia Yi
383	Dr Muhammad Taufiq Bin Hawazi	447	Dr Ong Jun Liang Frederick
384	Dr Mui Kuok Chian Bryan	448	Dr Ong Jun Yin
385	Dr Nabilah Khan Binte	449	Dr Ong Mei Chien Shawna
386	Dr Nadira Binti Shahrul Baharin	450	Dr Ong Peng Shen
387	Dr Nagappan Karthik @N Karthik	451	Dr Ong Rou Ying Jolene
388	Dr Nakazawa Tetsuya	452	Dr Ong Rui Ming
389	Dr Nandwani Krishin Kumar Moti	453	Dr Ong Shu Zhen Alicia
390	Dr Narasinghan Eliyanachii	454	Dr Ong Wei Han
391	Dr Natalia Sutiman	455	Dr Ong Wei Loong Bryan
392	Dr Natasha Nabila Binte Muhamad Nasir	456	Dr Ong Wei Yao
393	Dr Navaratnam Vijayakumari	457	Dr Ong Yen Yeung
394	Dr Naveeshini Nair Chanan	458	Dr Ong Yilin
395	Dr Neo Jun Kai Shaun	459	Dr Ong Ying Chee Denisse
396	Dr Neo Wee Xuan	460	Dr Ong Zhi Hao
397	Dr Ng Chang Zhi	461	Dr Ong Zhi Yang
398	Dr Ng Cheng Yee	462	Dr Ong Zhongren Konrad
399	Dr Ng Chin Khoon	463	Dr Ooi Seong Thean
400	Dr Ng Choon Yang Bryan	464	Dr Ooi Zhi-Wei Justin
401	Dr Ng Hao Jun Eugene	465	Dr Oong Chien Yin
402	Dr Ng Jia Hui Hannah	466	Dr Ow Zhen Quan
403	Dr Ng Jing Ting	467	Dr Pan Sihui Joanna
404	Dr Ng Jun Hao	468	Dr Pang Fang Yu
405	Dr Ng Jun Yi Sean	469	Dr Pang Jun Wu Leonard
406	Dr Ng Kai Lin Felicia	470	Dr Pang Yu Xian
407	Dr Ng Kar Aik	471	Dr Par Qi Ting
408	Dr Ng Kiat Rui	472	Dr Parmar Jayesh Jagdish
409	Dr Ng Rong Poh Eugene	473	Dr Pea Jie Lin Jeslin
410	Dr Ng Shea Raphael	474	Dr Peh Kai Qi Elizabeth
411	Dr Ng Shou Mian Samuel	475	Dr Peh Yu Kiat Darren
412	Dr Ng Sok Hui	476	Dr Peng Tao
413	Dr Ng Sue Hui Aricco	477	Dr Perera Karawitage Kasun Gihan
414	Dr Ng Tann Wei Kate	478	Dr Phan Catherine
415	Dr Ng Teng Hui Elvin	479	Dr Phua Jie Min Jamie
416	Dr Ng Tian Jian Ane	480	Dr Phua Kia Sheng Jonathan
417	Dr Ng We Leng	481	Dr Phua Qi Sheng
418	Dr Ng Wei Kiat Gilbert	482	Dr Png Yao Chieh
419	Dr Ng Wei Lin	483	Dr Poh Li Wen
420	Dr Ng Wei Yi Julia	484	Dr Poh Pei Ghim
421	Dr Ng Wenyan	485	Dr Pritheetha D/O Gowthaman
422	Dr Ng Xin Le	486	Dr Quek Kai Liang Roy
423	Dr Ng Yan Ming Terence	487	Dr Quek Swee Ping Clair
424	Dr Ng Yi Lin Jessica Elizabeth	488	Dr Quek Wei Sheng Nicholas
425	Dr Ng Yi Ming Timothy	489	Dr Quek Wen Yeung Matthew
426	Dr Ng Yifan	490	Dr Rathi Devi D/O Asokan
427	Dr Ng Yisi	491	Dr Raudhatul Nur Shaqirin Bte Ghazali
428	Dr Ng Yong Xiang	492	Dr Richter Louis
429	Dr Ng Zi Hao	493	Dr Rumthao Lawrence Yurthing
430	Dr Nguyen Hai Nam	494	Dr Sadasivan Ilango
431	Dr Nicholas Emily Veena	495	Dr Samyuktha Chanasekaran
432	Dr Niranjana Mahalingam	496	Dr Sana Jane Fernandez
433	Dr Nisha Raishmi Kesavan	497	Dr Santhosh S/O Sasidaran Pillai
434	Dr Nithiya Saraswathi D/O Rajasekaran	498	Dr Saravanan Shanmugam
435	Dr Nithya Shree Suresh	499	Dr Sasinthiran S/O Thiagarajan
436	Dr Noor Bte Ahmed Alkaff	500	Dr Satishvaran S/O Vijhayan
437	Dr Noushin Mehran	501	Dr Sato Kenichi
438	Dr Nur Aliah Binti Noormustafa Kamal	502	Dr Scully Marcel Leon
439	Dr Nur Fathin Atiqah Binti Mohamad Solhi	503	Dr Seah Jun Jie
440	Dr Nur Izzidani Binti Zaidi	504	Dr Seah Yong Jie Marcus
441	Dr Nuralyah Binte Razali	505	Dr See Hon Queen Agnes
442	Dr Nurul Ain Binti Ibrahim	506	Dr See Jia Wen Faith
443	Dr Ong Chin Chieun	507	Dr See Jing Mei Claudia

