# Contents

<table>
<thead>
<tr>
<th>Topic</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>College of Family Physicians Singapore — Corporate Information</td>
<td>2</td>
</tr>
<tr>
<td>President's Message</td>
<td>4</td>
</tr>
<tr>
<td>Report of the 23rd Council (2011-2013)</td>
<td>5</td>
</tr>
<tr>
<td>Report of the Board of Censors</td>
<td>13</td>
</tr>
<tr>
<td>Report of the Institute of Family Medicine (IFM)</td>
<td>18</td>
</tr>
<tr>
<td>Report of the Administration Committee</td>
<td>21</td>
</tr>
<tr>
<td>Report of the Practice Management Committee</td>
<td>22</td>
</tr>
<tr>
<td>Report of the Publications Committee</td>
<td>23</td>
</tr>
<tr>
<td>Report of the Finance Committee</td>
<td>25</td>
</tr>
<tr>
<td>Auditor's Report</td>
<td>26</td>
</tr>
<tr>
<td>Membership List (As of 31 March 2013)</td>
<td>58</td>
</tr>
</tbody>
</table>

---

## College’s Mission

1) To advance the Art and Science of Medicine  
2) To discuss Medical and Scientific problems  
3) To assist in providing post-graduate study courses for family physicians, and to encourage and assist practicing family physicians in participating in such training  
4) To arrange for and/or provide instruction by members of the College or other persons for undergraduate or postgraduate students in family practice  
5) To promote and maintain high standards of family practice of Medicine  
6) To encourage and assist young men and women in preparing, qualifying and establishing themselves in family practice  
7) To preserve the right of the family physician to engage in the practice of Family Medicine, including engaging in medical and surgical procedures, for which he is qualified by training and experience  
8) To provide, endow or support scholarships, lectureships, readerships, and professorships in subjects appertaining to or associated with family practice  
9) To give, grant, issue or bestow diplomas, certificates and other tokens and distinctions in recognition of proficiency or attainment in family practice or in any subject cognate to family practice; any such tokens or distinctions may be awarded upon examination or thesis or honoris causa.  
10) The College may acquire by purchase, hire, lease, or grant, or sell any movable or immovable properties in furtherance of the objects of the College  
11) To receive, borrow or invest money for any of the objects of the College  
12) To do all such things as are incidental or conducive to the attainment of the foregoing objects or any of them
Members of the 23rd Council (2011-2013)

President
Vice President
Censor-in-Chief
Honorary Secretary
Honorary Treasurer
Assistant Honorary Secretary
Assistant Honorary Treasurer
Honorary Editor
Council Members
A/Prof Lee Kheng Hock
Dr Tan See Leng
A/Prof Tan Boon Yeow
Dr Pang Sze Kang Jonathan
Dr Tan Tze Lee
Dr Leong Choon Kit
Dr Rukshini Puvanendran
Dr Tan Ngiap Chuan
Dr Ang Choon Kiat Alvin
Dr Chng Shih Kiat
Dr Eu Teng Juoh Wilson
A/Prof Koh Choon Huat Gerald
Dr Lim Fong Seng
Dr Siew Chee Weng
Dr Tham Tat Yean
Dr Yee Jenn Jet Michael

Board of Censors
Censor-in-Chief
Censors
Advisors
A/Prof Tan Boon Yeow
Dr Goh Soo Clyye Paul
Dr Lim Fong Seng
A/Prof Goh Lee Gan
Dr Tan Chee Beng

Institute of Family Medicine
Chairman
Members
A/Prof Goh Lee Gan
Dr Tan Ban Leong Kenny
Dr Tan Lip Pin
Dr Kwong Kum Hoong
Dr Lim Lee Kiang Julian
Dr Ng Lee Beng
Dr Pang Sze Kang Jonathan
Ms Bernice Lee

College Secretariat
Executive Director
Assistant Executive Director
Senior Manager
Accounts & Membership Executive
Corporate Communications Executive
Programmes & IT Executive
Programmes & Publications Executive
Programmes & Training Executive
Administrative Assistant
Dr Pang Sze Kang Jonathan
Dr Tan Ban Leong Kenny
Ms Jennifer Lau
Ms Rachel Koh
Ms Stella Teh
Ms Anica Goh
Ms Patricia Cheok
Ms Tan Suxuan
Ms Briana Ko
Finance Committee
Chairman
Dr Tan Tze Lee
Members
Dr Rukshini Puvanendran
Dr Tan See Leng
Dr Tham Tat Yean

Administration Committee
Chairman
Dr Pang Sze Kang Jonathan
Members
A/Prof Lee Kheng Hock
Dr Tan See Leng
A/Prof Tan Boon Yeow
Dr Tan Tze Lee

Publications Committee
The Singapore Family Physician Journal
Honorary Editor
Dr Tan Ngiap Chuan
Sub-Editors
A/Prof Koh Choon Hest Gerald
Dr Goh Lay Hoon
Dr How Choon How
Dr Marie Stella P Cruz
Editorial Consultant
A/Prof Goh Lee Gan

The College Mirror
Editors
Dr Eu Tieng Juoh Wilson
Dr Chung Wai Hoong Irwin
Dr See Toh Kwok Yee
Dr Wong Tien Hua (stepped down in August 2012)
Editorial Board Members
Dr Chew Sung Boon
Dr Foo Siang Sern Nicholas
Dr Goh Tze Chien Kelvin
Dr Kiran Kshyap
Dr Lim Khong Jin Michael
Dr Loke Wai Chiong
Dr Phua Cheng Pau Kelvin
Dr Soh Soon Beng
Dr Teo Yee Sheng Victor
Dr Yee Jen Jen Jet Michael
Advisors
A/Prof Goh Lee Gan
A/Prof Lee Kheng Hock
Dr Pang Sze Kang Jonathan
Dr Wong Tien Hua

College Digest
Editors
Dr Eu Tieng Juoh Wilson
Dr Leong Choon Kit

Practice Management Committee
Chairman
Dr Leong Choon Kit
Members
Dr Ang Choon Kiat Alvin
Dr Eu Tieng Juoh Wilson
Dr Nyam Ngian Choy Raymond
Dr Teo Yee Sheng Victor
Dr Yee Jen Jen Jet Michael

Honorary Legal Advisors
Mr Edwin Tong
Mr Lek Siang Pheng

Auditors
LTC LLP
Another year had gone by and the 23rd Council had completed its term. I am glad to report that we had worked hard and done reasonably well. The journey had not been easy but we had moved forward significantly towards our goal of advancing family medicine as a clinical discipline, especially in the present time of change and uncertainty. Our mission is clear and well stated in the objectives under our constitution.

Membership
The membership of the College as of 31 March 2012 is stable at 1,572 compared 1518 one year ago. The life membership category which we introduced to recognize loyal College members had been very well received. We now have 261 life members who have made a life-long commitment to our College. It is heartening to know that we have so many dedicated members who in total have had more than 5,200 membership-years.

Assets
Our College continues to be in excellent financial standing. As of 31 March 2012, the College's cash and cash equivalents stand at $5,579,938 a modest but significant increase compared to $5,052,130 a year ago.

Courses conducted
In the year under review, the College conducted 4 Family Practice Skills Courses in addition to the various on-going academic programs including the Accredited Modular Course, the Graduate Diploma in Family Medicine, the Master of Medicine Family Medicine (Program B) and the Fellowship of the College of Family Physicians Singapore (By Assessment). Advancing family medicine through training is the core business of our College as enshrined in our Constitution. We are glad to report that we had remained focused on our core business and achieved significant results. Family medicine training had been revamped recently by the introduction of the ACGME(I) system of training. The accreditation of training had also been taken over by the Family Physician Accreditation Board. It is very important for our College to stay focused and true to our organization's calling in the upheavals that inevitably follows change. There is a risk that our College will be by-passed and become irrelevant. There is also the opportunity to reinvent our programs to be even more relevant and meaningful. The College is working closely with the Ministry of Health and the appointed Joint Committee of Family Medicine Training to formalize our College's role in developing the Master of Medicine (Family Medicine) program B as a College program to enable general practitioners and family physicians to fulfill their aspiration to attain a higher level of training in family medicine. We are also advocating for the formal recognition of our Fellowship by Assessment Program as the equivalent of advanced specialty training and on par with the post residency training programs of our specialist colleagues.

College publications
A total of 4 issues of The Singapore Family Physician (SFP) journal have been produced during the year under review. A special commemorative issue on family medicine development is in the pipeline and should reach our membership very soon. The College Mirror and the electronic College Digest continue to be our effective channel of communication to our members to the medical profession at large.

PARTNERSHIPS
The work of our College requires the support and cordial relationship with our key partners who are stakeholders in promoting better healthcare for Singaporeans. We are fortunate to have good support from the Ministry of Health, the Health Promotion Board, the Agency for Integrated Care, the Singapore Medical Council, the Singapore Medical Association and the Academy of Medicine Singapore. We are also committed to work closely with colleagues in the hospitals and academia. Together with all our partners we will work towards improving family medicine and primary care for our nation.

THANKSGIVING AND THE FUTURE
If medicine is a calling then service in professional body is an even higher calling. Our achievements are made possible by the selfless contribution of the best of our members who work tirelessly in our various teaching programs and workgroups to advocate for family medicine. Is heartening to see colleagues from different sector and practice setting of family medicine coming together to work on the common objective of advancing family medicine. As family medicine continues to evolve and adapt to meet the changing needs of our health care system, it is most important for us to focus on our common passion which is build a strong and well respected family medicine fraternity that will advance the standard of family medicine.

Our College secretariat is a great enabler and continues to provide us with a strong infrastructure to do our College work. As our College develop into a more complex and effective organization, we will need to expand the capabilities of our secretariat. We had made significant improvements to our Secretariat and the council should continue to nurture and strengthen our Secretariat.

On behalf of the Council, I would like to thank our members and our Secretariat for the excellent work that they had done to advance family medicine during our term of service.

A/Prof Lee Kheng Hock
President, 23rd Council (2011-2013)
College of Family Physicians Singapore
Members of the 23rd Council (2011 - 2013) with guests at the Family Medicine Convocation 2012

Standing (left to right):
A/Prof Koh Choon Huat Gerald, Dr Eu Tieng Juoh Wilson, Dr Leong Choon Kit (Assistant Honorary Secretary), Dr Chng Shih Kiat, Dr Tham Tat Yean, Dr Tan Ngiap Chuan (Honorary Editor)

Seated (left to right):
Dr Tan Tze Lee (Honorary Treasurer), Dr Rukshini Puvanendran (Assistant Honorary Treasurer), Dr Pang Sze Kang Jonathan (Honorary Secretary), A/Prof Goh Lee Gan (Recipient of the Albert and Mary Lim Award 2012), Mr Gan Kim Yong (Guest-of-Honour; Minister for Health), A/Prof Lee Kheng Hock (President), Dr Lim Fong Seng, Dr Yee Jenn Jet Michael

Not in photo: Dr Tan See Leng (Vice President), A/Prof Tan Boon Yeow (Censor-in-Chief), Dr Ang Choon Kiat Alvin, Dr Siew Chee Weng

The 23rd Council was formed following the Annual General Meeting and election of office bearers of the Council and its members on 25 June 2011.
Graduate Diploma in Family Medicine (GDFM)

The College would like to congratulate all the doctors who were successful in the 2012 GDFM examination.

Standing (left to right):
Dr Loke Jian Feng*, Dr Teo Yee Sheng Victor, Dr Yoshikuni Susumu, Dr Lai Junxu, Dr Lwin Moe Kyaw, Dr Kheterpal Hemant, Dr Bansal Rohit, Dr Chew Kwong Yik Jimmy, Dr Yong Zhi Yong, Dr Chew Wei Da, Dr Muhammad Adib Bin Malek

Seated (left to right):
Dr Selvaganapathi Yogeswari, Dr Waheedda Banu D/O Majid, Dr Meenakshi Jain, Dr Tan See Leng (Vice President), A/Prof Lee Kheng Hock (President), Dr Lim Fong Seng (Censor, CFPS Board of Censors), Dr Myint Myint Thein, Dr Chidambaram Shanmugasundaram, Dr Ho Lik Man

* GDFM Book Prize Award - Dr Loke Jian Feng
Master of Medicine (Family Medicine) [MMed(FM)]

The College would like to congratulate all the doctors who were successful in the 2012 MMed(FM) examinations.

Standing (left to right):
Dr Ong Eng Koon, Dr Ong Cong Wei Alvin, Dr Boey Weng Heng, Dr Koh Kim Hwee, Dr Low Lian Leng, Dr Tan Swee An Benjamin

Seated (left to right):
Dr Lee Wan Sian, Dr Lee Cia Sin, Dr Pang Sze Kang Jonathan (Honorary Secretary), A/Prof Lee Kheng Hock (President), Dr Lim Fong Seng (Censor, CFPS Board of Censors), Dr Chan Qiuhua Catherine, Dr Hui Jor Yeong Richard
Award of the Collegiate Membership of the College of Family Physicians Singapore [MCFP(S)]

The College would like to congratulate all the doctors who fulfilled the requirements of the Collegiate Membership and were given the award of MCFP(S).

Seated (left to right):
Dr Ang Su Lin Vivien, Dr Tan Yee Leng, Dr Zheng Mingli Ruth, Dr Pang Sze Kang Jonathan (Honorary Secretary), A/Prof Lee Kheng Hock (President), Dr Lim Fong Seng (Censor, CFPS Board of Censors), Dr Chan Hui Kwan Diana, Dr Chan Hian Hui Vincent, Dr Chang Ngai Kin Christopher

The Albert and Mary Lim Award

The Albert and Mary Lim Award first presented in 1974 in memory of the late Dr Albert Lim Liat Juay and his wife Mary Lim was re-instituted in 1999.

This award is the highest accolade bestowed by the College for contribution and services rendered to the College and the discipline of family medicine.

The recipient of this award in 2012 was A/Prof Goh Lee Gan.
CONTINUING PROFESSIONAL DEVELOPMENT/ MEDICAL EDUCATION PROGRAMMES AND COURSES

The College promotes Continuing Professional Development (CPD) and Continuing Medical Education (CME) through the Family Medicine Modular Course, Family Practice Skills Course, MMed (Family Medicine) Programme B, Family Medicine Membership and Fellowship Programme.

The Institute of Family Medicine (IFM), an organ within the College, plays a significant role in developing the contents and syllabi of these programmes and courses.

During the year the IFM reviewed, updated and edited the notes as well as their e-learning components for Modules 8, 1, 2 and 3 of the Family Medicine Modular Course to make them more relevant and user-friendly to the course participants.

The Family Medicine Modular Course consists of 8 modules of knowledge acquisition and is a requirement for doctors who are preparing for the Graduate Diploma in Family Medicine (GDFM) Programme and the Master of Medicine (Family Medicine) Programme A. Each year, four modules are covered.

The notes for the modules are on the College's e-learning website and can be downloaded by the Family Medicine trainees. By having them online, the trainees can refer to these notes twenty-four hours a day.

For the year April 2012 - March 2013, there were 98 trainees registered in the GDFM course, 17 trainees in the MMed(FM) Programme B and 16 trainees in the Fellowship [FCFP(S)] programme.

Family Practice Skills Course (FPSC)

During this financial year, the College conducted four Family Practice Skills Courses.

Table 1: Participation at Continuing Medical Education Activities (April 2012 - March 2013)

<table>
<thead>
<tr>
<th>Event Title</th>
<th>Distance Learning</th>
<th>Seminar/ Workshop 1</th>
<th>Seminar/ Workshop 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>FPSC 51: Schizophrenia</td>
<td>Passed: 414</td>
<td>Seminar 1: 60 Workshop 1: 54</td>
<td>Seminar 2: 54 Workshop 2: 52</td>
</tr>
<tr>
<td>FPSC 52: Sexual Health</td>
<td>Passed: 379</td>
<td>Seminar 1: 86 Workshop 1: 80</td>
<td>Seminar 2: 85 Workshop 2: 76</td>
</tr>
</tbody>
</table>

The components of a skills course may include one or more of the following:
1. Distance Learning with verification (6 CME points upon attaining minimum pass grade of 60% in online MCQ Assessment)
2. Seminars (2 CME points per seminar)
3. Workshops (1 CME point per workshop)
4. Small group activities including clinical attachments, tutorials, ward-rounds (for some courses)
5. Assessments which can be written, oral, demonstration and/or clinical (for some courses)

A typical FPSC template is a course with six units of distance learning with 30 MCQs test, conducted in two seminars, and also workshops conducted over two afternoon sessions typically, one on Saturday afternoon and one on Sunday afternoon.
E-Learning

The E-Learning programme launched in 2003 has been incorporated into the GDFM training programme. An E-Learning component for each module was introduced, consisting of therapeutic notes, case scenarios, assessment by MCQs and a case review to be put up by a tutorial group.

Accreditation of core CME points

The College is represented by Dr Tan Tze Lee in the Singapore Medical Council (SMC) CME Co-ordinating Committee. The College works closely with the SMC to ensure that the quality of the CME events is acceptable. It continues to advise SMC on the accreditation of core Family Medicine CME events through its panel of Family Medicine (FM) CME advisors appointed by the College.

Table 2: Overview of CME Applications Received in Year 2012 (Category 1B)

<table>
<thead>
<tr>
<th></th>
<th>Jan</th>
<th>Feb</th>
<th>Mar</th>
<th>Apr</th>
<th>May</th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>CORE</td>
<td>21</td>
<td>58</td>
<td>49</td>
<td>55</td>
<td>36</td>
<td>66</td>
<td>17</td>
<td>33</td>
<td>49</td>
<td>33</td>
<td>19</td>
<td>17</td>
<td>449</td>
</tr>
<tr>
<td>NON CORE</td>
<td>-</td>
<td>2</td>
<td>1</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2</td>
<td>2</td>
<td>-</td>
<td>-</td>
<td>1</td>
<td>8</td>
</tr>
<tr>
<td>REJECT</td>
<td>5</td>
<td>1</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td>2</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>8</td>
</tr>
<tr>
<td>Total Application</td>
<td>26</td>
<td>60</td>
<td>50</td>
<td>55</td>
<td>36</td>
<td>61</td>
<td>18</td>
<td>34</td>
<td>51</td>
<td>37</td>
<td>19</td>
<td>18</td>
<td>465</td>
</tr>
</tbody>
</table>

FM CME Assessors Board (2012-2015)

Chairman : Dr Loke Kam Weng

Members : Dr Pang Sze Kang Jonathan
          Dr Tan Hsien Yung David
          Dr Tan Tze Lee
          Dr Tay Ee Guan

Panel of FM CME Advisors (2011-2013)

1. AiProf Goh Lee Gan
2. AiProf Lim Lean Huat
3. Dr Ang Seng Bin
4. Dr Bina Kurup
5. Dr Chew Sze Mun
6. Dr Chia Tze Hien
7. Dr Chng Shih Kiat
8. Dr Colin Ngeow
9. Dr Goh Lay Hoon
10. Dr Ho Chih Wei Sally
11. Dr Kalaimamani Kanagasabai
12. Dr Khemani Neeta Parshotam
13. Dr Koh Wee Boon Kelvin
14. Dr Kwong Kum Hoong
15. Dr Lee Meng Kam Richard
16. Dr Lee Sueh Ying Patricia
17. Dr Leong Choon Kit
18. Dr Lim Hui Ling
19. Dr Ling Yee Kiang
20. Dr Loh Wei Tong Alfred
21. Dr Michael Wong Teck Keong
22. Dr Poon Beng Hoong
23. Dr Rukshini Puvanendran
24. Dr Siaw Tung Yeng
25. Dr Sim Kok Ping
26. Dr Tan Boon Yeow
27. Dr Tan Kok Heng Adrian
28. Dr Tan Kim Kiat
29. Dr Tang Worn Ee
30. Dr Tham Tat Yean
31. Dr Thng Lip Mong Barry
32. Dr Wong Tien Hua
33. Dr Yap Soo Kor Jason
34. Dr Yeo Kwee Kee Anne
35. Dr Yee Hieu Seng

The Approved Training Centres (ATC) for Family Medicine are:

1. Singhealth Polyclinics
2. St Luke's Hospital
3. National Healthcare Group (NHG) Polyclinics
4. Department of Family Medicine Continuing Care, Singapore General Hospital

College of Family Physicians Singapore ANNUAL REPORT 2012-2013
COLLEGE MIRROR

In the year under review, the College Mirror continued in its mission of putting together timely news to update the family doctor fraternity, under the leadership of Dr Eu Tieng Juoh Wilson, Dr See Toh Kwok Yee, Dr Chung Wai Hoong Irwin and Dr Wong Tien Hua and their editorial teams.