508	Dr See Toh Zhi Wei	571	Dr Tan Renxin Ryan
509	Dr See Wan Jiat	572	Dr Tan Si Hui Melissa
510	Dr Seow Cui Shan	573	Dr Tan Si Shan Melody
511	Dr Seow Wei Hong	574	Dr Tan Si Xuan
512	Dr Shah Jatin Rameshchana	575	Dr Tan Siak Khim
513	Dr Shaw Ming Yoke Vera	576	Dr Tan Siao En Kaitlyn
514	Dr Shim Hong Chuan David	577	Dr Tan Su Ning Dionysia
515	Dr Shin Youchan	578	Dr Tan Tian Ci Jonathan
516	Dr Shirrie Devi Pillai D/O Krishnan Pillai	579	Dr Tan Wei Han Samuel
517	Dr Shivali Gupta	580	Dr Tan Wei Jie
518	Dr Shivani Paliwal	581	Dr Tan Wei Liang Samuel
519	Dr Sia Jo Ee	582	Dr Tan Wei Lin
520	Dr Sia Kai Lin Isabel	583	Dr Tan Wei Pin Berwyn
521	Dr Sia Kee Ki Joanna	584	Dr Tan Wei Qiang
522	Dr Sia Tze Yang	585	Dr Tan Wei Ting
523	Dr Siew Jozhi	586	Dr Tan Wei Xuan Marcus
524	Dr Siew Wai-Teng Debbie Lynn	587	Dr Tan Wenxuan Rebekah Sarah
525	Dr Sii Hoe Leong	588	Dr Tan Winnie
526	Dr Sim Jia Ying Sharmaine	589	Dr Tan Yan Jing
527	Dr Sim Jiong Hui Gerald	590	Dr Tan Yan Ling Charmaine
528	Dr Sim Nigel	591	Dr Tan Yan Zhi
529	Dr Sim Zhi Xin	592	Dr Tan Yi Fan
530	Dr Sitoh Ying Yue Nadya	593	Dr Tan Yi Rong Eugene
531	Dr Sivarajan Sivanesh	594	Dr Tan Yin Zhien
532	Dr Smith Susan	595	Dr Tan Ying Yee Nicole
533	Dr Sng Jie Hao Joshua	596	Dr Tan Ying Ying Samantha
534	Dr So Zhi Jie	597	Dr Tan Yong Hong
535	Dr Sobanna Nair Appunni	598	Dr Tan Yu Han Vanessa
536	Dr Soh Tuan Yao Barron	599	Dr Tan Yu Lin Michelle
537	Dr Soh Xin Ni Shauna	600	Dr Tan Yu Xian Rachel
538	Dr Soh Yu Da	601	Dr Tan Yu Xiang
539	Dr Soh Zhi Hui Nicholas	602	Dr Tan Yu Yuan Evan
540	Dr Sri Brahmana Mudiyansele Darshana Chanakumara	603	Dr Tan Zheng-Rong John
541	Dr Su Su Saw Lwin	604	Dr Tan Zhi An Shaun
542	Dr Su Zheng Zhe	605	Dr Tang Siew Wei
543	Dr Sun Wan Xin	606	Dr Tang Wai San
544	Dr Suraj Sajeev	607	Dr Tang Xin Er
545	Dr Syn Li-Xun Nicholas	608	Dr Taranjit Singh Ram Singh
546	Dr Tai Zhao Ming Winston	609	Dr Tay Charison
547	Dr Takikawa Keiko	610	Dr Tay Hao Bai Benjamin
548	Dr Talha Munir	611	Dr Tay Jieying Charmaine
549	Dr Tan Bee Yong Anew	612	Dr Tay Kai Yun Jodene
550	Dr Tan Chim Yoong	613	Dr Tay Nicole Cheryl
551	Dr Tan Heng Yi Edwin	614	Dr Tay Shi Han Jolene
552	Dr Tan Hui Cheng Candy	615	Dr Tay Wei Ling
553	Dr Tan Hui En Esther	616	Dr Tay Yan Ling Apollonia
554	Dr Tan Hui Shuen, Laura	617	Dr Tay Yan Sheng Patrick
555	Dr Tan Hui Yi	618	Dr Tay Yuan Teck
556	Dr Tan Hui-Ming George	619	Dr Teng Jun Yuan Winston
557	Dr Tan Hwei Shan Danielle Natasha	620	Dr Teng See Wei Amanda
558	Dr Tan Jia An Jazli	621	Dr Teng Siew Yan Rebecca
559	Dr Tan Jia Min Laura	622	Dr Tenzin Pema
560	Dr Tan Jian Zhou	623	Dr Teo Chee Hao
561	Dr Tan Jun Yuan	624	Dr Teo Chee Yih Roger
562	Dr Tan Just Sen	625	Dr Teo Guo Feng Abel
563	Dr Tan Keat Kee	626	Dr Teo Qi Yan
564	Dr Tan Kian Meng William	627	Dr Teo Wei Xian, Ambrose
565	Dr Tan Li Min	628	Dr Teo Wei Yun
566	Dr Tan Li Yi	629	Dr Teoh Jian Hung
567	Dr Tan Nyan Lin Maung Wilson	630	Dr Teoh Zhe Xuan Marcus
568	Dr Tan Pei Kun	631	Dr Tham Chee Wei Samuel
569	Dr Tan Por How Jason	632	Dr Tham Yong An Daryl
570	Dr Tan Qi Jun	633	Dr Theym Pyi
		634	Dr Thiagarajah Thyagarajan Ravi

635 Dr Thng Zheng Huan Javier
 636 Dr Tho Nian Qin
 637 Dr Thong Wei Lin
 638 Dr Thong Yen Sim Helen
 639 Dr Tiffany Yeo Yu Zhen
 640 Dr Timothy Robin Noah Cutter
 641 Dr Ting Yi Ning
 642 Dr Ting Yong Zheng Jonathan
 643 Dr Ting Zi Yin Priscilla
 644 Dr Toh Ming Han Daniel
 645 Dr Toh Qiu Rong Joyce
 646 Dr Tong Weng Yew Jason
 647 Dr Tye Heng Yew Patrick
 648 Dr Uchiyama Kentaro
 649 Dr Udayan Joseph Philip
 650 Dr Unarkar Ami Jay
 651 Dr Uppal Navjot Kaur
 652 Dr Vattakuzhy Ashmy Anto
 653 Dr Vijayakumara Mevan Avishka
 654 Dr Viknesh Shanmugam
 655 Dr Vinay Gupta
 656 Dr Vong Chai Yen
 657 Dr Wan Jia Hui Chantel
 658 Dr Wan Zi Hui
 659 Dr Wang Jin
 660 Dr Wang Jun
 661 Dr Wang Li Ting
 662 Dr Wang Xiaomeng
 663 Dr Wang Yuwei
 664 Dr Wee Jieying
 665 Dr Wee Zi Ying
 666 Dr Wei Wei
 667 Dr Wijetunga Dashishka
 668 Dr Wong Aiting Sharon
 669 Dr Wong Chern Yao
 670 Dr Wong Ho Yin
 671 Dr Wong Hong Zhe Gabriel
 672 Dr Wong Hui Jing Eileen
 673 Dr Wong Khai Terng
 674 Dr Wong Lai Yin Rachel
 675 Dr Wong Li Weng
 676 Dr Wong Qi Hui
 677 Dr Wong Shou Sheng Ian
 678 Dr Wong Wei Kong
 679 Dr Wong Yao Long Edgar
 680 Dr Wong Zhi Yong Jonathan
 681 Dr Woo Cheok Wei Ariel
 682 Dr Woo Han Yang
 683 Dr Woo Mei Ling
 684 Dr Woo Shi Min
 685 Dr Woon Juen Nin
 686 Dr Wu Jiwei
 687 Dr Wu Jonathan
 688 Dr Wui Zhong Liang Kelvin
 689 Dr Xu Rongrong
 690 Dr Xu Yitong
 691 Dr Xue Mingming Jemima
 692 Dr Yan Shixian
 693 Dr Yan Shixian
 694 Dr Yang Qiao Lin
 695 Dr Yang Si Hua
 696 Dr Yao Shieh Ning
 697 Dr Yap Chien Yu Lynette
 698 Dr Yeam Cheng Teng

699 Dr Yeap Ting Han
 700 Dr Yee Fung Mei Theresa
 701 Dr Yeo Ee Jie
 702 Dr Yeo Kai Pheng Lincoln
 703 Dr Yeo Leyun Nicolette
 704 Dr Yeo Li Tian
 705 Dr Yeo Shih Tong Dexter
 706 Dr Yeo Si Qin
 707 Dr Yeo Wai Weng
 708 Dr Yeo Zhi Hui Abigail
 709 Dr Yew Bao Sheng Brandon
 710 Dr Yin Xingcheng, Daniel
 711 Dr Yip Hiu Yan Clara
 712 Dr Yip Swee Yan Alicia
 713 Dr Yong Fang Yue
 714 Dr Yong Wei Kit Charles
 715 Dr Yoshikuni Yasuyo
 716 Dr Yow Pei Shi Lina
 717 Dr Yu Yasai
 718 Dr Yu Zijun
 719 Dr Yuan Jing
 720 Dr Yuen Chao Wei David
 721 Dr Zeng Delong
 722 Dr Zhang Bei
 723 Dr Zhang Jun Ming
 724 Dr Zhang Yuchi
 725 Dr Zhen Guokang Darren
 726 Dr Zhou Qian
 727 Dr Zhu Zehao
 728 Dr Zou Xiangyu

Life Overseas Members

1 Dr Chia Sze Foong
 2 Dr Hew Kin Sun



AUDITOR'S REPORT

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
(REGISTERED IN SINGAPORE)
UEN NO. S71SS0039J

ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 MARCH 2026

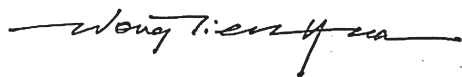
COLLEGE OF FAMILY PHYSICIANS SINGAPORE AND ITS SUBSIDIARY COMPANY

Statement By Management Committee

In our opinion, the accompanying financial statements of the College of Family Physicians Singapore (the “College”) and its subsidiary company (collectively the “Group”) are properly drawn up in accordance with the provisions of the Societies Act 1966, Charities Act 1994 and other relevant regulations and Financial Reporting Standards in Singapore so as to present fairly, in all material respects, the state of affairs of the Group and the College as at 31 March 2026 and the results, changes in funds of the Group and the College and cash flows of the Group for the financial year ended on that date.

The Management Committee has, on the date of this statement, authorised these financial statements for issue.

On behalf of the Management Committee,



Dr Wong Tien Hua
President



Dr Low Lian Leng
Honorary Treasurer

Singapore, 3 July 2026

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of the College of Family Physicians Singapore (the "College") and its subsidiary company (collectively the "Group"), which comprise the statements of financial position (balance sheets) of the Group and of the College as at 31 March 2026, the statements of comprehensive income and statements of changes in funds of the Group and of the College, and consolidated statement of cash flows of the Group for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position, statement of comprehensive income and statement of changes in funds of the College are properly drawn up in accordance with the provisions of Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations"), the Companies Act 1967 (collectively the "Acts") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the College as at 31 March 2026 and of the consolidated financial performance, consolidated changes in funds and consolidated cash flows of the Group, and of the financial performance and changes in funds of the College for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Statement by Management Committee but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Management Committee for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Acts and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

Continued

Responsibilities of Management and Management Committee for the Financial Statements (Continued)

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Management Committee's responsibilities include overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purpose of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Continued

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the regulations enacted under the Societies Act, the Charities Act and Regulations and the provisions of the Singapore Companies Act 1967 to be kept by the College and by its subsidiary company incorporated in Singapore of which we are the auditors have been properly kept.

During the financial year ended 31 March 2026, the College has not conducted any fund-raising appeal for which proper accounts and other records of fund-raising appeal are required to be maintained in accordance with regulation 6 of the Societies Regulations issued under the Societies Act 1966.

The engagement partner on the audit resulting in this independent auditor's report is Ye Jian Zhao.



LO HOCK LING & CO.
PUBLIC ACCOUNTANTS AND
CHARTERED ACCOUNTANTS SINGAPORE

Singapore, 3 July 2026

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

AND ITS SUBSIDIARY COMPANY

Statements of Comprehensive Income for the year ended 31 March 2026

		<u>Group</u>		<u>College</u>	
	<u>Notes</u>	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
		\$	\$	\$	\$
<u>INCOME</u>					
Course and seminar fees	3	3,390,055	3,233,697	3,390,055	3,233,697
Sponsorships		199,015	332,500	199,015	332,500
Subscriptions		560,321	559,376	560,321	559,376
Advertisements		16,625	27,743	16,625	27,743
Entrance fees		15,100	20,500	15,100	20,500
Member of College of Family Physicians (CFPS) fees		75,723	24,634	75,723	24,634
Interest income		428,561	551,315	416,948	538,454
Rental income		-	32,000	-	32,000
Miscellaneous income	4	636,432	2,108,119	650,371	2,123,479
		5,321,832	6,889,884	5,324,158	6,892,383
<u>LESS: EXPENDITURE</u>					
Course and seminar expenses	5	1,050,692	1,212,522	1,050,692	1,212,522
Employee benefits expense	6	1,052,816	998,707	1,052,816	998,707
Depreciation on property, plant and equipment	9	64,907	50,932	64,907	50,932
Depreciation on investment property	10	123,662	123,662	-	-
Depreciation on right-of-use assets	11	153,713	153,712	283,512	285,539
Other expenses	7	1,292,991	2,874,786	1,248,456	2,837,873
		3,738,781	5,414,321	3,700,383	5,385,573
Surplus before tax		1,583,051	1,475,563	1,623,775	1,506,810
Income tax expense	8	(7,194)	(3,381)	-	-
Total comprehensive income for the year		1,575,857	1,472,182	1,623,775	1,506,810

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY

Statements of Financial Position as at 31 March 2026

		<u>Group</u>		<u>College</u>	
	<u>Notes</u>	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
		\$	\$	\$	\$
<u>ASSETS</u>					
<u>Non-Current Assets</u>					
Property, plant and equipment	9	688,927	266,037	688,927	266,037
Investment property	10	4,822,818	4,946,480	-	-
Right-of-use assets	11	479,553	157,849	1,177,618	267,702
Investment in subsidiary company	12	-	-	3	3
Amount due by subsidiary company	13	-	-	4,613,683	4,613,173
		<u>5,991,298</u>	<u>5,370,366</u>	<u>6,480,231</u>	<u>5,146,915</u>
<u>Current Assets</u>					
Trade receivables	14	463,335	310,445	463,335	310,445
Other receivables	15	331,855	384,314	363,915	414,881
Fixed deposits with financial institutions	16	21,771,796	18,293,292	21,317,730	17,851,103
Cash and bank balances		<u>1,014,354</u>	<u>2,632,493</u>	<u>778,941</u>	<u>2,462,464</u>
		<u>23,581,340</u>	<u>21,620,544</u>	<u>22,923,921</u>	<u>21,038,893</u>
Total Assets		<u>29,572,638</u>	<u>26,990,910</u>	<u>29,404,152</u>	<u>26,185,808</u>
<u>FUNDS, RESERVE AND LIABILITIES</u>					
<u>FUNDS AND RESERVE</u>					
Accumulated fund		24,509,143	22,933,286	23,661,573	22,037,798
Miscellaneous funds	17	330,949	288,449	330,949	288,449
Revaluation reserve	18	<u>66,375</u>	<u>66,375</u>	<u>66,375</u>	<u>66,375</u>
Total Funds and Reserve		<u>24,906,467</u>	<u>23,288,110</u>	<u>24,058,897</u>	<u>22,392,622</u>
<u>LIABILITIES</u>					
<u>Non-Current Liabilities</u>					
Lease liabilities	19	<u>322,250</u>	<u>4,381</u>	<u>913,241</u>	<u>4,381</u>
		<u>322,250</u>	<u>4,381</u>	<u>913,241</u>	<u>4,381</u>
<u>Current Liabilities</u>					
Other payables	20	4,180,985	3,532,603	4,168,616	3,519,940
Current tax liabilities		7,401	8,227	-	-
Lease liabilities	19	<u>155,535</u>	<u>157,589</u>	<u>263,398</u>	<u>268,865</u>
		<u>4,343,921</u>	<u>3,698,419</u>	<u>4,432,014</u>	<u>3,788,805</u>
Total Liabilities		<u>4,666,171</u>	<u>3,702,800</u>	<u>5,345,255</u>	<u>3,793,186</u>
Total Funds, Reserve and Liabilities		<u>29,572,638</u>	<u>26,990,910</u>	<u>29,404,152</u>	<u>26,185,808</u>

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

AND ITS SUBSIDIARY COMPANY

Statements of Changes in Accumulated Fund for the year ended 31 March 2026

	<u>2026</u>	<u>2025</u>
	\$	\$
<u>Group</u>		
<u>Accumulated fund</u>		
Balance at the beginning of the year	22,933,286	21,527,696
Fund transfer to miscellaneous funds	-	(66,592)
Total comprehensive income for the year	<u>1,575,857</u>	<u>1,472,182</u>
Balance at the end of the year	<u>24,509,143</u>	<u>22,933,286</u>
<u>College</u>		
<u>Accumulated fund</u>		
Balance at the beginning of the year	22,037,798	20,597,580
Fund transfer to miscellaneous funds	-	(66,592)
Total comprehensive income for the year	<u>1,623,775</u>	<u>1,506,810</u>
Balance at the end of the year	<u>23,661,573</u>	<u>22,037,798</u>

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

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Consolidated Statement of Cash Flows for the year ended 31 March 2026