The College Digest as an e-newsletter continued to serve the objectives of covering the time space between the quarterly College Mirror issues. More importantly, it has a practice management focus in mind - practice news around the College, practice notes, practice information and a call from the editorial team. College thanks the work of the three editors in this publication: Dr Eu Tieng Juoh Wilson, Dr Leong Choon Kit and Dr Wong Tien Hua.

SIGNIFICANT COLLEGE EVENTS

Annual General Meeting 2012

The College AGM was held on 30 June 2012 at College of Medicine Building (COMB). The minutes have been circulated.

Commencement of Academic Year 2012

The Commencement Ceremony was held on 30 June 2012 at College of Medicine Building (COMB).

There were 98 trainees in the GDFM course, 17 trainees in the MMed(FM) Programme B and 16 trainees in the FM Fellowship [FCFP(S)] Programme.

Convocation 2012

The Family Medicine Convocation Ceremony was held on 18 November 2012 at The Tanglin Club and the Guest-of-Honour was Mr Gan Kim Yong, Minister for Health.

6 doctors were conferred the MCFP(S). 82 GDFM graduates and 21 MMed(FM) graduates were recognised.

Asia Pacific Primary Care Research Conference (APPCRC) 2012

The 4th Asia Pacific Primary Care Research Conference was held at the Centre for Translational Medicine, National University of Singapore (NUS), on 1 – 2 December 2012.

CFPS Holdings Pte Ltd

The CFPS Holdings Pte Ltd was formed as a company to purchase, hold and manage the property or properties for the College and this was incorporated on 23 March 2009.

Board of Directors

Executive Chairman : A/Prof Lim Lean Huat (wef 21 Mar 2012)
Executive Directors : Dr Tan Chin Lock Arthur
                     : Dr Tan See Leng

Non-Executive Directors : A/Prof Lee Kheng Hock (wef 25 Jun 2011)
                         : Dr Pang Sze Kang Jonathan (wef 27 Jun 2009)
                         : Dr Tan Tze Lee (wef 25 Jun 2011)

The background is that the College Building Committee was formed in July 2008 to advise the Council on acquiring a property or properties for investment or for use by the College. Dr Tan See Leng was the chairman of the committee. The members were Dr Tan Chin Lock Arthur and A/Prof Lee Kheng Hock. The advisors were Dr Lee Suan Yew and A/Prof Goh Lee Gan.
A property at 7 Cantonment Road Singapore 089734 was subsequently purchased in 2009. This completed the terms of reference of the Building Committee and CFPS Holdings Pte Ltd was set up on 23 March 2009 to manage this property. We had managed to sell the property during this current term at a price of $5,650,000.00. Hence, we have managed to accumulate a tidy profit for our college. The plan is to look out for another suitable property (if circumstances are right) to purchase and hatch our funds against inflation.

**COUNCIL INITIATIVES**

During the current term of office, April 2012 to March 2013, the Council helped facilitated several feedback sessions and also took part in the meetings with the Ministry of Health. We also tried to provide support and representation on the various committees that arose out of the numerous feedback sessions.

The Council also sought to continue to assist and help our members in the various ways possible and also solicit feedback from our members as well.

**ACKNOWLEDGEMENTS**

The 23rd Council deeply appreciates and is grateful for the collaboration, support and sponsorship extended towards the College by:

- Agency for Integrated Care
- AstraZeneca Singapore Pte Ltd
- Centre for Enabled Living
- Health Promotion Board
- Institute of Mental Health
- Ministry of Health
- Novartis (Singapore) Pte Ltd
- Raffles Medical Group
- Singapore Clinical Research Institute Pte Ltd

The Council also acknowledges with deepest appreciation the invaluable advice and assistance rendered by:

- Our panel of Honorary Legal Advisors: Mr Edwin Tong and Mr Lek Siang Pheng
- Our Honorary Auditor: LTC LLP

All that the College had achieved in the past year could not have happened without the many willing hands and selfless hearts of our tutors, examiners, editorial board members of our various publications, committee members, CME assessors, CME advisors and specialist colleagues.

Of course, we must not forget our great and able staff at the College Secretariat that has helped us in all our work.

**Dr Pang Sze Kang Jonathan**

Honorary Secretary
INTRODUCTION
The College’s membership and graduates of the various academic programs continue to grow in numbers over the last year.

The Censors Board, together with the Institute of Family Medicine, worked to improve the standards of our educational programmes by engaging more medical professionals and editors to review and refine our educational materials.

MEMBERSHIP
Membership of our College now stands at 1,572 members as of 31 March 2013 compared to 1,518 members in the previous year. The distribution by grade of membership for the last two years is also shown below:

<table>
<thead>
<tr>
<th>Membership Category</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Honorary Members</td>
<td>11</td>
<td>11</td>
<td>11</td>
</tr>
<tr>
<td>Fellows</td>
<td>95</td>
<td>110</td>
<td>86</td>
</tr>
<tr>
<td>Collegiate Members</td>
<td>134</td>
<td>132</td>
<td>85</td>
</tr>
<tr>
<td>Ordinary Members</td>
<td>1,007</td>
<td>1,043</td>
<td>944</td>
</tr>
<tr>
<td>Associate Members</td>
<td>118</td>
<td>182</td>
<td>183</td>
</tr>
<tr>
<td>Overseas Members</td>
<td>6</td>
<td>4</td>
<td>2</td>
</tr>
<tr>
<td>LIFE</td>
<td>-</td>
<td>-</td>
<td>261</td>
</tr>
<tr>
<td>* Fellows</td>
<td>-</td>
<td>-</td>
<td>24</td>
</tr>
<tr>
<td>* Collegiate Members</td>
<td></td>
<td></td>
<td>52</td>
</tr>
<tr>
<td>* Ordinary Members</td>
<td></td>
<td></td>
<td>183</td>
</tr>
<tr>
<td>* Associate Members</td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>* Overseas Members</td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,407</strong></td>
<td><strong>1,518</strong></td>
<td><strong>1,572</strong></td>
</tr>
</tbody>
</table>

COMMENCEMENT OF THE ACADEMIC YEAR
The Commencement of the academic year for 2013 will take place at the College of Medicine Building, on 6 July 2013.
GRADUATE DIPLOMA OF FAMILY MEDICINE (GDFM)

The Graduate Diploma in Family Medicine (GDFM) is a vocational training certification for primary care doctors. The aim of this 2-year part-time trainee programme is to train primary care doctors to practise Family Medicine at an enhanced level to meet the needs of the child, the adolescent, the adult and the elderly. The course emphasises on basic clinical, diagnostic and management skills essential to general practice.

The programme is planned to accommodate the busy doctor’s schedule as almost all courses that require in-person attendance are conducted outside regular office hours. The course consists of the following:

- 8 modules of Family Medicine Modular Course (FMMC) with each comprising of 4 workshops (2 1/2 hours each), 1 tutorial (1 hour each), online case studies and multiple choice assessments
- 3 Practice Management Courses (16 hours in all) and 1 elective Family Practice Skills Course (6 hours)

The examination is conducted by Division of Graduate Medical Studies (DGMS), National University of Singapore (NUS). The standard set is a pass in all three segments:

- Written paper I - Applied Knowledge Test: 100 MCQ questions (2 hours)
- Written Paper II - Key Features Problems (KFP): 10 questions (1 hour)
- Skills Assessment in the Objective Structured Clinical Examination (OSCE) - 10 stations of 11 minutes each, comprising 3 minutes for reading and 8 minutes for assessment (2 hours)

The GDFM (NUS) is a title or qualification approved by the Singapore Medical Council for display by Registered Medical Practitioners.

The 11th GDFM Examination was held on 29 June 2012 for the written papers and 7 & 8 July 2012 for the OSCE. A total of 82 of the 87 candidates passed, giving a passing rate of 94.25% for the GDFM Examination 2012.

The following candidates passed the GDFM Examination 2012:

1. Dr Amy Lestari Kaonang
2. Dr Ang May Yeene
3. Dr Ang Yee, Gary (Weng Yi, Gary)
4. Dr Anita G Krishnan Dass
5. Dr Boon Jabin (Wen Jabin)
6. Dr Catherine Oentung
7. Dr Cheok Rujin, Nicholas
8. Dr Chew Kwong Yik Jimmy (Jimmy Zhou Guangyi)
9. Dr Chew Wei Da (Zhou Weida)
10. Dr Chiambararain Shankugsundaram
11. Dr Chin Chi Hui
12. Dr Chin Jing Yi (Zeng Jingyi)
13. Dr Chua Lee Lea Im
14. Dr Chua Mau Sing
15. Dr Ding Teck Yong, Gabriel (Chen Derong, Gabriel)
16. Dr Dorji Dandul
17. Dr Eva-Leina Binte Muhammad Yoosuff
18. Dr Foo Hsien-Yang Joel (Fu Xianyang Joel)
19. Dr Govindan Lynette
20. Dr Haidree Ng
21. Dr Hemant Kheterpal
22. Dr Ho Jian An Hanley (He Jianan Hanley)
23. Dr Ho Lik Man
24. Dr Ho May Ching Mildred (Mildred He Mei Jun)
25. Dr Huang Youjin, Eugene
26. Dr Ishikawa Summer Natsuko
27. Dr Juliana Binni Dato Dr Haji Abdul Latip
28. Dr Kan Hun Yee
29. Dr Ki Yonghao, Alex (Qi Yonghao, Alex)
30. Dr Koh Wei Thye (Xu Jianming)
31. Dr Kong Jian Ming (Jiang Jianming)
32. Dr Kwek Kon Yew (Guo Guangyou)
33. Dr Lai Jun Xu
34. Dr Lai Yirong
35. Dr Lam Meng Chon (Lin Mingjun)
36. Dr Lawman Raja Rajeswari
37. Dr Lee Sau Yee (Li Xiuyi)
38. Dr Liu Biyong
39. Dr Liu Yun-En Bernie
40. Dr Loh Wei Jie
41. Dr Loh York King

* GDFM Book Prize Award – Dr Loke Jian Feng and Dr Sim Wenyuan

As of 31 March 2013, there were a total of 665 doctors with GDFM qualification.
The Censors Board would like to thank the following tutors for their contributions:

**Course Director**
Dr Kwong Kum Hoong

**For 2010-2012 intake**

**Tutors**
1. Dr Ang Lai Lai
2. Dr Chan Meng Huey Jason
3. Dr Chew Sze Mun
4. Dr Chia Tee Hien
5. Dr Chiam Yih Hsing John
6. Dr Chin Khong Ling
7. Dr Choo Kay Wee
8. Dr Chung Wai Hoong Irwin
9. Dr Chung Wei Ping Clara
10. Dr Farhad Fakhrudin Vasanwala
11. Dr Khemani Neeta Parshotam
12. Dr Koh Kheng Keah Philip
13. Dr Koh Tse-Chung Kevin
14. Dr Koh Wee Boon Kelvin
15. Dr Kurup Bina
16. Dr Lam Chih Chiang Benjamin
17. Dr Leong Choon Kit
18. Dr Lim Hui Ling
19. Dr Moey Kirm Seng Peter
20. Dr See Toh Kwok Yee
21. Dr Seow Hoong Wei Gabriel
22. Dr Shah Mitesh
23. Dr Sim Kok Ping
24. Dr Soh Hun Beng Lawrence
25. Dr Soh Soon Beng
26. Dr Soh Yew Chye Albert
27. Dr Tan Puay Wee Steve
28. Dr Tan Yew Sang
29. Dr Tham Tat Yean
30. Dr Wong Eu Joon Adrian
31. Dr Wong Tien Hua
32. Dr Yap Soo Kor Jason
33. Dr Yeo Kwee Kee Anne
34. Dr Yong Molly

**For 2011-2013 intake**

**Tutors**
1. Dr Ang Seng Bin
2. Dr Chan Hian Hui Vincent
3. Dr Chang Ngai Kin Christopher
4. Dr Cheng Kah Ling Grace
5. Dr Chng Shih Kiat
6. Dr Chong Tsung Wei
7. Dr Eng Soo Kiang
8. Dr Kwan Yew Seng
9. Dr Lee Eng Sing
10. Dr Lee Meng Kam Richard
11. Dr Lee Mun Tuck
12. Dr Lee Oh Chong Leng
13. Dr Lim Fong Seng
14. Dr Loh Wai Leong Jeffrey
15. Dr Loke Kam Weng
16. Dr Low Cheng Hong Charity
17. Dr Low Sher Guan
18. Dr Low Wymin
19. Dr Ngeow Colin
20. Dr Sarina Omar
21. Dr Seah Ee-Jin Darren
22. Dr Siew Chee Weng
23. Dr Somasundram Pushparanee
24. Dr Subramaniam Suraj Kumar
25. Dr Tan Choon Seng Gilbert
26. Dr Tan Hsien Yung David
27. Dr Tan Kok Heng Adrian
28. Dr Tan Teck Shi
29. Dr Tay Wei Yi
30. Dr Yee Jenn Jet Michael
31. Dr Yeo Cheng Hsun Jonathan

**MASTER OF MEDICINE (FAMILY MEDICINE) [MMed(FM)]**

There are currently two programmes to prepare doctors for the MMed(FM) examinations.

**Programme A**
Programme A is for applicants who are fully or conditionally registered with Singapore Medical Council (SMC) and are awarded sponsorship by the health clusters after choosing Family Medicine as the specialty.

The New syllabus from May 2007 features more posting for trainees to gain wider exposure to various specialties to help the family physician.

Note: With effect from 2011, Programme A is organised into a 3-year Residency Program with a greater emphasis on formative assessment and training. The first residency cohort will sit the MMed(FM) examinations in 2014.

**Programme B** is a structured training programme designed for mature practicing family physicians in Singapore. Programme B is jointly organised by the College of Family Physicians Singapore and the DGMS, NUS. This 1-year part-time course provides a comprehensive and structured training programme for doctors working in primary care who have completed the 8 modules of the Family Medicine Modular Course (FMMC) to prepare them to sit for the MMed(FM) examinations.

The course participants from both the Programmes sit for the same examination – namely, the MMed(FM) examination conducted by the DGMS, NUS.
This examination consists of:

- Written papers – Paper 1 consisting of 4 questions: evolving scenario question; 2 Short Answer Questions (SAQ), and a Health Education talk – Critical reading question; Paper 2 consisting of 120 MCQs; Paper 3 consisting of slide interpretation paper of 30 slides
- Oral examination – 1 week practice diary of 50 cases, 1 audit project; Oral interview
- Clinical examination

The 22nd Master of Medicine (Family Medicine) Examination was held on 5 & 6 November 2012 (Written), and 7 November 2012 (Oral) and 10 & 11 November 2012 (Clinical). Of the 30 candidates who sat for the examination, 21 were successful.

They were:

1. Dr Boey Weng Heng
2. Dr Chan Qiu Hua, Catherine (Zeng Qiu Hua, Catherine)
3. Dr Ho Si Yin (He Sixian)
4. Dr Hui Jor Yeong Richard
5. Dr Gary Keong Kean Seng
6. Dr Koh Kim Hwee
7. Dr Kwek Sing Cheer (Guo Xing Jia)
8. Dr Law Kung How
9. Dr Lee Cia Sin
10. Dr Lee Wan Xian (Li Wanxian)
11. Dr Lee Yingshan (Li Yingshan)
12. Dr Lim Ang Tee (Lin Hongzhi)
13. Dr Low Lian Leng (Lu Lianglin)
14. Dr Ong Cong Wei, Alvin (Wang Congwei, Alvin)
15. Dr Ong Eng Koon (Wang Yongxin)
16. Dr Endrina Salazar
17. Dr Benjamnin Tan Swee An (Benjamin Chen Ruiyan)
18. Dr Tan Meng Yaw (Chen Mingyao)
19. Dr Tan Qiuli, Angela (Chen Qiuli, Angela)
20. Dr Wong Harn Yee Cindy (Huang Manyi Cindy)
21. Dr Yeo Kok Chin

As of 31 March 2012, there were a total of 371 doctors with MMed(FM) qualification.

The Censors Board would like to thank the following supervisors and tutors for their contributions:

For 2011-2012 intake

**Course Director**
Dr Lim Lee Kiang Julian

**Advisor**
A/Prof Goh Lee Gan

**Supervisors**
1. Dr Yasanwala Farhad Fakhrudin
2. Dr Lee Meng Kam Richard

**Assistant Supervisors**
1. Dr Juliana Bahadin
2. Dr Subramaniam Sujarkumar
3. Dr Eng Sow Kian

---

**THE AWARD OF MCFP(S) TO MMED(FM) HOLDERS WHO FULFILL CRITERIA**

In 2012, 6 applicants were awarded the Collegiate Membership of the College of Family Physicians Singapore [MCFP(S)].

The criteria for the award were as follows:

- Be a member of College of Family Physicians Singapore for at least 2 years.
- Possess the Masters of Medicine (Family Medicine) degree awarded by the National University of Singapore.
- Be active in attending CME and has been certified by SMC for the past 2 years.
- Be actively involved in teaching Family Medicine and College Activities (e.g. postgraduate training, undergraduate teaching in Family Medicine and tutorship in the Graduate Diploma in Family Medicine programme) for at least a year.

The MCFP(S) was awarded to the following members:

1. Dr Ang Su Lin Vivien
2. Dr Chan Hian Hui Vincent
3. Dr Chan Hui Kwan Diana
4. Dr Chang Ngai Kin Christopher
5. Dr Tan Yee Leng
6. Dr Zheng Mingli Ruth

As of 31 March 2013, there were a total of 200 Collegiate members.
CONCLUSION

We would like to thank all tutors and supervisors, the Censors Board, Institute of Family Medicine and the College Secretariat for another year of dedicated service to the College and academic programmes.

A/Prof Tan Boon Yeow
Censor-in-Chief
REPORT OF THE INSTITUTE OF FAMILY MEDICINE (IFM)
1 APRIL 2012 - 31 MARCH 2013

Chairman: A/Prof Goh Lee Gan
Members: Dr Tan Ban Leong Kenny
Dr Tan Lip Pin
Dr Kwong Kum Hoong
Dr Lim Lee Kiang Julian
Dr Ng Lee Beng
Dr Pang Sze Kang Jonathan
Ms Bernice Lee

TERMS OF REFERENCE
The Terms of Reference of the Institute of Family Medicine (IFM) are to develop and conduct courses for vocational training of the family doctor and for the continuing professional development of family doctors.