	<u>Notes</u>	<u>2026</u>	<u>2025</u>
		\$	\$
<u>CASH FLOWS FROM OPERATING ACTIVITIES:</u>			
Surplus before tax		1,583,051	1,475,563
Adjustments for:			
Depreciation on property, plant and equipment	9	64,907	50,932
Depreciation on investment property	10	123,662	123,662
Depreciation on right-of-use assets	11	153,713	153,712
Interest expense		2,267	6,796
Interest income		(428,561)	(551,315)
		<u>(84,012)</u>	<u>(216,213)</u>
Operating surplus before working capital changes		1,499,039	1,259,350
(Increase)/decrease in receivables		(150,374)	98,839
Increase in payables		648,382	346,923
Changes in working capital		<u>498,008</u>	<u>445,762</u>
		1,997,047	1,705,112
Net income taxes (paid)/refunded		(8,020)	10,142
Changes in funds:			
Net miscellaneous funds received		<u>42,500</u>	<u>23,102</u>
Net cash from operating activities		2,031,527	1,738,356
<u>CASH FLOWS FROM INVESTING ACTIVITIES:</u>			
Interest received		478,504	574,568
Increase in fixed deposits with original maturities over 3 months		(3,478,504)	(584,568)
Purchase of property, plant and equipment	9	(487,797)	(166,958)
Net cash used in investing activities		(3,487,797)	(176,958)
<u>CASH FLOWS FROM FINANCING ACTIVITIES:</u>			
Interest paid	19	(2,267)	(6,796)
Payment of lease liabilities	19	(159,602)	(153,044)
Net cash used in financing activities		<u>(161,869)</u>	<u>(159,840)</u>
Net (decrease)/increase in cash and cash equivalents		(1,618,139)	1,401,558
Cash and cash equivalents at beginning of the year		<u>2,632,493</u>	<u>1,230,935</u>
Cash and cash equivalents at end of the year	21	<u>1,014,354</u>	<u>2,632,493</u>

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

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NOTES TO THE FINANCIAL STATEMENTS - 31 March 2026

The following notes form an integral part of the financial statements.

1. GENERAL INFORMATION

The College of Family Physicians Singapore is a society registered in Singapore under the Societies Act 1966. It is also a charity registered under the Charities Act 1994. Its registered office is located at 16 College Road #01-02 College of Medicine Building Singapore 169854.

The principal activity of the College is to provide education services for postgraduate study courses.

The principal activity of the subsidiary company is set out in note 12 to the financial statements.

2. MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Basis of Preparation

The financial statements are presented in Singapore dollars ("S\$"), which is also the functional currency of the Group.

These financial statements are prepared in accordance with the historical cost convention except as disclosed in the accounting policies below, and comply with Singapore Financial Reporting Standards ("FRSs"), including related Interpretations promulgated by the Accounting Standards Committee.

During the financial year, the Group adopted all the new and amended FRSs which are relevant to the Group and are effective for the current financial year. The adoption of these standards did not have any material effect on the financial performance or position of the Group.

2.2 Critical Accounting Estimates and Judgements

Estimates, assumptions concerning the future and judgments are made in the preparation of the financial statements. They affect the application of the Group's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an ongoing basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

(A) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

(i) Depreciation on Property, Plant and Equipment and Investment Property

The cost of property, plant and equipment and investment property are depreciated on a straight line basis over their estimated useful lives. Management's estimates of the useful lives of these property, plant and equipment and investment property are disclosed in notes 2.8 and 2.9 respectively. Changes in the expected usage and technological developments could impact the economic useful lives and the residual values of these assets. Therefore, future depreciation charges could be revised. The carrying amount of property, plant and equipment and investment property and the depreciation charge for the year are disclosed in notes 9 and 10 to the financial statements respectively.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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2. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

2.2 Critical Accounting Estimates and Judgements (continued)

(A) Key Sources Of Estimation Uncertainty (continued)

(ii) Income Taxes

Significant judgment is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax provision in the period in which such determination is made. There were no significant deferred tax liabilities as at the balance sheet date. The carrying amount of the Group's current tax liabilities as at the balance sheet date is disclosed in the notes to the financial statements.

(iii) Expected Credit Losses On Receivables

Expected Credit Losses ("ECLs") are probability-weighted estimates of credit losses over the life of a financial instrument. In estimating ECLs to determine the probability of default of its debtors, the Group has used historical information, such as past credit loss experience. Where applicable, historical data are adjusted to reflect the effects of current conditions as well as management's assessment of future economic conditions based on observable market information, which involved significant estimates and judgement. Based on management's assessment, there are no ECLs on the Group's receivables at the balance sheet date.

(B) Critical Judgments Made In Applying Accounting Policies

In the process of applying the Group's accounting policies, the management has made certain of critical judgments apart from those involving estimates, which have significant effect on the amounts recognised in the financial statements.

Impairment of Non-Financial Assets

The carrying amounts of the Group's non-financial assets subject to impairment are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated based on the higher of the value in use and the asset's fair value less cost of disposal. Estimating the value in use requires critical judgment on the part of the management to make an estimate of the expected future cash flows from the continuing use of the assets and also to choose a suitable discount rate in order to calculate the present value of those cash flows.

2.3 FRSs issued but not yet effective

The Group has not applied any new FRS that has been issued but is not yet effective. The management plans to adopt these FRSs in the first financial year commencing on or after their respective effective dates.

The management does not expect the adoption of the new FRSs to have material impact on the financial statements in the period of initial application.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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2. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

2.4 Revenue Recognition

Revenue is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Group satisfies a performance obligation by transferring a promised good or service to the customer, to which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(i) Course and seminar fees

Income from course and seminar fees (from continuing professional education and training) are recognised when the services are rendered.

(ii) Sponsorships

Income from sponsorships is recognised when received or when it becomes receivable and related performance obligations are fulfilled.

(iii) Subscriptions and entrance fees

Membership subscriptions are recognised as income over the membership term and entrance fees are recognised as income when they are due.

(iv) Advertising income

Advertising income is recognised when advertisements are placed and the related performance obligations are fulfilled.

(v) Rental income

Rental income from operating lease is recognised on a straight line basis over the lease period.

(vi) Interest income

Interest income is recognised in profit or loss on a time-proportion basis, using the effective interest method.

2.5 Government Grants

Government grants are recognised when there is reasonable assurance that the grant will be received and the conditions attached to the grant will be complied with. Grants related to income are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

2.6 Employee Benefits

(i) Defined Contribution Plans

The Group makes contributions to the state provident fund (Central Provident Fund). Such contributions are recognised as compensation expenses in the same period as the employment that gave rise to the contributions.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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2. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

2.6 Employee Benefits (continued)

(ii) Short-term Compensated Absences

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for employee entitlements to annual leave as a result of services rendered by employees up to the balance sheet date.

2.7 Income Taxes

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in profit or loss except to the extent that it relates to items recognised outside profit or loss (either in other comprehensive income or directly to accumulated fund), in which case, it is recognised in other comprehensive income or directly to accumulated fund accordingly.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantially enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred income tax is provided, using the balance sheet liability method, on all temporary differences at the balance sheet date arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Currently enacted tax rates are used in the determination of deferred income tax.

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised.

Deferred income tax is provided on all taxable temporary differences arising on investment in subsidiary company except where the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax is charged or credited to other comprehensive income or directly in accumulated fund if the tax relates to items that are credited or charged, in the same or a different period, to other comprehensive income or directly to accumulated fund.

2.8 Property, Plant and Equipment

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Property, plant and equipment are stated at cost less accumulated depreciation and impairment loss, if any.

Any estimated costs of dismantling and removing the property, plant and equipment and reinstating the site to its original condition (reinstatement costs) are capitalised as part of the cost of the property, plant and equipment.

Depreciation is calculated on the straight line basis so as to write off the cost, less the residual value, of the assets over their estimated useful lives. The estimated useful lives are as follows:

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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2. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

2.8 Property, Plant and Equipment (continued)

Furniture, fittings and renovation	3 to 5 years
Computers and office equipment	3 to 5 years
Paintings and potteries	10 years

Fully depreciated assets are retained in the financial statements until they are no longer in use.

The residual values, useful lives and depreciation methods of property, plant and equipment are reviewed and adjusted as appropriate, at each financial year end.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the assets is recognised in profit or loss in the year the asset is derecognised.

2.9 Investment Property

Investment property, which is held on a long term basis for investment potential and for generating rental income is stated at cost less accumulated depreciation and any impairment loss. Depreciation is calculated on the straight line basis so as to write off the cost, less residual value, of the assets over their estimated useful lives. The estimated useful life of the investment property is as follows:

Leasehold property	50 years
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The residual value, useful life and depreciation method of investment property are reviewed and adjusted as appropriate, at each financial year end.