WORK DONE
The work of IFM in the year under review covered the development and implementation of the Family Medicine Modular Course (4 modules) as well as the Family Practice Skills Courses (4 courses). For the Family Medicine Modular Course, the reporting period does not quite coincide with training periods so in this report the modules reported are Modules 4 to 7 instead of Modules 5 to 8. See Table 1. The topics covered in Modules 4 to 7 are shown in Tables 2 to 5.

Also, in the year under review, senior GPs attended the modular course as Accredited Modular Course (AMC) for the entry into the Family Physicians (FP) Register. As per MOH requirements, GPs who are 20 years or more in practice need to do 2 modules, 10 years to under 20 years in practice need to do three modules, and GPs between 5 to under 10 years in practice need to do 4 modules. The attendances of these doctors are shown in Table 1.

The Family Medicine Modular Course organised
Table 1: Family Medicine Modular Courses Conducted from April 2012 to March 2013

<table>
<thead>
<tr>
<th>Module</th>
<th>Training Period</th>
<th>Year 1 Trainees</th>
<th>Year 2 Trainees</th>
<th>AMC for FP Register</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>8</td>
<td>07 Apr 2012 – 28 Apr 2012</td>
<td>98</td>
<td>98</td>
<td>184</td>
<td>380</td>
</tr>
<tr>
<td>2</td>
<td>03 Nov 2012 – 24 Nov 2012</td>
<td>131</td>
<td>98</td>
<td>115</td>
<td>344</td>
</tr>
<tr>
<td>3</td>
<td>02 Feb 2013 – 23 Feb 2013</td>
<td>131</td>
<td>98</td>
<td>79</td>
<td>308</td>
</tr>
</tbody>
</table>

Table 2: Module 8
07 Apr 2012 (Sat) M81.1 Antenatal Care: Dr Roland Chieng
M81.2 Medical Disorders in Pregnancy: Dr Tan Thiam Chye
Chairperson: Dr Seah Ee-Jin Darren, Dr Lee Meng Kam Richard

14 Apr 2012 (Sat) M81.3 Complications in Pregnancy: Dr Devendra Kanagalingam
M81.4 Postnatal Care: Dr Tan Thiam Chye
Chairperson: Dr Yap Soo Kor Jason, Dr Leong Choon Kit

21 Apr 2012 (Sat) M82.1 Acute Musculoskeletal Problems: Dr Chia Shi Lu
M82.2 Chronic Musculoskeletal Problems: Dr Law Weng Giap
Chairperson: A/Prof Cheong Pak Yeow, Dr Chong Tsung Wei

28 Apr 2012 (Sat) M82.3 Acute Neurological Problems: Dr Puvanendran
M82.4 Chronic Neurological Problems: Dr Kamal Verma
Chairperson: Dr Cruz Marie Stella P, Dr Lim Lee Kiang Julian

College of Family Physicians Singapore ANNUAL REPORT 2012-2013
### Table 3: Modulie 1

<table>
<thead>
<tr>
<th>Date</th>
<th>Session</th>
<th>Chairperson</th>
</tr>
</thead>
</table>
| 04 Aug 2012 (Sat) | M11.1 Acute Upper Respiratory Infections: Dr Lim Lee Kiang Julian  
M11.2 Acute Lower Respiratory Infections: Dr Amartya Mukhopadhyay  
Chairperson: Dr Yee Jenn Jet Michael, Dr Cheng Heng Lee |
| 11 Aug 2012 (Sat) | M11.3 Chronic Cough, TB & Lung Cancer: Dr Tan Tiong Har  
M11.4 Bronchial Asthma & COPD: Dr Ong Kian Chung  
Chairperson: Dr Phua Cheng Pau Kelvin, Dr Yap Soo Kor Jason |
| 12 Aug 2012 (Sat) | M12.1 Ear Problems: Dr Abraham Kochitty  
M12.2 Nose & Throat Problems: Dr Leong Jern Lin  
Chairperson: Dr Leong Choon Kit, Dr Subramaniam Surajkumar |
| 25 Aug 2012 (Sat) | M12.3 Eye Symptoms and Acute Eye Conditions: Dr Lee Hung Ming  
M12.4 Eyelid Problems & Chronic Eye Conditions  
Chairperson: Dr Lim Lee Kiang Julian, Dr Loke Kam Weng |

### Table 4: Modulie 2

<table>
<thead>
<tr>
<th>Date</th>
<th>Session</th>
<th>Chairperson</th>
</tr>
</thead>
</table>
| 03 Nov 2012 (Sat) | M21.1 Acute Paediatrics: Prof Quak Seng Hock  
M21.4 Behavioral Paediatrics: Dr Yeo Kah Loke Brian  
Chairperson: Dr Loke Kam Weng, Dr Cheng Kah Ling Grace |
| 10 Nov 2012 (Sat) | M21.3 Adolescent Health: Dr Yang Hon Mee Mary  
M21.2 Developmental Paediatrics: Dr Ang Seng Bin  
Chairperson: Dr Subramaniam Surajkumar, Dr Lim Lee Kiang Julian |
| 17 Nov 2012 (Sat) | M22.1 Upper Gastro-Intestinal Problems: Dr Ling Khoon Lin  
M22.3 Hepatic Problems: A/P Chow Wan Cheng  
Chairperson: Dr Yee Jenn Jet Michael, Dr Wong Ted Min |
| 24 Nov 2012 (Sat) | M22.2 Lower Gastro-Intestinal Problems: Dr Ang Tieng Leong  
M22.4 Gallbladder & Pancreatic Problems: Dr Chong Siong Eng Roland  
Chairperson: Dr Tan Shu Yun, Dr Leong Choon Kit |

### Table 5: Modulie 3

<table>
<thead>
<tr>
<th>Date</th>
<th>Session</th>
<th>Chairperson</th>
</tr>
</thead>
</table>
| 02 Feb 2013 (Sat) | M31.1 Chronic Disease Management: Dr Pang Sze Kang Jonathan  
M31.2 Hypertension: Dr Baldev Singh  
Chairperson: Dr Low Sher Guan, Dr Leong Choon Kit |
| 03 Feb 2013 (Sun) | M31.3 Diabetes Mellitus: Dr Tan Khai Tong  
M31.4 Obesity and Metabolic Disorders: A/P Sum Chee Fang  
Chairperson: Dr Yee Jenn Jet Michael, Dr Loke Kam Weng |
| 16 Feb 2013 (Sat) | M32.1 Hematological Problems: Dr Tan Hwee Huang  
M32.2 Preventive & Early Detection of Cancer: Dr Tan Yew Oo  
Chairperson: Dr Lim Lee Kiang Julian, Dr Subramaniam Surajkumar |
| 23 Feb 2013 (Sat) | M32.3 Cancer Management: Dr Radhika D/O Lakshmanan  
M32.4 Palliative Care: Dr Kok Jann Yang  
Chairperson: Dr Seah Ee-Jin Darren, Dr Leong Choon Kit |
Family Practice Skills Course (FPSC)

The Family Practice Skills Courses (FPSC) continue to serve the continuing professional development needs of the General Practitioner/ Family Physician. We are able to organise at least one course a quarter and had a total of 4 courses organised in the year under review. See Table 6.

Each skills course includes one or more of the following components in which the family physician can choose to participate in:

- Distance Learning with verification (6 CME points)
- Seminars (max. of 2 CME points per seminar)
- Workshops (max. of 1 CME point per workshop)
- Small group activities including clinical attachments, tutorials, ward-rounds
- Assessments which can be written, oral, demonstration and/or clinical (for some courses)

We continued to use the typical FPSC template of a skills course with six units of distance learning with 30 MCQs test, conducted in two seminars, and also workshops conducted over two afternoon sessions typically, one on Saturday afternoon and one on Sunday afternoon.

Table 6: Participation in Family Practice Skills Courses (01 April 2012 - 31 March 2013)

<table>
<thead>
<tr>
<th>Event Title</th>
<th>Distance Learning</th>
<th>Seminar/ Workshop 1</th>
<th>Seminar/ Workshop 2</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Workshop 1: 106</td>
<td>Workshop 2: 105</td>
</tr>
<tr>
<td>FPSC 50: Lifestyle Advice for Better Patient Outcomes</td>
<td>Passed: 239</td>
<td>Seminar 1: 106</td>
<td>Seminar 2: 86</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Workshop 1: 86</td>
<td>Workshop 2: 77</td>
</tr>
<tr>
<td>FPSC 51: Schizophrenia</td>
<td>Passed: 414</td>
<td>Seminar 1: 60</td>
<td>Seminar 2: 54</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Workshop 1: 54</td>
<td>Workshop 2: 52</td>
</tr>
<tr>
<td>FPSC 52: Sexual Health</td>
<td>Passed: 379</td>
<td>Seminar 1: 86</td>
<td>Seminar 2: 85</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Workshop 1: 80</td>
<td>Workshop 2: 76</td>
</tr>
</tbody>
</table>

ON GOING CONTINUING DEVELOPMENT

We have begun to try to align the present GDFM courses to be competency based in line with the Family Medicine Residency Program training paradigm in graduate medical education. Keeping the notes abreast with the current medical literature and clinical practice guidelines is also a continuing objective of the IPM. We look forward to comments on the courses organised and also to ideas and suggestions to make these courses user-friendly and useful.

A/Prof Goh Lee Gan
Director, Institute of Family Medicine
Chairman : Dr Pang Sze Kang Jonathan
Members : A/Prof Lee Kheng Hock
          : Dr Tan See Leng
          : A/Prof Tan Boon Yeow
          : Dr Tan Tze Lee

We have had some changes of staff and added new personnel. The mood and working morale remains high all the staff are friendly to each other and towards our members. We have embarked on working to improve and streamline the remuneration of our staff as well as incorporate competitive benefits for them.

They all continue to help the College co-ordinate the functions and duties in the delivery of the various training programmes and Family Practice Skills Courses.

We endeavour to provide a high quality service to all our members and strive to assist all our members in their work and requirements for CME training or other post-graduate training requirements.

The College continues to work closely with the various statutory boards and Ministries in the various programmes. We wish to thank everyone who has persevered and continue to help us in our daily work. We wish each and everyone who are our members and those who have or will come into contact with us the best of health always!

Dr Pang Sze Kang Jonathan
Chairman
Administration Committee
Chairman : Dr Leong Choon Kit
Members : Dr Ang Choon Kiat Alvin
          : Dr Eu Tieng Juoh Wilson
          : Dr Nyam Ngian Choy Raymond
          : Dr Teo Yee Sheng Victor
          : Dr Yee Jenn Jet Michael

The Practice Management Committee continued from where we left off the previous term.

We are pleased to report the followings:

Town Hall Meetings
We conducted only two town hall meetings in the last term. The issues were important and sensitive. It involves the discussion on the supply of subsidised medications as well as the setting up of alternative methods of supplying medications for patients with chronic diseases.

Acting on the feedback from our members, we discuss the issues brought about by Managed Health Care schemes. We have communicated with some of our members over the various problems they faced. We have also met the owner and administrator of one of the Managed Health Care scheme to understand all these better. We are in the process of consolidating and presenting to council for discussion.

We continued to receive a handful of emails from some concerned members who could not attend these sessions in person. Although the numbers were not large, the response was very encouraging.

We would like to continue these meetings in the future.

Smart Phone Chats / Discussion Groups
We have currently three groups of GPs who are in these chat groups. The three groups are reasonably active and discussion spans a wide area of topics. At times, we have also requested quick answers during our own clinic sessions.

This is more effective and efficient than the previous email discussion groups we started. Participation is by invitation so far.

One-on-One Visit/ Peer Support Committee
The Peer Support sub-committee was inactive the last term. The needs among GPs remains and we hope to continue where we let off the next term.

Collaboration with SMA on Locum Issues
The Practice Management Committee of CFPS and the Private Practice Committee of SMA discussed at length last year about the issues and problems faced by locums as well as GPs in their daily practice.

The result is a side meeting and seminar held during SMA Public Lecture 2013. Several GPs from CFPS and SMA made up the panel for discussion. At the end of the seminar and collaboration, a guidebook is produced to enhance the quality of the locum in GP practices.

Future
We would like to continue serving our members and help bring out the best of our members. We look forward to more opportunities to work together for our common good with all of you.

Dr Leong Choon Kit
Chairman
Practice Management Committee
The Singapore Family Physician Journal

Honorary Editor : Dr Tan Ngisp Chuan
Sub-Editors : A/Prof Koh Choon Huat Gerald
              : Dr Goh Lay Hoon
              : Dr How Choon How
              : Dr Marie Stella P Cruz
Editorial Consultant : A/Prof Goh Lee Gan

The College Mirror
Editors : Dr Eu Tieng Juoh Wilson
         : Dr Chung Wai Hoong Irwin
         : Dr See Toh Kwok Yee
         : Dr Wong Tien Hua (stepped down in August 2012)

Editorial Board Members : Dr Chew Sung Boon
                          : Dr Foo Siang Sern Nicholas
                          : Dr Goh Tze Chien Kelvin
                          : Dr Kiran Kashyap
                          : Dr Lim Khong Jin Michael
                          : Dr Loke Wai Chiong
                          : Dr Phua Cheng Pau Kelvin
                          : Dr Soh Soon Beng
                          : Dr Teo Yee Sheng Victor
                          : Dr Yee Jenn Jet Michael

Advisors : A/Prof Goh Lee Gan
           : A/Prof Lee Kheng Hock
           : Dr Pang Sze Kang Jonathan
           : Dr Wong Tien Hua

College Digest
Editors : Dr Eu Tieng Juoh Wilson
         : Dr Leong Choon Kit

The Singapore Family Physician (SFP) Journal
The Singapore Family Physician continues to bring updates in clinical management of diseases that are prevalent in Singapore and commonly managed by primary care physicians. These are the highlights of the following issues in the past one year:

1. Vol 38 No. 2, April – June 2012 – **Update on Function & Disability in Primary Care**
2. Vol 38 No. 3, July – September 2012 – **Lifestyle Advice for Better Patient Outcomes**
4. Vol 39 No. 1 Supplement, January - March 2013 – **Sexual Health**

Notably case studies published in the PRISM column have attracted readers’ attention. The case scenarios range from clinical presentation of periocular swelling to practice issue such as colour vision screening for drivers in local setting.
SFP Reviewer Panel

The Editorial team is grateful to the team of dedicated reviewers who have contributed their precious time and tremendous efforts to support SFP publications in the past year.

List of Reviewers
A/Prof Goh Eng Neo Anne
A/Prof Koh Choon Huat Gerald
A/Prof Oh May Lin Helen
A/Prof Thirumoorthy Thamotharampillai
Dr Adina Abdullah
Dr How Choon How
Dr Irm Zariah
Dr Juliana Bahadin
Dr Kung King Lok Kenny
Dr Lee Meng Kam Richard
Dr Leong Choon Kit
Dr Marie Stella P Cruz
Dr Ong Thun How
Dr Shah Mitesh
Dr Tan Choon Seng Gilbert
Dr Tan Kok Heng Adrian
Dr Tan Ngiap Chuan
Dr Tan Shu Yun
Dr Tham Tat Yean
Dr Tsou Yu Kei Keith
Dr Wong Teck Yee

Dr Tan Ngiap Chuan
Honorary Editor
The Singapore Family Physician
REPORT OF THE FINANCE COMMITTEE
1 APRIL 2012 - 31 MARCH 2013

Chairman : Dr Tan Tze Lee
Members : Dr Rukshini Puvanendran
          : Dr Tan See Leng
          : Dr Tham Tat Yean

We are pleased to report that the College continues to be on a firm financial standing for the period 1 April 2012 to 31 March 2013. The College derives its income from membership fees, organising courses and seminars, but mainly from our courses and seminars.

In this financial year, our income was $1,743,728.00, as compared with an income of $1,905,679.00 for the period 1 April 2011 to 31 March 2012. This decrease was largely due to the decreased number of Family Practice Skills Courses (FPSC), run during the period.

Our expenditure, has remained steady, at $1,060,072.00 for the period 1 April 2012 to 31 March 2013, as compared to $993,277.00 the previous year. The marginal increase in expenses are in part due to increased staff costs. Our Secretariat must be congratulated for helping us to keep costs in check.

An offer was made in 2012 for our property at 7 Cantonment Road, and the Council accepted the recommendations of the directors of CFPS Holdings Pte Ltd to sell. 7 Cantonment Road eventually sold for $5,650,000.00. The College bought the property at the cost of $4,181,348.00, and the sale has resulted in a windfall surplus this financial year.

We are glad therefore to announce that our total comprehensive net surplus for the period 1 April 2012 to 31 March 2013 is $2,375,965.00 as compared to $859,917.00 for the previous financial year.

With these funds available, the directors of CFPS Holdings Pte Ltd continue to look for a larger property to purchase for future College utilisation.

Our expertise in running courses and seminars is crucial for our mission, and these will continue to contribute significantly to our income for the foreseeable future. We will need to develop and nurture these skill sets, and remain relevant to our members and the wider GP community.

A word of thanks to our Finance Committee, who helped to oversee the financial aspects of the College.

Dr Tan Tze Lee
Honorary Treasurer
Chairman
Finance Committee
AUDITOR’S REPORT

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
(registered in Singapore)
UEN NO. S71SS0039J

ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 MARCH 2013
COLLEGE OF FAMILY PHYSICIANS SINGAPORE

STATEMENT BY MANAGEMENT COMMITTEE
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2013

In the opinion of the Management Committee,

(i) the accompanying consolidated financial statements of the Group and the financial statements of the College are drawn up so as to give a true and fair view of the state of affairs of the Group and of the College as at 31 March 2013 and of the results, changes in funds and cash flows of the Group and of the College for the financial year ended on that date; and

(ii) at the date of this statement, there are reasonable grounds to believe that the College will be able to pay its debts as and when they fall due.

On behalf of the Management Committee

A/Prof Lee Kheng Hock
PRESIDENT

Dr Tan Tze Lee
HONORARY TREASURER

Singapore, 31 May 2013
INDEPENDENT AUDITOR’S REPORT
TO THE MEMBERS OF COLLEGE OF FAMILY PHYSICIANS SINGAPORE
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2013

Report on the Financial Statements

We have audited the accompanying financial statements of College of Family Physicians Singapore (the “College”) and its subsidiary (the “Group”), which comprise the statements of financial position of the Group and of the College as at 31 March 2013, and the statements of comprehensive income, statements of changes in funds and statements of cash flows of the Group and of the College for the financial year then ended, and a summary of significant accounting policies and other explanatory information.

Management Committee’s Responsibility for the Financial Statements

The Management Committee is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Societies Act (the “Act”) and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting control sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition, and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.
INDEPENDENT AUDITOR’S REPORT
TO THE MEMBER OF COLLEGE OF FAMILY PHYSICIANS SINGAPORE
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2013

Opinion

In our opinion, the consolidated financial statements of the Group and the financial statements
of the College are properly drawn up in accordance with the provisions of the Act and Singapore
Financial Reporting Standards so as to give a true and fair view of the state of affairs of the
Group and the College as at 31 March 2013 and the results, changes in funds and cash flows of
the Group and the College for the financial year ended on that date.

Report on Other Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the College
have been properly kept in accordance with the provisions of the Act.