The cost of major renovations and improvements is capitalised as additions and the carrying amounts of replaced components are written off to profit or loss. The costs of maintenance, repairs and minor improvement are charged to profit or loss when incurred.

Upon the disposal of investment property, the difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss.

2.10 Financial Assets

A. Classification

Financial assets are classified into the following measurement categories:

- Amortised cost;
- Fair value through other comprehensive income (FVOCI); and
- Fair value through profit or loss (FVPL).

The basis of classification depends on the Group's business model and the contractual cash flow characteristics of the financial assets.

B. At initial recognition

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial assets. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss. Receivables that do not have a significant financing component are measured at their transaction price at initial recognition.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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2. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

2.10 Financial Assets (continued)

C. At subsequent measurement

There are three prescribed subsequent measurement categories - at amortised cost, FVOCI and FVPL, depending on the Group's business model in managing the financial assets and the cash flow characteristics of the assets.

The Group's financial assets, comprising mainly of receivables, and cash and cash equivalents, are measured at amortised cost subsequent to initial recognition, as these represent contractual cash flows which are solely payments of principal and interest. A gain or loss on a financial asset that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in profit or loss when the asset is derecognised or impaired. Interest income from these financial assets are recognised using the effective interest rate method.

D. Impairment of Financial Assets

The Group assesses on forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost, and recognises a loss allowance accordingly.

At each reporting date, the debt instruments are assessed to determine whether there is significant increase in credit risk on the debt instruments since initial recognition. If there is a significant increase in credit risk since initial recognition, lifetime expected credit losses will be calculated and recognised in the loss allowance. If credit risk on the debt instrument has not increased significantly since initial recognition, the loss allowance is measured based on 12-month expected credit losses. Adjustments to the loss allowance are recognised in profit or loss as an impairment gain or loss.

For receivables, the Group applies the simplified approach permitted by FRS 109, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

2.11 Investment in Subsidiary Company

(i) Subsidiary and Basis of Consolidation

Investment in subsidiary company is held on a long term basis and stated in the Group's balance sheet at cost less impairment loss, if any.

Subsidiary is the entity over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiary is consolidated from the date on which control is transferred to the Group, and continues to be consolidated until the date that such control ceases.

The consolidated financial statements comprise the financial statements of the College and its subsidiary company made up to the balance sheet date. The financial statements of the subsidiary company is prepared for the same reporting date as the College. Consistent accounting policies are applied for like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions are eliminated in full.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

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2. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

2.11 Investment in Subsidiary Company (continued)

(ii) Acquisitions

The acquisition method of accounting is used to account for business combinations by the Group. The consideration transferred for the acquisition of a subsidiary or business comprises the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes the fair value of any contingent consideration arrangement and the fair value of any pre-existing equity interest in the subsidiary.

Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the net identifiable assets acquired is recorded as goodwill.

Any excess of the Group's interests in the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of business combination is recognised in profit or loss on the date of acquisition.

(iii) Disposals

When a change in the Group ownership interest in a subsidiary results in a loss of control over the subsidiary, the assets and liabilities of the subsidiary including any goodwill are derecognised. Amounts previously recognised in other comprehensive income in respect of that entity are also reclassified to profit or loss or transferred directly to retained earnings if required by a specific Standard.

Any retained equity interest in the entity is remeasured at fair value. The difference between the carrying amount of the retained interest at the date when control is lost and its fair value is recognised in profit or loss.

2.12 Trade and Other Receivables

Trade and other receivables that do not have a significant financing component are measured at amortised cost using the effective interest method, less any allowance for expected credit losses, as explained in note 2.10 (D).

2.13 Cash and Cash Equivalents

Cash and cash equivalents comprise cash in hand, cash at bank and fixed deposits which are subject to insignificant risks of changes in value. For the purpose of the statement of cash flows, fixed deposits with original maturities more than 3 months are excluded from cash and cash equivalents.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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2. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

2.14 Funds

Accumulated fund is unrestricted fund available for use at the discretion of the Management Committee for the furtherance of the Group's objectives.

Miscellaneous funds are restricted funds which are designated for awards, fellowships, research support and projects of the Group. Currently, the Group has 6 miscellaneous funds, namely, Dr Koh Eng Kheng Award Fund, Primary Care Research Fund, Victor Louis Fernandez Fellowship Fund, Albert & Mary Lim Award Fund, Primary Care Conference Programme Fund and Primary Care Research Network Fund as disclosed in note 17 to the financial statements.

2.15 Financial liabilities

Financial liabilities include other payables and lease liabilities. Financial liabilities are recognised on the balance sheet when the Group becomes a party to the contractual provisions of the financial instrument.

Financial liabilities are recognised initially at fair value, plus, in the case of financial liabilities not at fair value through profit and loss, directly attributable transaction costs.

Subsequent to initial recognition, all financial liabilities are measured at amortised cost using the effective interest method, except for financial liabilities at fair value through profit or loss, including derivatives, which are measured at fair value. Financial liabilities with a short duration are not discounted.

2.16 Impairment of Non-Financial Assets

The carrying amounts of the Group's non-financial assets subject to impairment are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of the asset's fair value less cost of disposal and its value in use. The value in use is the present value of estimated future cash flows expected to arise from the continuing use of the asset and from its disposal at the end of its useful life.

An impairment loss on a non-revalued asset is recognised in profit or loss. An impairment loss on a revalued asset is recognised in other comprehensive income to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same asset. An impairment loss (except for impairment loss on goodwill) is reversed if there has been a change in the estimates used to determine the recoverable amount or when there is an indication that the impairment loss recognised for the asset no longer exists or decreases. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised.

2.17 Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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2. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

2.17 Leases (continued)

2.17.1 As lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

(a) *Right-of-use assets*

The Group recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in note 2.16.

(b) *Lease liabilities*

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Group's lease liabilities are presented in note 19.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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2. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

2.17 Leases (continued)

2.17.1 As lessee (continued)

(c) *Short-term leases and leases of low-value assets*

The Group applies the short-term lease recognition exemption to its short-term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

2.17.2 As lessor

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising from operating leases on the Group's investment property is accounted for on a straight-line basis over the lease terms. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

2.18 Foreign Currency Transactions and Translation

Foreign currency transactions are recorded, on initial recognition, in the functional currency (Singapore dollars) by applying to the foreign currency amounts the rates of exchange prevailing on the transaction dates. Recorded monetary items that are denominated in foreign currencies as at balance sheet date are translated at the rates ruling on that date. Gain or losses on foreign currency translation are included in profit or loss. Non-monetary assets and liabilities that are measured in historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary assets and liabilities measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

2.19 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made.

2.20 Related Parties

A related party is defined as follows:

- (A) A person or a close member of that person's family is related to the reporting entity if that person:
- (i) Has control or joint control over the reporting entity;
 - (ii) Has significant influence over the reporting entity; or
 - (iii) Is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.

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2. MATERIAL ACCOUNTING POLICY INFORMATION (continued)

2.20 Related Parties (continued)

- (B) An entity is related to the reporting entity if any of the following conditions applies:
- (i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to each other).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party;
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the College or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
 - (vi) The entity is controlled or jointly controlled by a person identified in (A).
 - (vii) A person identified in (A)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

3. COURSE AND SEMINAR FEES

	<u>Group and College</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
Course and seminar fees income from:		
- Family Medicine Fellowship Programme	943,683	651,663
- Graduate Diploma in Family Medicine	1,820,361	1,956,454
- Master of Medicine in Family Medicine	493,543	513,008
- Others	132,468	112,572
	<u>3,390,055</u>	<u>3,233,697</u>

4. MISCELLANEOUS INCOME

	<u>Group</u>		<u>College</u>	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
	\$	\$	\$	\$
Administrative fees	-	-	15,360	15,360
Family Medicine Leadership Observership Programme	384,472	683,800	384,472	683,800
Government grants	12,522	-	12,522	-
Sundry income	77,778	71,419	76,357	71,419
Wonca Asia Pacific Regional Conference	161,660	1,352,900	161,660	1,352,900
	<u>636,432</u>	<u>2,108,119</u>	<u>650,371</u>	<u>2,123,479</u>

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5. COURSE AND SEMINAR EXPENSES

	<u>Group and College</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
Course and seminar expenses for:		
- Family Medicine Fellowship Programme	220,641	260,716
- Graduate Diploma in Family Medicine	455,321	496,486
- Master of Medicine in Family Medicine	185,402	229,830
- Others	189,328	225,490
	<u>1,050,692</u>	<u>1,212,522</u>

The above expenses are direct costs for the provision of course and seminar services.