LTC LLP
Public Accountants and
Certified Public Accountants

Singapore, 31 May 2013
# CONSOLIDATED STATEMENT OF FINANCIAL POSITION
## AS AT 31 MARCH 2013

<table>
<thead>
<tr>
<th>Note</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
</tbody>
</table>

## ASSETS

### Current assets
- Cash and bank balances: $11,322,670, 5,206,726
- Trade receivables: $126,719, 1,268
- Other receivables: $35,742, 38,485

Total current assets: $11,485,131, 5,246,479

### Non-current assets
- Plant and equipment: $65,595, 83,662
- Investment property: - 3,911,904

Total assets: $11,550,726, 9,242,045

## LIABILITIES

### Current liabilities
- Trade payables: $2,363, 3,024
- Other payables: $823,688, 831,978
- Income tax payable: $2,737, -

Total current liabilities: $828,788, 835,002

## NET ASSETS

Net assets: $10,721,938, 8,407,043

## EQUITY

### Funds and reserves
- Accumulated funds: $10,496,918, 8,120,953
- Miscellaneous funds: $158,645, 219,715
- Revaluation reserve: $66,375, 66,375

Total equity: $10,721,938, 8,407,043

The accompanying notes form an integral part of these financial statements.
## Consolidated Statement of Comprehensive Income

For the Financial Year Ended 31 March 2013

<table>
<thead>
<tr>
<th>Description</th>
<th>Note</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Courses and seminar fees</td>
<td></td>
<td>1,027,184</td>
<td>1,081,784</td>
</tr>
<tr>
<td>Sponsorships</td>
<td>15</td>
<td>236,000</td>
<td>416,000</td>
</tr>
<tr>
<td>Subscriptions</td>
<td></td>
<td>238,155</td>
<td>229,766</td>
</tr>
<tr>
<td>Family Medicine Training Scheme Honorarium</td>
<td></td>
<td>21,000</td>
<td>48,000</td>
</tr>
<tr>
<td>Advertisements</td>
<td></td>
<td>7,600</td>
<td>2,750</td>
</tr>
<tr>
<td>Entrance fees</td>
<td></td>
<td>9,750</td>
<td>29,466</td>
</tr>
<tr>
<td>Registration fees</td>
<td></td>
<td>9,970</td>
<td>4,120</td>
</tr>
<tr>
<td>Member of College of Family Physicians (MCFPS) fees</td>
<td></td>
<td>3,600</td>
<td>8,400</td>
</tr>
<tr>
<td>Singapore Family Physicians fees</td>
<td></td>
<td>2,160</td>
<td>5,650</td>
</tr>
<tr>
<td>Conference and events income</td>
<td></td>
<td>74,420</td>
<td>45,268</td>
</tr>
<tr>
<td>Rental income</td>
<td></td>
<td>87,917</td>
<td>116,000</td>
</tr>
<tr>
<td>Miscellaneous income</td>
<td>16</td>
<td>1,876,243</td>
<td>31,409</td>
</tr>
<tr>
<td><strong>Total income</strong></td>
<td></td>
<td>3,593,999</td>
<td>2,018,613</td>
</tr>
</tbody>
</table>

### Less: Expenditure

<table>
<thead>
<tr>
<th>Description</th>
<th>Note</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee compensation</td>
<td>17</td>
<td>290,857</td>
<td>281,934</td>
</tr>
<tr>
<td>Depreciation</td>
<td></td>
<td>72,851</td>
<td>113,714</td>
</tr>
<tr>
<td>Foreign exchange loss</td>
<td></td>
<td>1,031</td>
<td>28</td>
</tr>
<tr>
<td>Administrative expenses</td>
<td>18</td>
<td>847,654</td>
<td>763,020</td>
</tr>
<tr>
<td><strong>Total expenditure</strong></td>
<td></td>
<td>1,212,393</td>
<td>1,158,696</td>
</tr>
</tbody>
</table>

#### Excess income over expenditure before taxation

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excess income over expenditure before taxation</td>
<td></td>
<td>2,381,606</td>
<td>859,917</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Note</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income tax expense</td>
<td>19</td>
<td>5,641</td>
<td>-</td>
</tr>
<tr>
<td>Surplus for the year</td>
<td></td>
<td>2,375,965</td>
<td>859,917</td>
</tr>
<tr>
<td>Other comprehensive income</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

**Surplus for the Year Representing Total Comprehensive Income for the Year**

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surplus for the Year</td>
<td></td>
<td>2,375,965</td>
<td>859,917</td>
</tr>
</tbody>
</table>

*The accompanying notes form an integral part of these financial statements.*
## COLLEGE OF FAMILY PHYSICIANS SINGAPORE

**CONSOLIDATED STATEMENT OF CHANGES IN FUNDS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2013**

<table>
<thead>
<tr>
<th></th>
<th>Accumulated Fund</th>
<th>Miscellaneous Funds</th>
<th>Revaluation Reserve</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2013</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance as at 1 April 2012</td>
<td>8,120,953</td>
<td>219,715</td>
<td>66,375</td>
<td>8,407,043</td>
</tr>
<tr>
<td>Total comprehensive income for the year</td>
<td>2,375,965</td>
<td>(61,070)</td>
<td></td>
<td>2,317,899</td>
</tr>
<tr>
<td>Balance as at 31 March 2013</td>
<td>10,496,918</td>
<td>158,645</td>
<td>66,375</td>
<td>10,721,938</td>
</tr>
</tbody>
</table>

|                      |                  |                     |                     |          |
| **2012**             |                  |                     |                     |          |
| Balance as at 1 April 2011 | 7,261,036        | 219,715             | 66,375              | 7,547,126|
| Total comprehensive income for the year | 859,917         |                     |                     | 859,917  |
| Balance as at 31 March 2012 | 8,120,953        | 219,715             | 66,375              | 8,407,043|

*The accompanying notes form an integral part of these financial statements.*
## CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2013

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Cash flows from operating activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total comprehensive income for the year</td>
<td>2,381,606</td>
<td>859,917</td>
</tr>
<tr>
<td>Adjustments for:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gain on disposal of investment property</td>
<td>(1,786,648)</td>
<td>-</td>
</tr>
<tr>
<td>Graduate Diploma in Family Medicine Fund</td>
<td>(61,070)</td>
<td>-</td>
</tr>
<tr>
<td>Depreciation</td>
<td>72,851</td>
<td>113,714</td>
</tr>
<tr>
<td>Interest income</td>
<td>(25,448)</td>
<td>(13,742)</td>
</tr>
<tr>
<td>Operating cash flows before working capital changes</td>
<td>581,291</td>
<td>959,889</td>
</tr>
<tr>
<td>Trade receivables</td>
<td>(125,451)</td>
<td>146,411</td>
</tr>
<tr>
<td>Other receivables</td>
<td>8,890</td>
<td>258</td>
</tr>
<tr>
<td>Trade payables</td>
<td>(661)</td>
<td>(2,071)</td>
</tr>
<tr>
<td>Other payables</td>
<td>(8,290)</td>
<td>130,395</td>
</tr>
<tr>
<td>Cash generated from operations</td>
<td>455,779</td>
<td>1,240,882</td>
</tr>
<tr>
<td>Interest received</td>
<td>19,301</td>
<td>13,742</td>
</tr>
<tr>
<td>Income tax paid</td>
<td>(2,904)</td>
<td>(7,820)</td>
</tr>
<tr>
<td><strong>Net cash provided by operating activities</strong></td>
<td>472,176</td>
<td>1,240,804</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Cash flows from investing activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proceeds from disposal of investment property</td>
<td>5,650,000</td>
<td>-</td>
</tr>
<tr>
<td>Purchase of plant and equipment</td>
<td>(6,232)</td>
<td>(5,261)</td>
</tr>
<tr>
<td><strong>Net cash provided by investing activities</strong></td>
<td>5,643,768</td>
<td>(5,261)</td>
</tr>
<tr>
<td><strong>Net increase in cash and cash equivalents</strong></td>
<td>6,115,944</td>
<td>1,241,543</td>
</tr>
<tr>
<td><strong>Cash and cash equivalents at beginning of financial year</strong></td>
<td>5,206,726</td>
<td>3,965,183</td>
</tr>
<tr>
<td><strong>Cash and cash equivalents at end of financial year (Note 4)</strong></td>
<td>11,322,670</td>
<td>5,206,726</td>
</tr>
</tbody>
</table>

The accompanying notes form an integral part of these financial statements.
## COLLEGE OF FAMILY PHYSICIANS SINGAPORE

**STATEMENT OF FINANCIAL POSITION - COLLEGE**  
**AS AT 31 MARCH 2013**

<table>
<thead>
<tr>
<th>Note</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
</tbody>
</table>

### ASSETS

**Current assets**
- Cash and bank balances
  - 4
  - 5,579,938
  - 5,052,130
- Trade receivables
  - 5
  - 126,628
  - 1,178
- Other receivables
  - 6
  - 34,544
  - 37,585
- Amount due from subsidiary
  - 7
  - 4,181,348
  - 4,181,348

Total assets
- 9,922,458
- 9,272,241

### Non-current assets

- Investment in subsidiary
  - 8
  - 3
  - 3
- Plant and equipment
  - 9
  - 65,596
  - 83,662

Total assets
- 9,988,057
- 9,355,906

### LIABILITIES

**Current liabilities**
- Trade payables
  - 11
  - 810,891
  - 3,024
- Other payables
  - 12
  - 798,302

Total liabilities
- 810,891
- 801,326

### NET ASSETS

- 9,177,166
- 8,554,580

### EQUITY

**Funds and reserves**
- Accumulated funds
  - 13
  - 8,952,146
  - 8,268,490
- Miscellaneous funds
  - 14
  - 158,645
  - 219,715
- Revaluation reserve
  - 15
  - 66,375
  - 66,375

Total assets
- 9,177,166
- 8,554,580

*The accompanying notes form an integral part of these financial statements.*
## Statement of Comprehensive Income - College

For the financial year ended 31 March 2013

<table>
<thead>
<tr>
<th>Note</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
</tbody>
</table>

### Income

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Courses and seminar fees</td>
<td>1,027,185</td>
<td>1,081,784</td>
</tr>
<tr>
<td>Sponsorships</td>
<td>236,000</td>
<td>416,000</td>
</tr>
<tr>
<td>Subscriptions</td>
<td>238,155</td>
<td>229,766</td>
</tr>
<tr>
<td>Family Medicine Training Scheme Honorarium</td>
<td>21,000</td>
<td>48,000</td>
</tr>
<tr>
<td>Advertisements</td>
<td>7,600</td>
<td>2,750</td>
</tr>
<tr>
<td>Entrance fees</td>
<td>9,750</td>
<td>29,467</td>
</tr>
<tr>
<td>Registration fees</td>
<td>9,970</td>
<td>4,120</td>
</tr>
<tr>
<td>Medical College of Family Physicians and Singapore Family Physicians</td>
<td>5,760</td>
<td>14,050</td>
</tr>
<tr>
<td>Conference and events income</td>
<td>74,420</td>
<td>45,268</td>
</tr>
<tr>
<td>Miscellaneous income</td>
<td>104,948</td>
<td>34,474</td>
</tr>
<tr>
<td><strong>Total income</strong></td>
<td>1,734,788</td>
<td>1,905,679</td>
</tr>
</tbody>
</table>

### Less: Expenditure

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee compensation</td>
<td>290,857</td>
<td>281,934</td>
</tr>
<tr>
<td>Depreciation</td>
<td>24,299</td>
<td>30,482</td>
</tr>
<tr>
<td>Foreign exchange loss</td>
<td>1,031</td>
<td>28</td>
</tr>
<tr>
<td>Administrative expenses</td>
<td>734,945</td>
<td>680,833</td>
</tr>
<tr>
<td><strong>Total expenditure</strong></td>
<td>1,051,132</td>
<td>993,277</td>
</tr>
</tbody>
</table>

Surplus for the year

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surplus for the year</td>
<td>683,656</td>
<td>912,402</td>
</tr>
</tbody>
</table>

Other comprehensive income

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other comprehensive income</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Surplus for the Year representing Total Comprehensive Income for the Year**

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surplus for the Year</td>
<td>683,656</td>
<td>912,402</td>
</tr>
</tbody>
</table>

*The accompanying notes form an integral part of these financial statements.*
## STATEMENT OF CHANGES IN FUNDS – COLLEGE
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2013

<table>
<thead>
<tr>
<th></th>
<th>Accumulated Fund</th>
<th>Miscellaneous Funds</th>
<th>Revaluation Reserve</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2013</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance as at 1 April 2012</td>
<td>8,268,490</td>
<td>219,715</td>
<td>66,375</td>
<td>8,554,580</td>
</tr>
<tr>
<td>Total comprehensive income for the year</td>
<td>683,656</td>
<td>(61,070)</td>
<td></td>
<td>622,586</td>
</tr>
<tr>
<td>Balance as at 31 March 2013</td>
<td>8,952,146</td>
<td>158,645</td>
<td>66,375</td>
<td>9,177,166</td>
</tr>
<tr>
<td><strong>2012</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance as at 1 April 2011</td>
<td>7,356,088</td>
<td>219,715</td>
<td>66,375</td>
<td>7,642,178</td>
</tr>
<tr>
<td>Total comprehensive income for the year</td>
<td>912,402</td>
<td></td>
<td></td>
<td>912,402</td>
</tr>
<tr>
<td>Balance as at 31 March 2012</td>
<td>8,268,490</td>
<td>219,715</td>
<td>66,375</td>
<td>8,554,580</td>
</tr>
</tbody>
</table>

The accompanying notes form an integral part of these financial statements.
COLLEGE OF FAMILY PHYSICIANS SINGAPORE

STATEMENT OF CASH FLOWS - COLLEGE
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2013

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Cash flows from operating activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total comprehensive income for the year</td>
<td>683,656</td>
<td>912,402</td>
</tr>
<tr>
<td>Adjustments for:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>24,299</td>
<td>30,482</td>
</tr>
<tr>
<td>Graduate Diploma in Family Medicine Fund</td>
<td>(61,070)</td>
<td>-</td>
</tr>
<tr>
<td>Interest income</td>
<td>(25,441)</td>
<td>(13,464)</td>
</tr>
<tr>
<td><strong>Operating cash flows before working capital changes</strong></td>
<td>621,444</td>
<td>929,400</td>
</tr>
<tr>
<td>Trade receivables</td>
<td>(125,450)</td>
<td>135,197</td>
</tr>
<tr>
<td>Other receivables</td>
<td>9,188</td>
<td>258</td>
</tr>
<tr>
<td>Trade payables</td>
<td>(3,024)</td>
<td>(2,071)</td>
</tr>
<tr>
<td>Other payables</td>
<td>12,589</td>
<td>136,259</td>
</tr>
<tr>
<td><strong>Cash generated from operations</strong></td>
<td>514,747</td>
<td>1,199,043</td>
</tr>
<tr>
<td>Interest received</td>
<td>19,293</td>
<td>13,484</td>
</tr>
<tr>
<td><strong>Net cash provided by operating activities</strong></td>
<td>534,040</td>
<td>1,212,527</td>
</tr>
<tr>
<td><strong>Cash flows from investing activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchase of plant and equipment</td>
<td>(6,232)</td>
<td>(5,261)</td>
</tr>
<tr>
<td><strong>Net cash used in investing activities</strong></td>
<td>(6,232)</td>
<td>(5,261)</td>
</tr>
<tr>
<td><strong>Net increase in cash and cash equivalents</strong></td>
<td>527,808</td>
<td>1,207,266</td>
</tr>
<tr>
<td>Cash and cash equivalents at beginning of financial year</td>
<td>5,052,130</td>
<td>3,844,864</td>
</tr>
<tr>
<td><strong>Cash and cash equivalents at end of financial year (Note 4)</strong></td>
<td>5,579,938</td>
<td>5,052,130</td>
</tr>
</tbody>
</table>

The accompanying notes form an integral part of these financial statements.

College of Family Physicians Singapore ANNUAL REPORT 2012-2013
These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. GENERAL

The College is registered as a Society under the Societies Act and is domiciled in the Republic of Singapore. Its registered office and principal place of business is 16 College Road #01-02 College of Medicine Building Singapore 169854.

The principal activities of the College are to provide education services for undergraduate and postgraduate study courses.

The consolidated financial statements of the Group and the financial statements of the College for the financial year ended 31 March 2013 were authorised for issue in accordance with a resolution of the Management Committee on the date of the Statement by Management Committee.

2. SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of preparation

These financial statements have been prepared in accordance with Singapore Financial Reporting Standards ("FRS"). The financial statements are expressed in Singapore Dollars and have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the College's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

Adoption of new and revised Singapore Financial Reporting Standards

On 1 April 2012, the Group adopted the new or amended FRS and Interpretations to FRS ("INT FRS") that are mandatory for application from that date. Changes to the Group's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS.

The adoption of these new or amended FRS and INT FRS did not result in any substantial changes to the Group's accounting policies and had no effect on the amounts reported for the current period or prior financial years.
2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.2 Subsidiary

Consolidation

Subsidiary is entity over which the Group has power to govern the financial and operating policies so as to obtain benefits from its activities, generally accompanied by a shareholding giving rise to a majority of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity. Subsidiary is consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date on which control ceases.

In preparing the consolidated financial statements, transactions, balances and unrealised gains on transactions between group entities are eliminated. Unrealised losses are also eliminated but are considered an impairment indicator of the asset transferred. Accounting policies of subsidiary have been changed where necessary to ensure consistency with the policies adopted by the Group.

Acquisition of businesses

The acquisition method of accounting is used to account for business combinations by the Group.

The consideration transferred for the acquisition of a subsidiary comprises the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes the fair value of any contingent consideration arrangement and the fair value of any pre-existing equity interest in the subsidiary.

Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest’s proportionate share of the acquiree’s net identifiable assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the net identifiable assets acquired is recorded as goodwill.

In the College’s financial statements, investment in subsidiary is carried at cost less accumulated impairment losses. On disposal of investment in subsidiary, the difference between net disposal proceeds and the carrying amounts of the investment are recognised in profit or loss.
2. **SIGNIFICANT ACCOUNTING POLICIES (CONT’D)**

2.3 **Revenue recognition**

Revenue comprises the fair value of the consideration received or receivable for rendering of services in the ordinary course of the Group’s activities. Revenue is presented net of goods and services tax, rebates and discounts.

The Group recognises revenue when the amount of revenue and related cost can be reliably measured, when it is probable that the collectability of the related receivables is reasonably assured and when the specific criteria for each of the Group’s activities are met as follows:

(i) Members’ annual subscription are recognised when due.

(ii) Course fees, seminar fees (from continuing professional education and training) and entrance fees are recognised when the services are rendered.

(iii) Advertising income is recognised when advertisements are placed.

(iv) Interest income is recognised as the interest accrues based on effective interest rate method unless collectability is in doubt.

(v) Rental income from operating leases are recognised on a straight-line basis over the term of the lease.

2.4 **Income taxes**

Current income tax is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

(i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period; and

(ii) based on the tax consequence that will follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in profit or loss.
2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.5 Financial assets

(i) Classification

The Group classifies its financial assets as loans and receivables. The classification depends on the purpose for which the assets were acquired. Management determines the classification of its financial assets at initial recognition.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are classified as current assets, except for those maturing later than 12 months after the end of the reporting period which are presented as non-current assets. Loans and receivables are presented as “trade receivables”, “other receivables”, and “cash and bank balances” in the statement of financial position.

(ii) Derecognition

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. On disposal of a financial asset, the difference between the carrying amount and the sales proceeds is recognised in the profit or loss.

(iii) Initial and subsequent measurement

Trade and other receivables are recognised initially at fair value plus transaction cost and subsequently carried at amortised cost using the effective interest method.

(iv) Impairment

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an allowance for impairment when such evidence exists. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy, and default or significant delay in payments are objective evidence that these financial assets are impaired.

The carrying amount of these assets is reduced through the use of an impairment allowance account which is calculated as the difference between the carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. When the asset becomes uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognised against the same line item in profit or loss.
2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.5 Financial assets (cont'd)

(iv) Impairment (cont'd)

The allowance for impairment loss account is reduced through profit or loss in a subsequent period when the amount of impairment loss decreases and the related decrease can be objectively measured. The carrying amount of the asset previously impaired is increased to the extent that the new carrying amount does not exceed the amortised cost, had no impairment been recognised in prior periods.

2.6 Plant and equipment

(i) Measurement

Plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

Other assets (which include paintings and potteries) are revalued by independent professional valuer on a triennial basis and whenever their carrying amounts are likely to differ materially from their revalued amounts. When an asset is revalued, any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset. The net amount is then restated to the revalued amount of the asset.

Increase in carrying amounts arising from revaluation are recognised in other comprehensive income, unless they offset previous decreases in the carrying amounts of the same asset, in which case, they are recognised in profit or loss. Decreases in carrying amounts that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases in carrying amounts are recognised in profit or loss.

(ii) Components of cost

The cost of an item of plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

(iii) Depreciation

Depreciation on plant and equipment is calculated using the straight line method to allocate their depreciable amounts over their estimated useful lives as follows:

<table>
<thead>
<tr>
<th>Useful lives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Furniture, fittings and renovation</td>
</tr>
<tr>
<td>Computers and office equipments</td>
</tr>
<tr>
<td>Paintings and potteries</td>
</tr>
</tbody>
</table>
2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.6 Plant and equipment (cont’d)

(iii) Depreciation (cont’d)

The residual values, estimated useful lives and depreciation method of plant and equipment are reviewed, and adjusted as appropriate, at the end of each reporting period. The effects of any revision are recognised in profit or loss when the changes arise.

(iv) Disposal

On disposal of an item of plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss. Any amount in revaluation reserve relating to that asset is transferred to retained profits directly.

(v) Subsequent expenditure

Subsequent expenditure relating to plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

2.7 Investment property

Investment property of the Group, which comprises of freehold land and building, is held for long-term rental yields and/or capital appreciation, and is not occupied by the Group. Investment property is classified as non-current asset.

The investment property is accounted for under the cost model where it is initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses. Depreciation is calculated using the straight-line method to allocated the depreciable amounts (building cost) over the estimated useful lives of 50 years.

The estimated useful lives, residual values and depreciation method are reviewed and adjusted as appropriate at the end of each reporting period. The effects of any revision are included in profit or loss when the changes arise.

Investment property is subject to renovations or improvements at regular intervals. The cost of major renovations and improvements is capitalized and the carrying amounts of the replaced components are recognised in profit or loss. The cost of maintenance, repairs and minor improvements is recognised in profit or loss when incurred.
2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.7 Investment property (cont'd)

On disposal of an investment property, the difference between the disposal proceeds and the carrying amount is recognised in profit or loss.

2.8 Impairment of non-financial assets
Investment in subsidiary, plant and equipment and investment property

Investment in subsidiary, plant and equipment and investment property are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the Cash-Generating-Unit ("CGU") to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss.

An impairment loss for an asset is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset is recognised in profit or loss.

2.9 Trade and other payables

Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost, using the effective interest method.

The Group derecognise its financial liabilities when, and only when, the Group's obligations are discharged, cancelled or expired.

2.10 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.
2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.11 Employee compensation

Employee benefits are recognised as an expense, unless the cost qualifies to be capitalised as an asset.

(i) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid.

(ii) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. An accrual is made for the estimated liability for leave as a result of services rendered by employees up to the end of the financial year.

2.12 Government grants

Grants from the government are recognised as a receivable at their fair value when there is reasonable assurance that the grant will be received and the Group will comply with all the attached conditions.

Government grants receivable are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis. Government grants relating to expenses are shown separately as other income. Government grants relating to assets are deducted against the carrying amount of the assets.

2.13 Currency translation

(i) Functional and presentation currency

Items included in the financial statements of the Group are measured using the currency of the primary economic environment in which the Group operates ("functional currency"). The financial statements are presented in Singapore Dollars, which is the College's functional and presentation currency.

(ii) Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the end of the reporting period are recognised in profit or loss.
COLLEGE OF FAMILY PHYSICIANS SINGAPORE

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2013

2. SIGNIFICANT ACCOUNTING POLICIES (CONT’D)

2.14 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash on hand and deposits with financial institutions which are subject to an insignificant risk of change in value.

3. CRITICAL ACCOUNTING ESTIMATES, ASSUMPTIONS AND JUDGEMENTS

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical judgements in applying the Group’s accounting policies

In the process of applying the Group’s accounting policies, which are described in this section, management is not aware of any judgments that have significant effect on the amounts recognised in the financial statements. The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below:

Impairment and collectibility of trade and other receivables

The Group follows the guidance of FRS 39 to determine when trade and other receivables are impaired. This determination requires certain level of judgement. The Group first assesses whether objective evidence of impairment exists for individually significant debtors and collectively for debtors which are not individually significant. The Group evaluates, among other factors, financial status of the debtor, any changes in the collection status and changes in industry conditions that affect the debtors. Trade and other receivables that are collectively evaluated for impairment are based on historical loss experience for receivables with similar credit risk characteristics. The methodology and assumptions used for estimating potential impairment loss are reviewed regularly to reduce any differences between loss estimates and actual loss experience.

4. CASH AND BANK BALANCES

<table>
<thead>
<tr>
<th></th>
<th>Group 2013</th>
<th>Group 2012</th>
<th>College 2013</th>
<th>College 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash at bank and on hand</td>
<td>7,303,805</td>
<td>2,196,681</td>
<td>1,571,164</td>
<td>2,052,130</td>
</tr>
<tr>
<td>Short-term deposits</td>
<td>4,018,865</td>
<td>3,010,045</td>
<td>4,008,774</td>
<td>3,000,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>11,322,670</strong></td>
<td><strong>5,206,726</strong></td>
<td><strong>5,579,938</strong></td>
<td><strong>5,052,130</strong></td>
</tr>
</tbody>
</table>
4. CASH AND BANK BALANCES (CONT’D)

The average maturity periods of short-term deposits of the Group and the College are 12 months (2012: 12 months) and 12 months (2012: 12 months), respectively and the effective interest rates at the end of the financial year are from 0.25% to 1.20% (2012: 0.45% to 0.87% ) and 0.6% to 1.20% (2012: 0.52% to 0.87%) per annum, respectively.

5. TRADE RECEIVABLES

<table>
<thead>
<tr>
<th></th>
<th>Group 2013</th>
<th>Group 2012</th>
<th>College 2013</th>
<th>College 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-related parties</td>
<td>126,719</td>
<td>1,268</td>
<td>126,628</td>
<td>1,178</td>
</tr>
</tbody>
</table>

The average credit period is 30 days (2012: 30 days). No interest is charged on outstanding balances.

6. OTHER RECEIVABLES

<table>
<thead>
<tr>
<th></th>
<th>Group 2013</th>
<th>Group 2012</th>
<th>College 2013</th>
<th>College 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Security deposit</td>
<td>8,688</td>
<td>6,900</td>
<td>8,683</td>
<td>6,800</td>
</tr>
<tr>
<td>Interest receivables</td>
<td>17,127</td>
<td>10,980</td>
<td>17,127</td>
<td>10,980</td>
</tr>
<tr>
<td>Prepayments</td>
<td>9,927</td>
<td>14,116</td>
<td>8,729</td>
<td>13,355</td>
</tr>
<tr>
<td>Sundry receivables</td>
<td>6,489</td>
<td></td>
<td></td>
<td>6,450</td>
</tr>
</tbody>
</table>

35,742            38,485          34,544           37,585

7. AMOUNT DUE FROM SUBSIDIARY

The amount due from subsidiary is non-trade in nature, non-interest bearing and is repayable on demand.

8. INVESTMENT IN SUBSIDIARY

<table>
<thead>
<tr>
<th></th>
<th>College 2013</th>
<th>College 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unquoted equity shares, at cost</td>
<td>3</td>
<td>3</td>
</tr>
</tbody>
</table>
8. INVESTMENT IN SUBSIDIARY (CONT’D)

Details of subsidiary is as follows:

<table>
<thead>
<tr>
<th>Name of subsidiary</th>
<th>Principal activities</th>
<th>Country of incorporation/ place of business</th>
<th>Percentage of equity held</th>
</tr>
</thead>
<tbody>
<tr>
<td>CFPS Holdings Pte. Ltd. (1)</td>
<td>Investment holding</td>
<td>Singapore</td>
<td>100%</td>
</tr>
</tbody>
</table>

(1) Audited by Lo Hock Ling & Co, Singapore. However, the subsidiary is consolidated based on unaudited management accounts as the audited financial statements of the subsidiary were not available.

The investment in subsidiary is held by trustees of the College.

9. PLANT AND EQUIPMENT

<table>
<thead>
<tr>
<th>Group and College</th>
<th>Furniture, fittings and renovation $</th>
<th>Computers and office equipments $</th>
<th>Paintings and potteries $</th>
<th>Total $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cost/Valuation:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>As at 1 April 2011</td>
<td>146,880</td>
<td>60,894</td>
<td>90,200</td>
<td>297,974</td>
</tr>
<tr>
<td>At cost/valuation</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Additions</td>
<td>-</td>
<td>5,261</td>
<td>-</td>
<td>5,261</td>
</tr>
<tr>
<td>As at 31 March 2012</td>
<td>146,880</td>
<td>66,155</td>
<td>90,200</td>
<td>303,235</td>
</tr>
<tr>
<td>Additions</td>
<td>-</td>
<td>6,232</td>
<td>-</td>
<td>6,232</td>
</tr>
<tr>
<td>As at 31 March 2013</td>
<td>146,880</td>
<td>72,387</td>
<td>90,200</td>
<td>309,467</td>
</tr>
</tbody>
</table>

Accumulated depreciation:

| As at 1 April 2011| 109,719                             | 52,312                         | 27,060                   | 189,091 |
| Depreciation     | 17,472                              | 3,990                          | 9,020                    | 30,482  |
| As at 31 March 2012| 127,191                             | 56,302                         | 36,080                   | 219,573 |
| Depreciation     | 9,845                               | 5,434                          | 9,020                    | 24,299  |
| As at 31 March 2013| 137,036                             | 61,736                         | 45,100                   | 243,872 |

Carrying amount:

| As at 31 March 2012| 19,689                              | 9,853                          | -                        | 29,542  |
| As valuation      | -                                    | -                              | 54,120                   | 54,120  |
| As at 31 March 2013| 9,844                               | 10,651                         | -                        | 20,495  |
| As valuation      | -                                    | -                              | 45,100                   | 45,100  |
9. PLANT AND EQUIPMENT (CONT'D)

If the other assets stated at valuation were included in the financial statements at cost less accumulated depreciation, their net book values would be:

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other assets:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Paintings</td>
<td>5,763</td>
<td>7,905</td>
</tr>
<tr>
<td>Potteries</td>
<td>6,150</td>
<td>7,380</td>
</tr>
<tr>
<td><strong>Net book value</strong></td>
<td><strong>11,913</strong></td>
<td><strong>15,285</strong></td>
</tr>
</tbody>
</table>

10. INVESTMENT PROPERTY

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cost</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>At beginning of year</td>
<td>4,161,600</td>
<td>4,161,600</td>
</tr>
<tr>
<td>Less: Disposal</td>
<td>(4,161,600)</td>
<td>-</td>
</tr>
<tr>
<td><strong>At end of year</strong></td>
<td><strong>-</strong></td>
<td><strong>4,161,600</strong></td>
</tr>
<tr>
<td><strong>Accumulated depreciation</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>At beginning of year</td>
<td>249,696</td>
<td>166,464</td>
</tr>
<tr>
<td>Depreciation</td>
<td>48,552</td>
<td>83,232</td>
</tr>
<tr>
<td>Less: Disposal</td>
<td>(298,248)</td>
<td>-</td>
</tr>
<tr>
<td><strong>At end of year / point of sale</strong></td>
<td><strong>-</strong></td>
<td><strong>249,696</strong></td>
</tr>
<tr>
<td><strong>Net book value</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>-</td>
<td>3,911,904</td>
</tr>
</tbody>
</table>

The investment property was located at 7 Cantonment Road, Singapore 089734. Rental income relating to this property amounted to $87,917 (2012: $116,000). Direct costs relating to this property amounted to $34,517 (2012: $38,569). As the investment property was sold in November 2012, the fair value of the above property based on its sales price was $5,650,000 (2012: $4,000,000).

Based on the net book value of the property at the point of sale, a gain of $1,786,648 has been realised.

Fair value was determined based on valuations performed as at financial year end. No valuation was performed for the current year as the property was sold in November 2012. The valuation for the financial year ended 31 March 2012 was performed by OrangeTee.Com Pte Ltd, an independent valuer with a recognised and relevant professional qualification and experience in the location and category of the properties being valued. The valuations were based on comparable market transactions that consider the sales of similar properties that have been transacted in the open market.
11. TRADE PAYABLES

<table>
<thead>
<tr>
<th></th>
<th>Group 2013</th>
<th>Group 2012</th>
<th>College 2013</th>
<th>College 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-related parties</td>
<td>2,363</td>
<td>3,024</td>
<td>-</td>
<td>3,024</td>
</tr>
</tbody>
</table>

The average credit period granted to the Group to settle payments is 30 days (2012: 30 days). No interest is charged on outstanding balances.

12. OTHER PAYABLES

<table>
<thead>
<tr>
<th></th>
<th>Group 2013</th>
<th>Group 2012</th>
<th>College 2013</th>
<th>College 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advance billing</td>
<td>440</td>
<td>-</td>
<td>440</td>
<td>-</td>
</tr>
<tr>
<td>Rental deposit received</td>
<td>-</td>
<td>25,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Accrued charges</td>
<td>40,307</td>
<td>48,092</td>
<td>27,510</td>
<td>39,147</td>
</tr>
<tr>
<td>GST payables</td>
<td>18,385</td>
<td>20,850</td>
<td>18,385</td>
<td>21,119</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>764,553</td>
<td>738,033</td>
<td>764,553</td>
<td>738,033</td>
</tr>
<tr>
<td>Sundry payables</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
</tr>
</tbody>
</table>

823,688 831,978 810,891 798,302

13. MISCELLANEOUS FUNDS

<table>
<thead>
<tr>
<th>Fund</th>
<th>Group 2013</th>
<th>Group 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Victor Louis Fernandez Fellowship Fund</td>
<td>30,891</td>
<td>30,891</td>
</tr>
<tr>
<td>Albert &amp; Mary Lim Award Fund</td>
<td>565</td>
<td>565</td>
</tr>
<tr>
<td>Graduate Diploma in Family Medicine Fund</td>
<td>127,189</td>
<td>188,259</td>
</tr>
<tr>
<td>At end of year</td>
<td>158,645</td>
<td>219,715</td>
</tr>
</tbody>
</table>

The funds consist of donations from members and certain financial institutions and are intended to be utilized for awards, fellowships and projects of the College.
14. REVALUATION RESERVE

<table>
<thead>
<tr>
<th></th>
<th>Group and College</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2013</td>
<td>2012</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>Balance at beginning and end of year</td>
<td>66,375</td>
<td>66,375</td>
<td></td>
</tr>
</tbody>
</table>

Revaluation reserve arose on the valuation of the College's other assets in 2000 and 2008. Where revalued assets are sold, the portion of the revaluation reserve that relates to that asset, and is effectively realised, is transferred directly to retained earnings.

15. SPONSORSHIPS

<table>
<thead>
<tr>
<th>Sponsor</th>
<th>Group and College</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2013</td>
<td>2012</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>Agency for Integrated Care Pte Ltd</td>
<td>63,000</td>
<td>55,000</td>
<td></td>
</tr>
<tr>
<td>Asia Pacific Primary Care Research Conference</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Boehringer Ingelheim Singapore Pte Ltd</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Centre for Enabled Living</td>
<td>63,000</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Glaxo Smithkline Pte Ltd</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Health Promotion Board</td>
<td>110,000</td>
<td>100,000</td>
<td></td>
</tr>
<tr>
<td>Health Science Authority</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Institute of Mental Health</td>
<td>-</td>
<td>126,000</td>
<td></td>
</tr>
<tr>
<td>Ministry of Community Development, Youth and Sports</td>
<td>-</td>
<td>9,000</td>
<td></td>
</tr>
<tr>
<td>Merck Sharp &amp; Dohme (I.A) Corp (Singapore)</td>
<td>-</td>
<td>63,000</td>
<td></td>
</tr>
<tr>
<td>Ministry of Health</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Ministry of Manpower</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Novartis (Singapore) Pte Ltd</td>
<td>-</td>
<td>63,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>236,000</td>
<td>416,000</td>
<td></td>
</tr>
</tbody>
</table>

16. MISCELLANEOUS INCOME

<table>
<thead>
<tr>
<th></th>
<th>Group</th>
<th></th>
<th>College</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2013</td>
<td>2012</td>
<td>2013</td>
<td>2012</td>
</tr>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>Interest income</td>
<td>25,448</td>
<td>13,529</td>
<td>25,441</td>
<td>13,484</td>
</tr>
<tr>
<td>Convention dinner</td>
<td>3,800</td>
<td>2,250</td>
<td>3,800</td>
<td>2,250</td>
</tr>
<tr>
<td>Gain on disposal</td>
<td>1,786,648</td>
<td>-</td>
<td>75,707</td>
<td>18,740</td>
</tr>
<tr>
<td>Sundry income</td>
<td>60,347</td>
<td>15,630</td>
<td>104,948</td>
<td>34,474</td>
</tr>
<tr>
<td></td>
<td>1,876,243</td>
<td>31,409</td>
<td>104,948</td>
<td>34,474</td>
</tr>
</tbody>
</table>
17. **EMPLOYEE COMPENSATION**

<table>
<thead>
<tr>
<th></th>
<th>Group and College</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2013</td>
</tr>
<tr>
<td>Salaries and bonus</td>
<td>253,456</td>
</tr>
<tr>
<td>CPF and Skills development levy</td>
<td>41,343</td>
</tr>
<tr>
<td>Insurance</td>
<td>2,820</td>
</tr>
<tr>
<td>Medical expenses</td>
<td>2,178</td>
</tr>
<tr>
<td>Reversal of excess provision for unutilized annual leave</td>
<td>(8,940)</td>
</tr>
<tr>
<td></td>
<td>290,857</td>
</tr>
</tbody>
</table>