6. EMPLOYEE BENEFITS EXPENSE

	<u>Group and College</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
Salaries and related costs	889,989	853,485
Employer's contributions to Central Provident Fund	138,717	134,214
Other benefits	24,110	11,008
	<u>1,052,816</u>	<u>998,707</u>

During the financial year, only one (2025: one) of the three highest paid staff received more than \$100,000 but less than \$200,000 in annual remuneration.

7. OTHER EXPENSES

Included in other expenses are the following items:

	<u>Group</u>		<u>College</u>	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
	\$	\$	\$	\$
Consultancy fee	88,000	75,200	88,000	75,200
Convocation dinner	29,246	50,292	29,246	50,292
Family Medicine Leadership Observer Programme	396,064	691,050	396,064	691,050
Interest expense on lease liabilities	2,267	6,796	8,456	11,799
Leases of low-value assets – rental of storage premises	6,806	6,384	6,806	6,384
Professional fee	82,729	88,876	80,029	83,576
Wonca Asia Pacific Regional Conference	37,694	1,268,423	37,694	1,268,423

8. INCOME TAX EXPENSE

	<u>Group</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
Provision for current taxation	7,401	8,227
Over-provision of taxation in prior year	(207)	(4,846)
	<u>7,194</u>	<u>3,381</u>

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8. INCOME TAX EXPENSE (continued)

	<u>Group</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
Reconciliation of income tax expense:		
Surplus before tax	1,583,051	1,475,563
Taxation at statutory rate of 17%	269,119	250,846
Tax effects of:		
* Net income that is exempted from taxation	(276,042)	(256,158)
Non-deductible expenses	22,664	22,921
Statutory stepped income exemption	(8,251)	(9,077)
Over-provision of taxation in prior year	(207)	(4,846)
Others	(89)	(305)
	<u>7,194</u>	<u>3,381</u>

* The College is a charitable institution and is exempt from income tax under Section 13 (1) (zm) of the Income Tax Act 1947.

9. PROPERTY, PLANT AND EQUIPMENT

	<u>Furniture, fittings and renovation</u>	<u>Computers and office equipment</u>	<u>Paintings and potteries</u>	<u>Total</u>
	\$	\$	\$	\$
<u>Group and College</u>				
<u>Cost/Valuation</u>				
At 1 April 2024	162,023	208,214	90,200	460,437
Additions	<u>2,650</u>	<u>164,308</u>	<u>-</u>	<u>166,958</u>
At 31 March 2025 and 1 April 2025	164,673	372,522	90,200	627,395
Additions	<u>234,790</u>	<u>253,007</u>	<u>-</u>	<u>487,797</u>
At 31 March 2026	<u>399,463</u>	<u>625,529</u>	<u>90,200</u>	<u>1,115,192</u>
<u>Accumulated depreciation</u>				
At 1 April 2024	68,993	151,233	90,200	310,426
Charge for the year	<u>24,996</u>	<u>25,936</u>	<u>-</u>	<u>50,932</u>
At 31 March 2025 and 1 April 2025	93,989	177,169	90,200	361,358
Charge for the year	<u>36,065</u>	<u>28,842</u>	<u>-</u>	<u>64,907</u>
At 31 March 2026	<u>130,054</u>	<u>206,011</u>	<u>90,200</u>	<u>426,265</u>
<u>Carrying amount</u>				
<u>At 31 March 2026</u>				
Cost	269,409	419,518	-	688,927
Valuation	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>269,409</u>	<u>419,518</u>	<u>-</u>	<u>688,927</u>
<u>At 31 March 2025</u>				
Cost	70,684	195,353	-	266,037
Valuation	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>70,684</u>	<u>195,353</u>	<u>-</u>	<u>266,037</u>

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9. PROPERTY, PLANT AND EQUIPMENT (continued)

Paintings and potteries were initially stated at valuation and included in the financial statements at valuation less accumulated depreciation. Their carrying amount as at balance sheet date is nil (2025: nil).

10. INVESTMENT PROPERTY

	<u>Group</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
<u>Cost</u>		
At the beginning and end of the year	<u>6,183,100</u>	<u>6,183,100</u>
<u>Accumulated depreciation</u>		
At the beginning of the year	1,236,620	1,112,958
Depreciation charge for the year	<u>123,662</u>	<u>123,662</u>
At the end of the year	<u>1,360,282</u>	<u>1,236,620</u>
<u>Carrying amount</u>		
At the end of the year	<u>4,822,818</u>	<u>4,946,480</u>

- (i) The fair value of the investment property, amounting \$8,700,000 (2025: \$8,700,000) as at balance sheet date, is determined by the management with reference to a valuation by professional valuers who hold a recognised and relevant professional qualification and have recent experience in the location and category of the investment property. This represents fair value measurement under hierarchy level 3, as explained in note 26 to the financial statements.
- (ii) Direct operating expenses arising from the above income generating investment property amounted to \$34,678 (2025: \$23,307).

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11. RIGHT-OF-USE ASSETS

	<u>Office premises</u>	<u>Office equipment</u>	<u>Total</u>
	\$	\$	\$
<u>Group</u>			
<u>Cost</u>			
At 1 April 2024, 31 March 2025 and 1 April 2025	448,732	20,677	469,409
Addition	475,417	-	475,417
Written off	(448,732)	-	(448,732)
At 31 March 2026	<u>475,417</u>	<u>20,677</u>	<u>496,094</u>
<u>Accumulated depreciation</u>			
At 1 April 2024	149,578	8,270	157,848
Depreciation for the year	<u>149,577</u>	<u>4,135</u>	<u>153,712</u>
At 31 March 2025 and 1 April 2025	299,155	12,405	311,560
Depreciation for the year	149,577	4,136	153,713
Written off	(448,732)	-	(448,732)
At 31 March 2026	<u>-</u>	<u>16,541</u>	<u>16,541</u>
<u>Carrying amount</u>			
At 31 March 2026	<u>475,417</u>	<u>4,136</u>	<u>479,553</u>
At 31 March 2025	<u>149,577</u>	<u>8,272</u>	<u>157,849</u>
<u>College</u>			
<u>Cost</u>			
At 1 April 2024	448,732	20,677	469,409
Addition	<u>263,650</u>	-	<u>263,650</u>
At 31 March 2025 and 1 April 2025	712,382	20,677	733,059
Addition	1,193,428	-	1,193,428
Written off	(712,382)	-	(712,382)
At 31 March 2026	<u>1,193,428</u>	<u>20,677</u>	<u>1,214,105</u>
<u>Accumulated depreciation</u>			
At 1 April 2024	171,548	8,270	179,818
Depreciation for the year	<u>281,403</u>	<u>4,136</u>	<u>285,539</u>
At 31 March 2025 and 1 April 2025	452,951	12,406	465,357
Depreciation for the year	279,376	4,136	283,512
Written off	(712,382)	-	(712,382)
At 31 March 2026	<u>19,945</u>	<u>16,542</u>	<u>36,487</u>
<u>Carrying amount</u>			
At 31 March 2026	<u>1,173,483</u>	<u>4,135</u>	<u>1,177,618</u>
At 31 March 2025	<u>259,431</u>	<u>8,271</u>	<u>267,702</u>

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11. RIGHT-OF-USE ASSETS (continued)

The Group leases office premises and office equipment for a lease period of 36 months and 60 months respectively. Lease agreements do not impose any covenants but leased assets may not be used as security for borrowing purposes.