18. **ADMINISTRATIVE EXPENSES**

<table>
<thead>
<tr>
<th></th>
<th>Group</th>
<th>2013</th>
<th>2012</th>
<th>College</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accountancy fee</td>
<td>37,204</td>
<td>34,800</td>
<td>29,500</td>
<td>27,800</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accredited modular course expenses</td>
<td>9,634</td>
<td>7,771</td>
<td>9,634</td>
<td>7,771</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Advertisement</td>
<td>1,868</td>
<td>1,088</td>
<td>1,868</td>
<td>1,088</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Auditors’ remuneration</td>
<td>10,745</td>
<td>10,500</td>
<td>7,000</td>
<td>7,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bank charges</td>
<td>4,168</td>
<td>2,469</td>
<td>4,138</td>
<td>2,439</td>
<td></td>
<td></td>
</tr>
<tr>
<td>College Mirror – magazine printing charges</td>
<td>33,737</td>
<td>34,024</td>
<td>33,737</td>
<td>34,024</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Conference and events expenses</td>
<td>40,519</td>
<td>27,485</td>
<td>40,519</td>
<td>27,485</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Consultancy fees</td>
<td>146,800</td>
<td>72,000</td>
<td>146,800</td>
<td>72,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Convocation dinner expenses</td>
<td>8,857</td>
<td>2,932</td>
<td>8,857</td>
<td>2,932</td>
<td></td>
<td></td>
</tr>
<tr>
<td>E-learning expenses</td>
<td>7,000</td>
<td>6,078</td>
<td>7,000</td>
<td>6,078</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Entertainment</td>
<td>-</td>
<td>3,416</td>
<td>3,416</td>
<td>3,416</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Family Medicine Fellowship Programme expenses</td>
<td>10,347</td>
<td>22,606</td>
<td>10,347</td>
<td>22,506</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Family Practices Skills course expenses</td>
<td>21,393</td>
<td>47,246</td>
<td>21,393</td>
<td>47,246</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Family Medicine Training Scheme honorarium expenses</td>
<td>11,783</td>
<td>10,900</td>
<td>11,783</td>
<td>10,900</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gift</td>
<td>35,813</td>
<td></td>
<td>35,813</td>
<td>-</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Graduate Diploma in Family Medicine expense</td>
<td>61,070</td>
<td>60,751</td>
<td>61,070</td>
<td>60,751</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Insurance</td>
<td>8,140</td>
<td></td>
<td>8,140</td>
<td>-</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lease commission</td>
<td>-</td>
<td>13,375</td>
<td>-</td>
<td>-</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Maintenance and security charges</td>
<td>8,344</td>
<td>8,728</td>
<td>8,344</td>
<td>8,728</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Members of College of Family Physicians expenses</td>
<td>-</td>
<td>1,284</td>
<td>-</td>
<td>1,284</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Miscellaneous expenses</td>
<td>64,358</td>
<td>44,795</td>
<td>61,735</td>
<td>33,787</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mmed Programme A course expenses</td>
<td>-</td>
<td>345</td>
<td>-</td>
<td>345</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mmed Programme D course expenses</td>
<td>20,466</td>
<td>10,450</td>
<td>20,466</td>
<td>10,450</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Office cleaning expenses</td>
<td>4,740</td>
<td>4,560</td>
<td>4,740</td>
<td>4,560</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
18. ADMINISTRATIVE EXPENSES (CONT'D)

<table>
<thead>
<tr>
<th></th>
<th>Group 2013</th>
<th>Group 2012</th>
<th>College 2013</th>
<th>College 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Postages</td>
<td>3,582</td>
<td>3,232</td>
<td>3,573</td>
<td>3,232</td>
</tr>
<tr>
<td>Printing and stationery</td>
<td>21,759</td>
<td>26,755</td>
<td>21,109</td>
<td>26,097</td>
</tr>
<tr>
<td>Professional fee</td>
<td>14,055</td>
<td>3,773</td>
<td>12,000</td>
<td></td>
</tr>
<tr>
<td>Property Management fee</td>
<td>3,780</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Property tax</td>
<td>6,331</td>
<td>10,600</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Provision for unutilized annual leave</td>
<td>-</td>
<td>15,239</td>
<td>-</td>
<td>15,239</td>
</tr>
<tr>
<td>Refreshment</td>
<td>8,635</td>
<td>8,334</td>
<td>8,635</td>
<td>8,334</td>
</tr>
<tr>
<td>Rental of office equipment</td>
<td>9,360</td>
<td>23,664</td>
<td>9,360</td>
<td>23,664</td>
</tr>
<tr>
<td>Rental of office premises</td>
<td>81,950</td>
<td>80,786</td>
<td>81,950</td>
<td>80,786</td>
</tr>
<tr>
<td>Renovation</td>
<td>-</td>
<td>22,656</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Repair and maintenance</td>
<td>10,064</td>
<td>23,097</td>
<td>8,624</td>
<td>21,556</td>
</tr>
<tr>
<td>Sales Commission – investment property</td>
<td>75,569</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Secretarial fee</td>
<td>3,842</td>
<td>3,580</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Singapore Family Physicians – magazine printing charges</td>
<td>25,661</td>
<td>79,630</td>
<td>25,661</td>
<td>79,630</td>
</tr>
<tr>
<td>Tax service fee</td>
<td>4,922</td>
<td>4,250</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Telephone and internet</td>
<td>2,863</td>
<td>2,771</td>
<td>2,863</td>
<td>2,771</td>
</tr>
<tr>
<td>Training expenses</td>
<td>-</td>
<td>480</td>
<td>-</td>
<td>480</td>
</tr>
<tr>
<td>Transport</td>
<td>5,368</td>
<td>4,343</td>
<td>5,359</td>
<td>4,326</td>
</tr>
<tr>
<td>Travelling</td>
<td>3,051</td>
<td>10,979</td>
<td>3,051</td>
<td>10,979</td>
</tr>
<tr>
<td>Utilities</td>
<td>9,172</td>
<td>8,877</td>
<td>9,172</td>
<td>8,877</td>
</tr>
<tr>
<td>WONCA</td>
<td>2,684</td>
<td>2,371</td>
<td>2,684</td>
<td>2,372</td>
</tr>
<tr>
<td></td>
<td><strong>847,654</strong></td>
<td><strong>763,020</strong></td>
<td><strong>734,945</strong></td>
<td><strong>680,633</strong></td>
</tr>
</tbody>
</table>

Miscellaneous expenses incurred during the financial year comprise mainly expenses for College insignia of office of $27,000 (2012: $Nil) and honoraria paid to the clinician leads and tutors of the James Cook University programme of $27,000 (2012: $Nil).

Consultancy fees are more than double as compared with last financial year. These are honoraria paid to directors. In 2012, these were paid to a director of Institute of Family Medicine and to an Executive director and Curriculum Development director of the College. In 2013, these were paid to an additional 2 directors which are Assistant Executive Director and Copy Editor of the College.

19 INCOME TAX EXPENSE

<table>
<thead>
<tr>
<th></th>
<th>Group 2013</th>
<th>Group 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current income tax</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>- current year</td>
<td>2,751</td>
<td>-</td>
</tr>
<tr>
<td>- underprovision in prior year</td>
<td>2,880</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>5,641</td>
<td>-</td>
</tr>
</tbody>
</table>

The income tax expense is derived by applying the Singapore income tax rate of 17% (2012: 17%) on the excess of income over expenditure.
19. INCOME TAX EXPENSE (CONT'D)

<table>
<thead>
<tr>
<th></th>
<th>Group 2013</th>
<th>Group 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excess income over expenditure before taxation</td>
<td>2,381,606</td>
<td>859,917</td>
</tr>
<tr>
<td>Income tax expense at statutory tax rate at 17% (2012:17%)</td>
<td>404,873</td>
<td>146,186</td>
</tr>
<tr>
<td>Income not subject to income tax</td>
<td>(603,830)</td>
<td>(343,164)</td>
</tr>
<tr>
<td>Expenses not deductible for income tax purposes</td>
<td>207,627</td>
<td>196,978</td>
</tr>
<tr>
<td>Underprovision of current year income tax in prior years</td>
<td>2,890</td>
<td>-</td>
</tr>
<tr>
<td>Others</td>
<td>14</td>
<td>-</td>
</tr>
<tr>
<td>Partial tax exemption and rebate</td>
<td>(5,933)</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>5,641</strong></td>
<td><strong>-</strong></td>
</tr>
</tbody>
</table>

20. RELATED PARTY TRANSACTION

Some of the College's transactions and arrangements are between members of the Group and the effect of these on the basis determined between the parties is reflected in these financial statements. The balances with these related companies are unsecured, without fixed repayment terms and interest unless stated otherwise.

Key management personnel compensation is as follows:

<table>
<thead>
<tr>
<th></th>
<th>Group and College 2013</th>
<th>Group and College 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consultancy fee paid to members of management committee</td>
<td>128,400</td>
<td>46,200</td>
</tr>
</tbody>
</table>

21. OPERATING LEASES

Operating lease expense

At the end of the reporting period, the commitments in respect of office and classrooms and office equipment under non-cancellable operating leases with terms of 1 to 2 years were as follows:

<table>
<thead>
<tr>
<th></th>
<th>Group and College 2013</th>
<th>Group and College 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Within one year</td>
<td>90,960</td>
<td>90,305</td>
</tr>
<tr>
<td>Later than one year and not later than five year</td>
<td>780</td>
<td>91,030</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>91,740</strong></td>
<td><strong>181,335</strong></td>
</tr>
</tbody>
</table>

Rental expense during the financial year was $91,310 (2012: $104,450).
21. OPERATING LEASES (CONT’D)

Operating lease income

The Group leases out an investment property at a fixed monthly rental with a lease agreement of 2 years which is non-cancellable. No contingent rental is required to be paid under the lease agreement. Future minimum lease receivables for the lease are as follows:

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Within one year</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Later than one year and not later than five years</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>150,000</td>
<td>101,613</td>
</tr>
<tr>
<td></td>
<td>251,613</td>
<td></td>
</tr>
</tbody>
</table>

Rental income in respect of the investment property during the year was $87,917 (2012: $116,000). No future rental income will be derived as this investment property has been sold during the year (refer Note 10).

22. FINANCIAL RISK MANAGEMENT

The Group’s activities expose it to a variety of financial risks. The Group’s overall business strategies, tolerance of risk and general risk management philosophy are determined by the management committee in accordance with prevailing economic and operating conditions.

(a) Credit risk

Credit risk is the risk that counter parties may be unable to meet the terms of their agreements. The Group places its cash and cash equivalents with creditworthy institutions.

Financial assets that are neither past due nor impaired

Bank deposits that are neither past due nor impaired are mainly deposits with banks with high credit-ratings assigned by international credit-rating agencies. Trade receivables that are neither past due nor impaired are substantially from entities with a good collection track record with the Group.
22. FINANCIAL RISK MANAGEMENT (CONT’D)

(b) Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Group’s operational activities are carried out in Singapore dollar, which is the functional currency. The Group’s maximum exposure to risk arising from movements in currency exchange rates relating only to cash and cash equivalents denominated in United States Dollars which has minimal impact on the surplus of the Group.

(c) Interest rate risk

The Group’s exposure to market risk for changes in interest rates relates primarily to the Group’s short-term deposits. The Group’s policy is to place surplus funds in short-term deposits at favourable interest rates with financial institutions in Singapore. The Group’s exposure to changes in interest rates is minimal.

(d) Liquidity risk

In the management of liquidity risk, the Group monitors and maintains a level of cash and bank balances deemed adequate by the Management Committee to finance the Group’s operations and mitigate the effects of fluctuations in cash flows.

(e) Capital risk

The Group’s objectives when managing capital are to safeguard the Group’s ability to continue as a going concern, so that it can continue to operate in rendering services.

The Group sets the amount of capital in proportion to risk. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of funds.

The capital structure of the Group is predominately equity (accumulated funds and miscellaneous funds). The Group’s overall strategy remains unchanged from the previous year. The Group is not exposed to any externally imposed capital requirements.

(f) Fair value of financial assets and financial liabilities

The carrying values of current financial assets and financial liabilities, including cash and cash equivalents, trade and other receivables, and trade and other payables, approximate their fair values due to the relatively short-term maturity of these financial instruments.
23. NEW OR REVISED FINANCIAL REPORTING STANDARDS

Certain new, revised and amendments to FRS and new INT FRS have been issued that are effective for accounting periods beginning on or after 1 April 2013 that are applicable to the Group.

- Amendments to FRS 32: Presentation – Offsetting Financial Assets and Financial Liabilities (effective for annual periods beginning on or after 1 January 2014)

- Amendments to FRS 107: Disclosures – Offsetting Financial Assets and Financial Liabilities (effective for annual periods beginning on or after 1 January 2013)

- FRS 110: Consolidated Financial Statements, FRS 111: Joint Arrangements, FRS 112: Disclosure of Interests in Other Entities, FRS 27 (Revised 2011): Separate Financial Statements and FRS 28 (Revised 2011): Investments in Associates and Joint Ventures are effective for annual periods beginning on or after 1 January 2014, with earlier application permitted. An entity that early adopts any of these five new/revised standards should also apply all the other standards in this package of five new/revised standards.

- FRS 113: Fair Value Measurement (effective for annual periods beginning on or after 1 January 2013)

The management anticipates that the adoption of the above new, revised and amendments to FRS and new INT FRS in the future periods will not have a material impact on the financial statements of the Group in the period of their initial adoption.
MEMBERSHIP LIST
(AS OF 31 MARCH 2013)
MEMBERSHIP LIST
(AS OF 31 MARCH 2013)

Honorary Members
1. Clinical Prof Chee Yam Cheng
2. Dato’ Dr Balasundram R
3. Dr Geeves Richard B
4. Dr Kwa Soon Bee
5. Dr Lam Sian Lian
6. Dr Lim Kee Jin
7. Dr Syed Mahmood Bin Syed Hussain
8. Prof Lim Pin
9. Prof Ng Han Seong
10. Prof Tock Peng Chong Edward
11. Professor Fabb Wesley E

Fellows
1. A/Prof Koh Choon Huat Gerald
2. A/Prof Tan Boon Yeow
3. Dr Ang Seng Bin
4. Dr Chan Nang Fong
5. Dr Cheng Kah Ling Grace
6. Dr Cheong Seng Kwing
7. Dr Chia Tee Hien
8. Dr Chng Shih Kiat
9. Dr Chong Phul-Nah
10. Dr Chong Tsung Wei
11. Dr Chow Mun Hong
12. Dr Chua Chi Siong
13. Dr Cruz Marie Stella P
14. Dr Doraisamy Gowri
15. Dr Ee Guan Liang Adrian
16. Dr Goh Choon Kee Shirley
17. Dr Goh Khean Teik
18. Dr Goh Lay Hoon
19. Dr Goh Soo Chye Paul
20. Dr Ho Chih Wei Sally
21. Dr How Choon How
22. Dr Hwang Siew Wai
23. Dr Juliana Bee Bahadin
24. Dr Kang Aik Kiang
25. Dr Koh Wee Boon Kelvin
26. Dr Kwan Yew Seng
27. Dr Kwong Kum Hoong
28. Dr Lee Eng Sing
29. Dr Lee Meng Kam Richard
30. Dr Lee Siew Ying Patricia
31. Dr Leong Choon Kit
32. Dr Leong Suh Sum Helen
33. Dr Lew Yit Jen
34. Dr Lim Fong Seng
35. Dr Lim Hwee Boon
36. Dr Lim Mien Choo Ruth
37. Dr Ling Yee Kiang
38. Dr Loke Kam Weng
39. Dr Loke Wai Chiong
40. Dr Low Cheng Hong Charity
41. Dr Meena Sundram
42. Dr Ng Chee Chin David
43. Dr Ng Chung Wei Mark
44. Dr Ng Han Lip Raymond
45. Dr Ng Joo Ming Matthew
46. Dr Ng Lai Peng
47. Dr Ngeow Colin
48. Dr Ong Chin Fung
49. Dr Ong Jin Ee
50. Dr Phua Cheng Pau Kelvin
51. Dr Quah Hue Min Joanne
52. Dr Rukshini Puvanendran
53. Dr Seah Ee-Jin Darren
54. Dr Seng Shih Ling Joyce
55. Dr Seow Hoong Wei Gabriel
56. Dr Siaw Tung Yeng
57. Dr Siew Chee Weng
58. Dr Sim Kok Ping
59. Dr Soo Wern Fern
60. Dr Soon Shok Wen Winnie
61. Dr Swah Teck Sin
62. Dr Tan Chee Beng
63. Dr Tan Choon Seng Gilbert
64. Dr Tan Hsien Yung David
65. Dr Tan Kok Heng Adrian
66. Dr Tan Kok Leong
67. Dr Tan Ngap Chuan
68. Dr Tan See Leng
69. Dr Tan Shu Yun
70. Dr Tan Woei Jen Michelle
71. Dr Tan Yew Seng
72. Dr Tan Yong Hui Colin
73. Dr Tan Yu Sing Lucienne
74. Dr Tang Wern Ee
75. Dr Tay Ee Guan
76. Dr Teoh Mei Lin
77. Dr Thng Lip Mong Barry
78. Dr Tse Wan Lung Derek
79. Dr Tsou Yu Kei Keith
80. Dr Tung Yew Cheong
81. Dr Vasanwala Farhad Fakhruedin
82. Dr Wee Kien Han Andrew
83. Dr Wong Kay Wye Sabrina
84. Dr Wong Tack Keong Michael
85. Dr Wong Tien Hua
86. Dr Yee Jenn Jet Michael

Collegiate Members
1. Dr Ang Choon Kiat Alvin
2. Dr Ang Lai Lai
3. Dr Ang Su Lin Vivien
4. Dr Chan Beng Leong
5. Dr Chan Hian Hui Vincent
63. Dr Sng Wei Kwan
64. Dr Soh Soon Beng
65. Dr Soh Yew Chye Albert
66. Dr Subramaniam Surajkumar
67. Dr Tan Beng Teck
68. Dr Tan Kee Wang
69. Dr Tan Ming Ying Michelle
70. Dr Tan Swee Lian Cecilia
71. Dr Tan Yee Long
72. Dr Tay Guan Yu Jeff
73. Dr Tay Wei Yi
74. Dr Teo Boon See
75. DR Tham Tat Yan
76. Dr Tham Tuck Seng
77. Dr Tong Jia Ling Stephen
78. Dr Wee Chee Chau
79. Dr Wong Ern Ling Helena
80. Dr Wong Ted Min
81. Dr Yeo Cheng Hsun Jonathan
82. Dr Yeo Kwee Kee
83. Dr Yong Molly
84. Dr Yang Thomas Charlotte Kim
85. Dr Zheng Mingli Ruth