The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

12. INVESTMENT IN SUBSIDIARY COMPANY

	<u>College</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
Unquoted equity investment - at cost	<u>3</u>	<u>3</u>

Detail of the subsidiary company is as follows:

<u>Name of subsidiary company</u>	<u>Principal activity</u>	<u>Country of incorporation/ Place of business</u>	<u>Percentage of ownership interest</u>	
			<u>2026</u>	<u>2025</u>
			%	%
* CFPS Holdings Pte. Ltd.	Investment holding	Singapore	100	100

The investment in a subsidiary company is held by trustees of the College.

* Audited by Lo Hock Ling & Co.

13. AMOUNT DUE BY SUBSIDIARY COMPANY

	<u>College</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
Amount due by subsidiary company - non-trade	<u>4,613,683</u>	<u>4,613,173</u>

Amount due by subsidiary company is non-trade in nature, unsecured and non-interest bearing.

The non-current amount due by subsidiary company is not expected to be repaid within the next five years.

14. TRADE RECEIVABLES

	<u>Group and College</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
Trade receivables	<u>463,335</u>	<u>310,445</u>

Trade receivables are non-interest bearing and are generally on 30 to 90 days' (2025: 30 to 90 days') terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

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15. OTHER RECEIVABLES

	<u>Group</u>		<u>College</u>	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
	\$	\$	\$	\$
Non trade receivables	-	1,363	-	1,363
Deposits	25,290	24,790	57,900	57,400
Interest receivables	45,042	94,984	44,818	94,497
Prepayments	261,523	263,177	261,197	261,621
	<u>331,855</u>	<u>384,314</u>	<u>363,915</u>	<u>414,881</u>

Other receivables are unsecured, interest-free and expected to be repayable within one year.

16. FIXED DEPOSITS WITH FINANCIAL INSTITUTIONS

	<u>Group</u>		<u>College</u>	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
	\$	\$	\$	\$
Fixed deposits	<u>21,771,796</u>	<u>18,293,292</u>	<u>21,317,730</u>	<u>17,851,103</u>

The fixed deposits mature within one year (2025: one year) and earn interest at rates ranging from 0.30% to 2.70% (2025: 1.50% to 2.70%).

A fixed deposit amounting to \$10,151 (2025: nil) has been pledged to a bank for bank facilities granted to the Group and College.

17. MISCELLANEOUS FUNDS

	<u>Group and College</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
Dr Koh Eng Kheng Award Fund	4,200	4,200
Primary Care Research Fund	13,700	8,700
Victor Louis Fernandez Fellowship Fund	30,891	30,891
Albert & Mary Lim Award Fund	20,565	565
* Primary Care Conference Programme Fund	261,593	239,093
Primary Care Research Network Fund	-	5,000
	<u>330,949</u>	<u>288,449</u>

Movement of funds as follows:

Primary Care Research Fund

Balance at the beginning of the year	8,700	8,700
Fund transfer from Primary Care Research Network Fund	5,000	-
Balance at the end of the year	<u>13,700</u>	<u>8,700</u>

Primary Care Conference Programme Fund

Balance at the beginning of the year	239,093	149,399
Fund transfer from accumulated fund	-	66,592
Net fund movement	<u>22,500</u>	<u>23,102</u>
Balance at the end of the year	<u>261,593</u>	<u>239,093</u>

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17. MISCELLANEOUS FUNDS (continued)

Primary Care Research Network Fund

	<u>2026</u>	<u>2025</u>
	\$	\$
Balance at the beginning of the year	5,000	5,000
Fund transfer to Primary Care Research Fund	<u>(5,000)</u>	<u>-</u>
Balance at the end of the year	<u>-</u>	<u>5,000</u>

Miscellaneous funds, consisting of donations and fund contribution, are intended to be utilised for awards, fellowships, research support and projects of the College.

- * A Memorandum of Understanding (the "MOU") was made and entered into between the College and other entities (collectively the "Parties") to set up a fund for organising a series of conferences/events, under a new Primary Care Conference Programme ("PCCP"). Subject to the terms and conditions of the MOU, upon early termination of the MOU, the fund balance may be returned to the Parties.

18. REVALUATION RESERVE

	<u>Group and College</u>	<u>2026</u>	<u>2025</u>
	\$	\$	\$
Balance at beginning and end of the year		<u>66,375</u>	<u>66,375</u>

Revaluation reserve arose from the valuation of the Group's and College's paintings and potteries (note 9) in 2000 and 2008. Where a revalued asset is sold, the portion of the revaluation reserve that relates to that asset is effectively realised and will be transferred directly to accumulated fund.

19. LEASE LIABILITIES

	<u>2026</u>		<u>2025</u>	
	Contractual lease payments	Present value of lease liabilities	Contractual lease payments	Present value of lease liabilities
	\$	\$	\$	\$
<u>Group</u>				
Lease payments due:				
Within 1 year	172,200	155,535	159,840	157,589
After 1 year but not later than 5 years	<u>335,520</u>	<u>322,250</u>	<u>4,440</u>	<u>4,381</u>
	507,720	477,785	164,280	161,970
Less: Amount representing interest	<u>(29,935)</u>	<u>-</u>	<u>(2,310)</u>	<u>-</u>
	<u>477,785</u>	<u>477,785</u>	<u>161,970</u>	<u>161,970</u>
<u>College</u>				
Lease payments due:				
Within 1 year	307,200	263,398	272,340	268,865
After 1 year but not later than 5 years	<u>988,020</u>	<u>913,241</u>	<u>4,440</u>	<u>4,381</u>
	1,295,220	1,176,639	276,780	273,246
Less: Amount representing interest	<u>(118,581)</u>	<u>-</u>	<u>(3,534)</u>	<u>-</u>
	<u>1,176,639</u>	<u>1,176,639</u>	<u>273,246</u>	<u>273,246</u>

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19. LEASE LIABILITIES (continued)

Lease liabilities are amortised using the incremental borrowing rate of 4.25% (2025: 2.93%) per annum over the lease period of 2 to 5 years.

A reconciliation of liabilities arising from financing activities is as follows:

	<u>Group</u>		<u>College</u>	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
	\$	\$	\$	\$
Lease liabilities at the beginning of the year	161,970	315,014	273,246	556,287
Add: Non-cash movements				
- Accretion of interest	2,267	6,796	8,456	11,799
- Capitalisation of new lease liabilities	475,417	-	1,189,794	-
Less: Cash flows				
- Payment of principal portion of lease liabilities	(159,602)	(153,044)	(286,401)	(283,041)
- Payment of interest on lease liabilities	(2,267)	(6,796)	(8,456)	(11,799)
Lease liabilities at the end of the year	<u>477,785</u>	<u>161,970</u>	<u>1,176,639</u>	<u>273,246</u>

Total cash outflow of all the lease by the Group and College is \$168,675 (2025: \$166,224) and \$301,663 (2025: \$301,224) respectively.

20. OTHER PAYABLES

	<u>Group</u>		<u>College</u>	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
	\$	\$	\$	\$
Advance billings	93,626	33,055	93,626	33,055
Accrued operating charges	595,256	601,265	584,385	590,972
Goods and services tax payable	19,151	52,478	17,653	50,108
Subscription fees received in advance	527,934	542,878	527,934	542,878
Contract liabilities	2,789,448	2,175,750	2,789,448	2,175,750
Sundry payables	111,891	86,218	111,891	86,218
Provision for unutilised leave	43,679	40,959	43,679	40,959
	<u>4,180,985</u>	<u>3,532,603</u>	<u>4,168,616</u>	<u>3,519,940</u>

Revenue recognised during the year from:

Amounts included in contract liabilities at the beginning of the year

	<u>1,983,804</u>	<u>1,749,898</u>	<u>1,983,804</u>	<u>1,749,898</u>
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The aggregate amount (advance billings and contract liabilities) of transaction price allocated to the unsatisfied (or partially unsatisfied) performance obligations as at 31 March 2026 by the Group and College is \$2,883,074 (2025: \$2,208,805) and \$2,883,074 (2025: \$2,208,805) respectively. It mainly refers to course and seminar fees received in advance and will be recognised as revenue when services are rendered and related performance obligations are fulfilled over the financial year 2027.