Ordinary Members

1. Dr Abdul Bashir Bin Abdul Kadir
2. Dr Abdullah Amir Adhha
3. Dr Adam Patrick
4. Dr Allagarsamy Karapagavalli
5. Dr Anandan Gerard Thiagarajah
6. Dr Anaswala Shehnaz Manan
7. Dr Anbumalar Ramiah
8. Dr Ang Boon Kiang Steven Gregory
9. Dr Ang Corey Damien
10. Dr Ang Geok Lian
11. Dr Ang Hui Ping Veronica
12. Dr Ang Koh Siong
13. Dr Ang Li Shan Constance
14. Dr Ang Pei Ming Samuel
15. Dr Ang Sing Jim Roy
16. Dr Ann Cheong Yan Yan
17. Dr Anuj Gupta
18. Dr Asha Ansari
19. Dr Atputharajah Yogasarojini
20. Dr Au Kah Kay
21. Dr Au Min Wei Leonard
22. Dr Aw Tian Soo
23. Dr Ayana Aster Ergate
24. Dr Balasundram Ganesh
25. Dr Baskaran Surendran
26. Dr Bay Ee Lin Sharon
27. Dr Beh Chong Teck Peter
28. Dr Beng Kian Lam Arthur
29. Dr Bhavani Jayabal
30. Dr Boey Kok Hoe
31. Dr Boey Tak Yee
32. Dr Boon Jabin
33. Dr Chai Chin Yoong
34. Dr Chan Chee Leong Marvin
35. Dr Chan Hsiu Mei
36. Dr Chan Kok Yew
37. Dr Chan Meng Huey Jason
38. Dr Chan Ming Jonathan
39. Dr Chan Miow Swan
40. Dr Chan Pai Sheng Daniel
41. Dr Chan Qiu Hua Catherine
42. Dr Chan Teng Mui Tammy
43. Dr Chan U Jyn Kevin
44. Dr Chan Wai Ling Theresa
45. Dr Chan Yat Chun
46. Dr Chang Chee Chea
47. Dr Chang Wei Tee
48. Dr Chao Wen Pin Cynthia
49. Dr Chau Chwen Hwe
50. Dr Chay Wai Mun Jason
51. Dr Cheah Kok Seng Lawrence
52. Dr Chee Boon Ping
53. Dr Chee Fang Yee
54. Dr Chee Fon Foo Ernest
55. Dr Chee Hsing Gary Andrew
56. Dr Chee Lee Ann
57. Dr Chee Yew Wen
58. Dr Chee Yuet Ching Caroline
59. Dr Chee Yuet Ming Lillian
60. Dr Chen Chih Min
61. Dr Chen Jenn Yuh
62. Dr Chen Lisa
63. Dr Chen Shiling
64. Dr Chen Sze Sin
65. Dr Cheng Geok Min Ruby
66. Dr Cheng Hua Yong Geraldine
67. Dr Cheok Ruin Nicholas
68. Dr Cheok Soo Geck Felicia
69. Dr Cheong Cher Chee David
70. Dr Cheong Chin Lee Angela
71. Dr Cheong Foong Shien Dora
72. Dr Cheong Kwok Chi Adrian
73. Dr Cheong Kwok Keong
74. Dr Cheong Lee Ching
75. Dr Cheong Wei Ling
76. Dr Chew Ban Soon
77. Dr Chew Him Lim Madeleine
78. Dr Chew Khek Kah
79. Dr Chew Kuok Ming
80. Dr Chew Kwong Yik Jimmy
81. Dr Chew May Ling
82. Dr Chew Sung Boon
83. Dr Chew Wei Da
84. Dr Chia Hong Chye Vincent
85. Dr Chia Ling Ling Valerie
86. Dr Chia Wei Meng Vincent
87. Dr Chia Woodworth Clarice
88. Dr Chiam Choon Guan Eric
89. Dr Chiang Wing Chiong
90. Dr Chin En Loy Conrad
91. Dr Chin Jing Yi
92. Dr Chin Siew Pang
93. Dr Chin Wai Meng Andrew
94. Dr Chin Yee Choong
95. Dr Chin Yee Lee
96. Dr Chin Yew Liang Alan
97. Dr Chin Yong Seng
98. Dr Chinnappan Vangadasalam
99. Dr Chionh Eng Hoe
100. Dr Chng Chee Kiong Ronnie
101. Dr Chng Woei
102. Dr Choi Sai Wai
103. Dr Chong Bick Yew
104. Dr Chong Ee Mei Vivien
105. Dr Chong Mui Hun
106. Dr Chong Shih Tsze
107. Dr Chong Siew Yun
108. Dr Chong Su Lin Angela
109. Dr Chong Swan Chee
110. Dr Chong Swee Long
111. Dr Chong Tat Chong
112. Dr Chong Tze Horng
113. Dr Chong Wai Mun
114. Dr Chong Wai Yip
115. Dr Chong Yan Gerald Mark
116. Dr Chong Yeh Woei
117. Dr Choo Chee Hoe Ivan
118. Dr Choo Chin Yeng
119. Dr Choo Dee Pheng
120. Dr Choo Hock Soon John
121. Dr Choo Huey Ni Janice
122. Dr Chook Kum Kay
123. Dr Choong Yih Li
124. Dr Chou Vida
125. Dr Chow Khuan Yew
126. Dr Chow Soon Hoong Daniel
127. Dr Chow Wai Leng
128. Dr Chow Yew Choong Vincent
129. Dr Chow Yuen Ho
130. Dr Chua Bee Hong
131. Dr Chua Bee Yee Christina
132. Dr Chua Eng Chong Jacob
133. Dr Chua Han Boon
134. Dr Chua Hock Leong John
135. Dr Chua Hwee Ling Angelia
136. Dr Chua Keyi Claire
137. Dr Chua Kim Ghee Vincent
138. Dr Chua Kok Keong
139. Dr Chua Lay Hoon
140. Dr Chua Lee Lea Im
141. Dr Chua Shu May Celeste Ann
142. Dr Chua Sing Hue Eunice
143. Dr Chua Swee Huat George
144. Dr Chua Tee Lian
145. Dr Chua Thiam Eng
<table>
<thead>
<tr>
<th>No.</th>
<th>Name of Person</th>
</tr>
</thead>
<tbody>
<tr>
<td>146</td>
<td>Dr Chua Tien Wie</td>
</tr>
<tr>
<td>147</td>
<td>Dr Chua Yong Kwang Kevin</td>
</tr>
<tr>
<td>148</td>
<td>Dr Chua Yong Wei Kelvin</td>
</tr>
<tr>
<td>149</td>
<td>Dr Chuaah Chin Kang</td>
</tr>
<tr>
<td>150</td>
<td>Dr Chung Pin Soon</td>
</tr>
<tr>
<td>151</td>
<td>Dr Chung Wei Pung Clara</td>
</tr>
<tr>
<td>152</td>
<td>Dr D. Rajendraan</td>
</tr>
<tr>
<td>153</td>
<td>Dr Daniel Rufus</td>
</tr>
<tr>
<td>154</td>
<td>Dr Dhaliwal Sukhvinder Singh</td>
</tr>
<tr>
<td>155</td>
<td>Dr Dhanasevli Krishnasamy</td>
</tr>
<tr>
<td>156</td>
<td>Dr Ding Yock Seck Joseph</td>
</tr>
<tr>
<td>157</td>
<td>Dr Diraviyam Davamani</td>
</tr>
<tr>
<td>158</td>
<td>Dr Durai Raj s/o Subramaniam</td>
</tr>
<tr>
<td>159</td>
<td>Dr Ek Jen Lih</td>
</tr>
<tr>
<td>160</td>
<td>Dr Elly Sabrina Bte Ismail</td>
</tr>
<tr>
<td>161</td>
<td>Dr Eu Tieng Juoh Wilson</td>
</tr>
<tr>
<td>162</td>
<td>Dr Eva Leina Bte Muhammad Yoosuff</td>
</tr>
<tr>
<td>163</td>
<td>Dr Fang James</td>
</tr>
<tr>
<td>164</td>
<td>Dr Fok Wai Yee Rose</td>
</tr>
<tr>
<td>165</td>
<td>Dr Fong Chung Ming</td>
</tr>
<tr>
<td>166</td>
<td>Dr Fong Lian Im</td>
</tr>
<tr>
<td>167</td>
<td>Dr Fong Ngan Phoon</td>
</tr>
<tr>
<td>168</td>
<td>Dr Fong Qi Wei</td>
</tr>
<tr>
<td>169</td>
<td>Dr Fong Wai Yin</td>
</tr>
<tr>
<td>170</td>
<td>Dr Foo Fung Fong</td>
</tr>
<tr>
<td>171</td>
<td>Dr Foo Fung Yee</td>
</tr>
<tr>
<td>172</td>
<td>Dr Foo Jong Hiang</td>
</tr>
<tr>
<td>173</td>
<td>Dr Foo Siang Sern Nicholas</td>
</tr>
<tr>
<td>174</td>
<td>Dr Foo Yong Bock</td>
</tr>
<tr>
<td>175</td>
<td>Dr Foong Yee Wah Alice</td>
</tr>
<tr>
<td>176</td>
<td>Dr Gan Cheong Hwee</td>
</tr>
<tr>
<td>177</td>
<td>Dr Gan Kim Loon</td>
</tr>
<tr>
<td>178</td>
<td>Dr Gan Ow Yin</td>
</tr>
<tr>
<td>179</td>
<td>Dr Gan Theng Yeow Daniel</td>
</tr>
<tr>
<td>180</td>
<td>Dr Gay Siok Hun</td>
</tr>
<tr>
<td>181</td>
<td>Dr George Varghese</td>
</tr>
<tr>
<td>182</td>
<td>Dr Gn Hoong Kee Christopher</td>
</tr>
<tr>
<td>183</td>
<td>Dr Goh Chee Hwei</td>
</tr>
<tr>
<td>184</td>
<td>Dr Goh Chyen Clye</td>
</tr>
<tr>
<td>185</td>
<td>Dr Goh Hsin Kai</td>
</tr>
<tr>
<td>186</td>
<td>Dr Goh Mei Yin</td>
</tr>
<tr>
<td>187</td>
<td>Dr Goh Miah Kiang Oswald</td>
</tr>
<tr>
<td>188</td>
<td>Dr Goh Pi Hian Jennifer</td>
</tr>
<tr>
<td>189</td>
<td>Dr Goh Shu Huey</td>
</tr>
<tr>
<td>190</td>
<td>Dr Goh Siang Leng</td>
</tr>
<tr>
<td>191</td>
<td>Dr Goh Sing Hong</td>
</tr>
<tr>
<td>192</td>
<td>Dr Goh Suan Choo</td>
</tr>
<tr>
<td>193</td>
<td>Dr Goh Swee Lian Eileen</td>
</tr>
<tr>
<td>194</td>
<td>Dr Goh Sze Yi</td>
</tr>
<tr>
<td>195</td>
<td>Dr Goh Tien Siong</td>
</tr>
<tr>
<td>196</td>
<td>Dr Goh Tze Chien Kelvin</td>
</tr>
<tr>
<td>197</td>
<td>Dr Goh Wei Leong</td>
</tr>
<tr>
<td>198</td>
<td>Dr Goh Yann Pbor</td>
</tr>
<tr>
<td>199</td>
<td>Dr Goh Yean Hoon</td>
</tr>
<tr>
<td>200</td>
<td>Dr Gong Swee Choo</td>
</tr>
<tr>
<td>201</td>
<td>Dr Gouw Janet</td>
</tr>
<tr>
<td>202</td>
<td>Dr Govinden Lynette</td>
</tr>
<tr>
<td>203</td>
<td>Dr Han Mei Lan</td>
</tr>
<tr>
<td>204</td>
<td>Dr Han Su Yin Jane</td>
</tr>
<tr>
<td>205</td>
<td>Dr Han Whie Kwang</td>
</tr>
<tr>
<td>206</td>
<td>Dr Haridas Sonia</td>
</tr>
<tr>
<td>207</td>
<td>Dr Hartsina Hajireen Rajudin</td>
</tr>
<tr>
<td>208</td>
<td>Dr Heng Kim Boon</td>
</tr>
<tr>
<td>209</td>
<td>Dr Heng Kuan Yong</td>
</tr>
<tr>
<td>210</td>
<td>Dr Heng Soo Hng Joyce</td>
</tr>
<tr>
<td>211</td>
<td>Dr Henry S/O Ramaya</td>
</tr>
<tr>
<td>212</td>
<td>Dr Hiak Tai Soon</td>
</tr>
<tr>
<td>213</td>
<td>Dr Hii Khing Jim</td>
</tr>
<tr>
<td>214</td>
<td>Dr Ho Boon Hian Jason</td>
</tr>
<tr>
<td>215</td>
<td>Dr Ho Chi Siang Alan</td>
</tr>
<tr>
<td>216</td>
<td>Dr Ho Ching Yun</td>
</tr>
<tr>
<td>217</td>
<td>Dr Ho Chok Chan Alan</td>
</tr>
<tr>
<td>218</td>
<td>Dr Ho Hang Chen</td>
</tr>
<tr>
<td>219</td>
<td>Dr Ho Hern Lu</td>
</tr>
<tr>
<td>220</td>
<td>Dr Ho Hua Sze</td>
</tr>
<tr>
<td>221</td>
<td>Dr Ho Jee Meng Andre</td>
</tr>
<tr>
<td>222</td>
<td>Dr Ho Jian An Hanley</td>
</tr>
<tr>
<td>223</td>
<td>Dr Ho Kai Kwong Jeffrey</td>
</tr>
<tr>
<td>224</td>
<td>Dr Ho Lai Kwun Patrick</td>
</tr>
<tr>
<td>225</td>
<td>Dr Ho Tzin Yih</td>
</tr>
<tr>
<td>226</td>
<td>Dr Ho Yong</td>
</tr>
<tr>
<td>227</td>
<td>Dr Ho Yew Mun</td>
</tr>
<tr>
<td>228</td>
<td>Dr Hoe Wan Sin</td>
</tr>
<tr>
<td>229</td>
<td>Dr Hoo Hui Kim</td>
</tr>
<tr>
<td>230</td>
<td>Dr Hor Oi Lin</td>
</tr>
<tr>
<td>231</td>
<td>Dr Howe Wen Li</td>
</tr>
<tr>
<td>232</td>
<td>Dr Hoyes-Cock Alexander</td>
</tr>
<tr>
<td>233</td>
<td>Dr Htwe Tm Cho</td>
</tr>
<tr>
<td>234</td>
<td>Dr Hu Huici Ruth</td>
</tr>
<tr>
<td>235</td>
<td>Dr Huan Yu Min Pearl</td>
</tr>
<tr>
<td>236</td>
<td>Dr Huang Sian Wei Dijoni</td>
</tr>
<tr>
<td>237</td>
<td>Dr Hui Jor Yeong Richard</td>
</tr>
<tr>
<td>238</td>
<td>Dr Hwang Chi Hong</td>
</tr>
<tr>
<td>239</td>
<td>Dr Ikegami Toru</td>
</tr>
<tr>
<td>240</td>
<td>Dr Imran Bin Mohamed Ali</td>
</tr>
<tr>
<td>241</td>
<td>Dr Ishikawa Summer Natsuko</td>
</tr>
<tr>
<td>242</td>
<td>Dr Iskandar Bin Idris</td>
</tr>
<tr>
<td>243</td>
<td>Dr Jam Sou Lai</td>
</tr>
<tr>
<td>244</td>
<td>Dr Janthorn Pakdeethai</td>
</tr>
<tr>
<td>245</td>
<td>Dr Jayarajasingam Kesavaraj</td>
</tr>
<tr>
<td>246</td>
<td>Dr John Mary</td>
</tr>
<tr>
<td>247</td>
<td>Dr Joseph Sunil Kumar</td>
</tr>
<tr>
<td>248</td>
<td>Dr Juliana Binti Dato Dr Haji Abdul Latip</td>
</tr>
<tr>
<td>249</td>
<td>Dr Kalambaarachichi Neelakshi Dilmimi</td>
</tr>
<tr>
<td>250</td>
<td>Dr Kam Shyan Chin</td>
</tr>
<tr>
<td>251</td>
<td>Dr Kamei Kenichi</td>
</tr>
<tr>
<td>252</td>
<td>Dr Kan Boon Thaim Eugene</td>
</tr>
<tr>
<td>253</td>
<td>Dr Kang Dee Ching Elena</td>
</tr>
<tr>
<td>254</td>
<td>Dr Kang Huen Yee</td>
</tr>
<tr>
<td>255</td>
<td>Dr Kang Wei Chin Daryn</td>
</tr>
<tr>
<td>256</td>
<td>Dr Kannan s/o Sunderaraj</td>
</tr>
<tr>
<td>257</td>
<td>Dr Kao Chin Yu @ Chit Oo</td>
</tr>
<tr>
<td>258</td>
<td>Dr Kao Wei Hsing</td>
</tr>
<tr>
<td>259</td>
<td>Dr Kao Wei Hung</td>
</tr>
</tbody>
</table>
260. Dr Kaorang Amy Lestari
261. Dr Kay Aih Boon Erwin
262. Dr Kee Chin Bong Freddie
263. Dr Kee Leng Chee
264. Dr Kee Loo
265. Dr Keong Kean Seng Gary
266. Dr Khairian Mohd
267. Dr Khairul Bin Abdul Rahman
268. Dr Kharbana Manojkumar Amartal
269. Dr Khaw May May
270. Dr Khaw Seng Ghee
271. Dr Khi Yue Ling Audrey
272. Dr Kho Guan Hoon Annette
273. Dr Kho Keng How
274. Dr Kho Ah Chew
275. Dr Kho Bee Sim
276. Dr Kho Boo Cheong
277. Dr Kho Chooi Yong
278. Dr Kho Swee Suan Janice
279. Dr Kho Teng Chuan
280. Dr Kho Teng Hoo George
281. Dr Kho Yik Bin Christine
282. Dr Khor Beng Lee
283. Dr Khor Chin Kee
284. Dr Khor Chong Chneah
285. Dr Kim Michael
286. Dr Ko Hong Beng Gregory
287. Dr Koay Wei Chee
288. Dr Koh Eng Hoe
289. Dr Koh Hang Yong
290. Dr Koh Hau Tek
291. Dr Koh Kim Hwee
292. Dr Koh Liang Mui
293. Dr Koh Mei Lin Jocelyn
294. Dr Koh Swee Hiang
295. Dr Koh Tann Long
296. Dr Koh Tee Lock Terence
297. Dr Koh Tee Sian Colin
298. Dr Koh Thuan Wee
299. Dr Koh Yen Cheng June
300. Dr Koh Yong Hwee Norman
301. Dr Kok Chin Yon
302. Dr Kok Jaan Yang
303. Dr Kok Zi Yin
304. Dr Kong Jing Wen
305. Dr Kong Kin Hou
306. Dr Kong Sui Shing Georgina
307. Dr Koo Wee Khiat Alvin
308. Dr Koong Ying Leng Agnes
309. Dr Koot David
310. Dr Krishna Moorthy s/o Shanmugam
311. Dr Krishnasamy Radha
312. Dr Kua Shin Yee
313. Dr Kuan Dah Wei Alex
314. Dr Kuan Mae Yee
315. Dr Kuan Yi Herr Benjamin
316. Dr Kwan Pek Yee
317. Dr Kwee Lee Fung
318. Dr Kwek Boon Chow
319. Dr Kwek Kon Yew
320. Dr Kwek Thiam Soo
321. Dr Kwok Mun Choy Kevin
322. Dr Kwok Su-Ling Karen
323. Dr Kwok Wai Wan
324. Dr Kwok Weng Fai
325. Dr Kwong Seh Meng
326. Dr Lai Fui Lin
327. Dr Lai Junxu
328. Dr Lai Kok Wei
329. Dr Lai Nai Hoong
330. Dr Lai Oi Leng
331. Dr Lai Shan Hui
332. Dr Lai Tien Yew Jeffrey
333. Dr Lai Wee Lee
334. Dr Lai Yirong
335. Dr Lam Bee Lan
336. Dr Lam Poh Huat
337. Dr Lam Wee Min
338. Dr Lan Jian Hong
339. Dr Lau Chin Shiou Sharon
340. Dr Lau Teh Yee
341. Dr Lau Vi Hok Don
342. Dr Lau Yen Ning
343. Dr Law Kung How
344. Dr Law Pet Lin Petrina
345. Dr Laxmanan Rajarajeshwari
346. Dr Lee Ai Ming Audrey