Subscription fees received in advance will be recognised as revenue over membership term for financial years from 2027 to 2037.

Other payables are unsecured, non-interest bearing and are normally settled within 30 days (2025: 30 days) or on demand.

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21. CASH AND CASH EQUIVALENTS

	<u>Group</u>		<u>College</u>	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
	\$	\$	\$	\$
Fixed deposits with financial institutions	21,771,796	18,280,400	21,317,730	17,851,103
Cash and bank balances	<u>1,014,354</u>	<u>2,632,493</u>	<u>778,941</u>	<u>2,462,464</u>
	22,786,150	20,912,893	22,096,671	20,313,567
Less: Fixed deposits with original maturities over 3 months	<u>(21,771,796)</u>	<u>(18,280,400)</u>	<u>(21,317,730)</u>	<u>(17,851,103)</u>
Cash and cash equivalents (Statement of cash flows)	<u>1,014,354</u>	<u>2,632,493</u>	<u>778,941</u>	<u>2,462,464</u>

Included in the cash and bank balances is an amount of \$4,149 (2025: nil) being the bank balance of an account under the Commercial Cards Programme which is held in trust by a member of the management committee on behalf of the Group and College.

22. RELATED PARTIES DISCLOSURES

Significant transactions and balances with related parties, not otherwise disclosed in the financial statements, are as follows:

	<u>College</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
<u>With subsidiary company</u>		
Administrative fee income	15,360	15,360
Rental deposit paid	33,750	33,750
Lease liabilities paid	135,000	135,000

Related party transactions are based on terms agreed between the parties. The rental deposit paid to subsidiary company is unsecured, interest-free and repayable on demand.

The amount owing to subsidiary company is unsecured, interest-free and repayable on demand.

23. KEY MANAGEMENT PERSONNEL COMPENSATION

Key management personnel compensation paid during the financial year are as follows:

	<u>Group and College</u>	
	<u>2026</u>	<u>2025</u>
	\$	\$
Short term employment benefits, included in employee benefits expense	195,823	185,725
Consultancy fees	<u>48,000</u>	<u>48,000</u>
	<u>243,823</u>	<u>233,725</u>

Related party transactions are based on terms agreed between the parties concerned.

All management committee members of the College are volunteers and do not receive monetary remuneration for their contribution.

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24. FINANCIAL RISK MANAGEMENT

The Group and the College are exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks are credit risk, liquidity risk and interest rate risk. The management reviews and agrees on policies for managing each of these risks and they are summarised below:

24.1 Credit risk

Credit risk is the potential risk of financial loss resulting from the failure of customers or other counterparties to settle their financial and contractual obligations to the Group as and when they fall due.

(i) *Risk Management*

The Group's exposure to credit risk arises primarily from trade and other receivables. For other financial assets, including cash and cash equivalents, the Company mitigates credit risks by transacting with high credit rating counterparties and financial institutions which are regulated.

Management regularly monitors credit risk exposure to customers. Cash and cash equivalents are placed with financial institutions which are regulated.

At the balance sheet date, there is no significant concentration of credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet.

(ii) *Recognition of Expected Credit Losses (ECL)*

The Group's financial assets that are subject to credit losses where the expected credit loss model has been applied are trade receivables. The Group assesses on forward looking basis the expected credit losses on its trade receivables, and recognises a loss allowance in accordance with FRS 109.

Based on the Group's historical collection trend, most receivables are settled within the credit term. Any receivables that are settled after their due dates are not significant, and there is a low risk of default. Receivables are assessed on a collective basis to determine whether there are changes in credit risk. Lifetime expected credit losses are recognised for specific receivables for which credit risk is deemed to have increased significantly.

24.2 Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting financial obligations due to shortage of funds.

The Group monitors its liquidity risk and maintains a level of cash and cash equivalents deemed adequate to finance the Group's operations and to mitigate the effects of fluctuations in cash flows.

All financial liabilities of the Group and the College are repayable on demand or will mature within one year except lease liabilities.

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24. FINANCIAL RISK MANAGEMENT (continued)

24.2 Liquidity risk (continued)

The table below summarises the maturity profile of the lease liabilities as at the balance sheet date based on contractual undiscounted payments:

	<u>Within</u> <u>1 year</u>	<u>2 to 5</u> <u>Years</u>	<u>Total</u>
	\$	\$	\$
<u>Group</u>			
<u>2026</u>			
Lease liabilities	<u>172,200</u>	<u>335,520</u>	<u>507,720</u>
<u>2025</u>			
Lease liabilities	<u>159,840</u>	<u>4,440</u>	<u>164,280</u>
<u>College</u>			
<u>2026</u>			
Lease liabilities	<u>307,200</u>	<u>988,020</u>	<u>1,295,220</u>
<u>2025</u>			
Lease liabilities	<u>272,340</u>	<u>4,440</u>	<u>276,780</u>

24.3 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group does not have any interest-bearing financial liabilities. Its only exposure to changes in interest rates relates to interest-earning fixed deposits. The Group monitors the movements in interest rates to ensure deposits are placed with financial institutions offering optimal rates of return.

The interest rates and terms of maturity of financial assets of the Group are disclosed in note 16 to the financial statements.

25. FUND MANAGEMENT

The primary objective of the Group's fund management policy is to ensure that it maintains strong and healthy capital ratios in order to support its operations and future growth.

The Group targets to maintain an optimum level of accumulated fund. The Group regularly reviews and manages its reserves to ensure optimal capital structure, taking into consideration the future capital requirements of the Group and capital efficiency, prevailing and projected income, projected operating cash flows and projected capital expenditures.

The Group is not subject to externally imposed capital requirements.

There were no changes to the Group's approach to fund management since the previous financial year.

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26. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

(a) Fair Value Hierarchy

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used, as follows:

- Level 1 - quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 - valuation techniques using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3 - valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs)

(b) Fair Value of Non-Financial Assets

The Group does not apply fair value accounting in the measurement of its non-financial assets. However, the fair value of investment property is disclosed in note 10 for compliance with FRS 40 Investment Property.

(c) Fair Value of Financial Instruments

Financial Instruments Not Carried at Fair Value

Cash and cash equivalents, receivables and payables are measured at amortised cost. Financial instruments with a short duration are not discounted.

It is not practicable to determine with sufficient reliability the fair value of the interest-free amount owing by the subsidiary company to the College which is classified as non-current receivable. This amount is not expected to be received within the short term but does not have an agreed specified period of repayment. Accordingly, this amount is carried at original cost.

(d) Transfer between Levels of Fair Value Hierarchy

There were no assets or liabilities transferred between Level 1 and Level 2 or transfers into or out of Level 3. The College's policy is to recognise transfer (if any) between levels of fair value hierarchy at the end of the reporting period during which they occur.

27. FINANCIAL INSTRUMENTS BY CATEGORY

The aggregate carrying amounts of financial instruments classified by category, as specified in FRS 109 are as follows:

	<u>Group</u>		<u>College</u>	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
	\$	\$	\$	\$
Financial assets at amortised cost	23,319,817	21,357,367	27,276,407	25,390,445
Financial liabilities at amortised cost	1,184,932	849,453	1,872,915	950,436

28. AUTHORISATION OF FINANCIAL STATEMENTS

The consolidated financial statements of the Group and the financial statements of the College for the year ended 31 March 2026 were authorised for issue by the Management Committee on 3 July 2026.



HERALDRY OF THE COLLEGE

The upper portion of the badge of the College consists of a golden lion in a passant stance superimposed on the chief, which is red in colour.

The lion represents our nation of Singapore. Red is the colour of blood, which is the precious liquid on which life depends and which is our mission to save.

The lower portion of the badge consists of a green cross superimposed on a white shield. The green cross symbolises the humanitarian mission of our College. White is the colour of purity, which is our aim.

On the green cross is superimposed an open book and a caduceus. The open book represents knowledge and continued learning and the caduceus is the recognised symbol for the art of healing.