347. Dr Lee Alice
348. Dr Lee Bon Fa
349. Dr Lee Boon Kok Thomas
350. Dr Lee Chang Long
351. Dr Lee Chau Wah
352. Dr Lee Cheng San Kenneth
353. Dr Lee Cheong Mei @ Ma Sabai
354. Dr Lee Chian Chau
355. Dr Lee Chien Nien
356. Dr Lee Chien Shih
357. Dr Lee Chien-Wen Karen
358. Dr Lee Chiew
359. Dr Lee Ching Yit Shirley
360. Dr Lee Chu Ching
361. Dr Lee Chu Muk
362. Dr Lee Eng Hua
363. Dr Lee Geok Choo
364. Dr Lee Heow Yong
365. Dr Lee Hew Mun John Fergus
366. Dr Lee Hong Huei
367. Dr Lee Huat Ming Danny
368. Dr Lee Kai Lun
369. Dr Lee Khai Weng Michael
370. Dr Lee Kim Kee
371. Dr Lee Kok Keng
372. Dr Lee Kok Wah
373. Dr Lee Kok Weng Michael
374. Dr Lee Kong How
375. Dr Lee Kwok Keong
376. Dr Lee Lai Kit Sylvia
377. Dr Lee Mei Kam Irene
378. Dr Lee Meow Yoong
379. Dr Lee Mun Heng
380. Dr Lee Pai Pieng Michelle
381. Dr Lee Peng Khow
382. Dr Lee Sau Yee
383. Dr Lee See Chung
384. Dr Lee Shirley
385. Dr Lee Siew Thye
386. Dr Lee Siow Kiang Georgia
387. Dr Lee Swee Meng Kelvin
388. Dr Lee Tzu Hooi
389. Dr Lee Van Hien
390. Dr Lee Wei Ki
391. Dr Lee Wan Sian
392. Dr Lee Wei Hsin Carol
393. Dr Lee Wen Yan
394. Dr Lee Woon Lin
395. Dr Lee Yah Leng
396. Dr Lee Yeng Fen
397. Dr Lee Yew Wei
398. Dr Lee Yik Yoon
399. Dr Lee Ying Ling
400. Dr Lee Yu Ming
401. Dr Leong Hoe Chng Janelene
402. Dr Leong Huey Yee Christine
403. Dr Leong Peng Fai Samuel
404. Dr Leong Shu Yee
405. Dr Leong Su Chen Angela
406. Dr Leong Su Ting Celine
407. Dr Leong Tyng Tyng
408. Dr Leong Wai Hoe Justin
409. Dr Leong Wen-Pin Lester
410. Dr Leong Yan Hoi
411. Dr Leong Yew Kin
412. Dr Leong Yi Ming Lucy
413. Dr Leow Boon Teck
414. Dr Leow Cheng Gek
415. Dr Leow Wei Aun
416. Dr Ler Gee Bueh
417. Dr Ler Teng Noh Diana
418. Dr Leung Yuet Sing Lewina
419. Dr Lew Kian Hwa
420. Dr Lew Yin Choo Laura
421. Dr Liang Clarence
422. Dr Liang Hsueh Ying Joyce
423. Dr Liuu Kah Han
424. Dr Liee Lily
425. Dr Liew Han Lim
426. Dr Liew Nan Piew Herman
427. Dr Liew Vern Cherh Karen
428. Dr Lim Ang Tee
429. Dr Lim Bee Lin
430. Dr Lim Bee Ling Tina
431. Dr Lim Cheng Buay
432. Dr Lim Chin Wei
433. Dr Lim Chun Liat Malcolm
434. Dr Lim Gek Muay
435. Dr Lim Geok Bin
436. Dr Lim Heng Lee Lawrence
437. Dr Lim Heng Wei
438. Dr Lim Heuk Yew
439. Dr Lim Hock Siew
440. Dr Lim Hsiu Yih Frances
441. Dr Lim Hui Chuan
442. Dr Lim Jiak Woon
443. Dr Lim Jin Foo
444. Dr Lim Ka Pheck Angela
445. Dr Lim Kong Chye David
446. Dr Lim Khim Yong Jeremy
447. Dr Lim Liang
448. Dr Lim Lok Houw Mervin
449. Dr Lim Lu Shang
450. Dr Lim Luping
451. Dr Lim May Er Grace-Marie
452. Dr Lim Mei Yuan Loretta
453. Dr Lim Meng Choo
454. Dr Lim Mui Lee
455. Dr Lim Peng Peng
456. Dr Lim Seok Cheng Sabrina
457. Dr Lim Shee Lai
458. Dr Lim Sook Yien Lynn
459. Dr Lim Soon Aun Rodney
460. Dr Lim Soon Beng
461. Dr Lim Soon Beng
462. Dr Lim Soon Meng Edward
463. Dr Lim Sun Tai Shels
464. Dr Lim Swee Hock
465. Dr Lim Teik Hock
466. Dr Lim U-Lin Queenie
467. Dr Lim Wan Le
468. Dr Lim Wee How
469. Dr Lim Wee Ni
470. Dr Lim Wei Liang Daniel
471. Dr Lim Yeeu Kuang
472. Dr Lim Yi-Mae Karen
473. Dr Lim Yin Yin Michelle
474. Dr Lim Ying
475. Dr Lim Yueh Ling
476. Dr Lin Kai Wei
477. Dr Lin Su Ni Lily
478. Dr Ling Chuen
479. Dr Ling Wen Jiay Grace
480. Dr Liu Woong Yi
481. Dr Liu Yun-En Bernie
482. Dr Lo Cher Kuan
483. Dr Lo Kit Leong
484. Dr Loh Cheng
485. Dr Loh Cher Zoong
486. Dr Loh Chiu Khuun
487. Dr Loh Foo Keong Jeffrey
| 488. | Dr Loh Kwok Thye David  | 545. | Dr Narulla Ranjeeck  |
| 489. | Dr Loh Philip  | 546. | Dr Neo Chong Shin Gary  |
| 490. | Dr Loh Seow Faan  | 547. | Dr Neo Chun Huat  |
| 491. | Dr Loh Seow Foong  | 548. | Dr Neoh Chi Lim  |
| 492. | Dr Loh Su Lin Jennifer  | 549. | Dr Ng Chee Ming Eugene  |
| 493. | Dr Loh Wei Jie  | 550. | Dr Ng Chiew Fang  |
| 494. | Dr Loh Weng Keong Victor  | 551. | Dr Ng Chin Hwee  |
| 495. | Dr Loh Yin Leng Carolyn  | 552. | Dr Ng Choon Yong Kenneth  |
| 496. | Dr Loh York King  | 553. | Dr Ng Chyi Yoke Elisa  |
| 497. | Dr Loh Zhi Ming  | 554. | Dr Ng Delvin  |
| 498. | Dr Loo Kuan Loong  | 555. | Dr Ng Guat Hua  |
| 499. | Dr Loke Chi Wei Peter  | 556. | Dr Ng Hong Yi  |
| 500. | Dr Loke Chok Loon  | 557. | Dr Ng Hsuah Mei  |
| 501. | Dr Loke Foo Shin Kelly  | 558. | Dr Ng Hwee Hin  |
| 502. | Dr Loke Jian Feng  | 559. | Dr Ng Juak Cher  |
| 503. | Dr Loke Mun Choy Eugene  | 560. | Dr Ng Koon Keng Victor  |
| 504. | Dr Loo Yuxian  | 561. | Dr Ng Kwee Choon  |
| 505. | Dr Loong Tze Wey  | 562. | Dr Ng Mae Ling  |
| 506. | Dr Low Chai Ling  | 563. | Dr Ng Min Yin  |
| 507. | Dr Low Chin Yong  | 564. | Dr Ng Poh Heng  |
| 508. | Dr Low How Cheong  | 565. | Dr Ng Seo Peng Christine  |
| 509. | Dr Low Jin Kheng  | 566. | Dr Ng Siau Peng  |
| 510. | Dr Low Kian Chun David  | 567. | Dr Ng Siew Khoon  |
| 511. | Dr Low Lee Meng Lisa  | 568. | Dr Ng Siew Min Amy  |
| 512. | Dr Low Lian Leng  | 569. | Dr Ng Sok Boey  |
| 513. | Dr Low Siew Teong  | 570. | Dr Ng Soon Yin  |
| 514. | Dr Low Sim Ong Timothy  | 571. | Dr Ng Su Lyn Lynette  |
| 515. | Dr Low Sze Sen  | 572. | Dr Ng Suat Tong  |
| 516. | Dr Low Wye Mun  | 573. | Dr Ng Teck Keng Dominique  |
| 517. | Dr Low Wymyn  | 574. | Dr Ng Tsorn Chinn  |
| 518. | Dr Low Yen Mei Esther  | 575. | Dr Ng Wei Bunn  |
| 519. | Dr Loy Heng Juen Kevin  | 576. | Dr Ng Wei Kian  |
| 520. | Dr Lui Weng Sun  | 577. | Dr Ng Wei Liang David  |
| 521. | Dr Lum Khai Wah  | 578. | Dr Ng Wei Seng  |
| 522. | Dr Lwin Moe Kyaw  | 579. | Dr Ng Yok Leng Michelle  |
| 523. | Dr Lwin Sann  | 580. | Dr Nor Azhar Bin Mohd Zam  |
| 524. | Dr Lye Tin Fong  | 581. | Dr Norkhalim Bin Dalil  |
| 525. | Dr Ma Swan Hoo  | 582. | Dr Nur‘Azzah Bte Ahmad  |
| 526. | Dr Maganil Neesha  | 583. | Dr Nyam Ngian Choy Raymond  |
| 527. | Dr Majid Waheedah Banu  | 584. | Dr Nyi Nyi Tun  |
| 528. | Dr Masayu Zainab Binte Masagos Mohamed  | 585. | Dr Oei Su Kai  |
| 529. | Dr Maung Aung Thein  | 586. | Dr Oentung Catherine  |
| 530. | Dr Mohamad Sharif Bin Syed Hassan Alkaff  | 587. | Dr Oh Guat Leng  |
| 531. | Dr Mohamed Ghazali  | 588. | Dr Ong Ai Ling Julia  |
| 532. | Dr Mok Boon Rui  | 589. | Dr Ong Bee Sim  |
| 533. | Dr Mok Lye Wan  | 590. | Dr Ong Cheng Choon  |
| 534. | Dr Mok Wai Kit  | 591. | Dr Ong Cheng Ean  |
| 535. | Dr Mok Ying-Pei Karen  | 592. | Dr Ong Chon-Kin Fabian  |
| 536. | Dr Muhamed Usaf Ansari  | 593. | Dr Ong Chor Teck Joseph  |
| 537. | Dr Muhammad Iqmal Bin Abdullah  | 594. | Dr Ong Cong Wei Alvin  |
| 538. | Dr Murali Dharan Palanisamy  | 595. | Dr Ong Eu Jin Roy  |
| 539. | Dr Myat Htwe  | 596. | Dr Ong Geok Wei Heather (Mrs Tan)  |
| 540. | Dr Myint Myint Thein  | 597. | Dr Ong I-Fung Ivan  |
| 541. | Dr Nah Kwang Meng  | 598. | Dr Ong Jin Ai  |
| 542. | Dr Nair Bhaskaran Kesavan  | 599. | Dr Ong Keith  |
| 543. | Dr Nair Sarala Devi Sankaran  | 600. | Dr Ong King Jane  |
| 544. | Dr Nam Min Fern Alvina  | 601. | Dr Ong Kok Kiong  |
602. Dr Ong Kok Liang Jason
603. Dr Ong Lan Fang Rebecca
604. Dr Ong Lay Siang
605. Dr Ong Li Ling Karen
606. Dr Ong Luan Seng Desmond
607. Dr Ong Ming Jinn
608. Dr Ong Pang Yeow Gary
609. Dr Ong Su-Anne
610. Dr Ong Wah Ying
611. Dr Ong Wan Cheng
612. Dr Ong Wei Sian
613. Dr Ong Woon Ching
614. Dr Ong Yee Ru Evinda
615. Dr Ooi Siew Hong
616. Dr Ow Chien Koon
617. Dr Ow David
618. Dr Pan Xingyi Alan @ Phua Sing Yi Alan
619. Dr Pang Wui Chi Jason
620. Dr Peck Ming-Hsin Stanley
621. Dr Peh Tan Ying
622. Dr Phan Oi Peng
623. Dr Phang Chia May
624. Dr Phang Siung King Jonathan
625. Dr Phoon Chiu Yong
626. Dr Phua Mei Fang
627. Dr Phua See Chun
628. Dr Phua Sin Ru
629. Dr Phua Swee Huat
630. Dr Pillai Kumara Prasad
631. Dr Poh Chern Loong Andy
632. Dr Poh Siew Cheng
633. Dr Pow Chun Wei
634. Dr Priya Prasad
635. Dr Puah Boon Kwang
636. Dr Quah Siook Chuan
637. Dr Quah Tee Hwa
638. Dr Quek Gim Hian James
639. Dr Quek Lee Seh
640. Dr Quek Mong Song
641. Dr Quek Peng Lim Timothy
642. Dr Quek Sue-Yi Alina (Mrs Alina Tan)
643. Dr Radiah Binti Salim
644. Dr Rajaratnam Komathy
645. Dr Ramasamy Jaganmohan Raja
646. Dr Ramasamy Packiyavathi
647. Dr Ramdass Haridass
648. Dr Ramesh Sadasivam
649. Dr Rebecca Martha Jacob
650. Dr Roshni Kandasamy Pillay
651. Dr Rozario John Antony
652. Dr Sanjeev Kumar Balakrishnan
653. Dr Sarani Omar
654. Dr Sathy Nair Madahavan Chenthody
655. Dr Say Jia Huey
656. Dr Seah Chiew Wan
657. Dr Seah Chin Mui Jaime
658. Dr See Cheong Yan Brian
659. Dr See Hock Chuan
660. Dr See Toh Wai Khuan
661. Dr Seet Lin Tze
662. Dr Seet Siew Lan Veronica
663. Dr Sen Jitendra Kumar
664. Dr Seong Peck Suet
665. Dr Shahidah Bte Mohamed Salleh
666. Dr Sheppard Mark Kai Ng
667. Dr Siew Boon Lione Glenn
668. Dr Siew Man Gah
669. Dr Siew Wei Fong
670. Dr Si-Hoe Sing Yin
671. Dr Sim Buan Lee Gilbert
672. Dr Sim Chin Sing Evan
673. Dr Sim Choon Seng
674. Dr Sim Li-San Grace
675. Dr Sim Seng Chye
676. Dr Sim Wen Yuan
677. Dr Simrit Kaur Dang
678. Dr Sin Wen Yee
679. Dr Singam Saroja Bhai
680. Dr Sinnathambly Thanasekaran
681. Dr Siow Boon Leng
682. Dr Siow Yeen Kiat
683. Dr Siriamomsarp Ratnaporn
684. Dr Sivamathy Bhuvanakrishna
685. Dr Sng Kong Chee
686. Dr Sng Li Wah
687. Dr Soh Cheng Cheng
688. Dr Soh Joo Kim
689. Dr Soh Ling Ling
690. Dr Soh Wah Ngee
691. Dr Soo Mun Fong
692. Dr Soo Siow Lian
693. Dr Soong Choon Vui Jovian
694. Dr Sophian Hadi Bin Ibrahim
695. Dr Stroma Beattie
696. Dr Su Shichang
697. Dr Sulaimi Mohd Saifuz
698. Dr Sundarrajan Chitra
699. Dr Tam Tak Chuen Elias
700. Dr Tan Aik Guan Gerald
701. Dr Tan Aik Lim Calvin
702. Dr Tan Ban Leong Kenny
703. Dr Tan Buay Imm
704. Dr Tan Chay Hoon
705. Dr Tan Cheng Chwee Lawrence
706. Dr Tan Chin Beng Melvyn
707. Dr Tan Chin Hor
708. Dr Tan Ching Wah
709. Dr Tan Chong Wai Vincent
710. Dr Tan Chooi Chooi
711. Dr Tan Chu Hui Anne Regina
712. Dr Tan Ee Ju
713. Dr Tan Eileen
714. Dr Tan Elaine
715. Dr Tan Eng Chun
830. Dr Tong Chuan Hong
831. Dr Tong Jun Ho
832. Dr Tong Mei Lin Philomena
833. Dr Tong Pak Koon Elsie
834. Dr Tong Wei Peng
835. Dr Umesato Kazuya
836. Dr Ung Eugene
837. Dr Venga Prima
838. Dr Vengadasalam Sarojani
839. Dr Virabhak Chayansak
840. Dr Wada Akihiro
841. Dr Wan Wei Hwang
842. Dr Wang Joon Leong
843. Dr Wang Zhen Sinead
844. Dr Wee Bee Poh Diana
845. Dr Wee Hoe Meng Daniel
846. Dr Wee Ien Lin Karen
847. Dr Wee Ming-Huey
848. Dr Wee Shi Hui Sharon
849. Dr Wee Tze Chao
850. Dr Wee Wei Keong
851. Dr Wee Yi Mei Sabrina
852. Dr Whey Poh Yee Elizabeth
853. Dr Williams Nihal Sumithran Richard
854. Dr Wong Chee Yuen Ryan
855. Dr Wong Cheng Yi Yew
856. Dr Wong Chia Siong
857. Dr Wong Chiang Yin
858. Dr Wong Chung Pheng Melvyn
859. Dr Wong Ern Mei Celina
860. Dr Wong Eu Joon Adrian
861. Dr Wong Hon Wai Wicky
862. Dr Wong Hoong Wai
863. Dr Wong Jantu Susan
864. Dr Wong Kai Cheong
865. Dr Wong Kai Peng
866. Dr Wong Khai Hong
867. Dr Wong Lai Lin Patrina
868. Dr Wong Lee Lin Mary
869. Dr Wong Liang Fu James
870. Dr Wong Marrn Yee Cindy
871. Dr Wong Mee Soong
872. Dr Wong Mei Ling Gladys
873. Dr Wong Mun Chong
874. Dr Wong Nai Ming
875. Dr Wong Pei Lin Suzanne
876. Dr Wong Pei Ying
877. Dr Wong Ruei Chian
878. Dr Wong Seung Tang
879. Dr Wong Sze Mun Cynthia
880. Dr Wong Teck Boon Lawrence
881. Dr Wong Teck Yee
882. Dr Wong Wei Mon
883. Dr Wong Wen Tsung
884. Dr Wong Weng Hong
885. Dr Wong Yoke Cheong
886. Dr Wong Yu Mei Joyce
887. Dr Wong Yu Yi
888. Dr Woo Boon Peng
889. Dr Woo Kin Fatt
890. Dr Woo Lan Choei
891. Dr Woordworth Belinda Ann
892. Dr Woon Sin Yong
893. Dr Wu Dah Wei David
894. Dr Wu Eu Heng
895. Dr Xu Bang Yu
896. Dr Yam Gwek Mei Christina
897. Dr Yam Pei Fang Jacqueline
898. Dr Yang Chyan Han Jasper
899. Dr Yang Ing Hong Joseph
900. Dr Yao Wan Hwa Mary
901. Dr Yap Boh Wei
902. Dr Yap Chee Lip
903. Dr Yap Eng Chew
904. Dr Yap Fook Dung Nicholas
905. Dr Yap I-Chern Tiffany
906. Dr Yap Kian Sung
907. Dr Yap Quee Lan Jackson Winifred
908. Dr Yap Siong Yew Mark
909. Dr Yap Theresa
910. Dr Yap Thiam Koon
911. Dr Yap Tiong Toh
912. Dr Yap Yew-Chong Bernard
913. Dr Yea Kok Chin
914. Dr Yee Liong Chong
915. Dr Yeo Chye Neo Angelene
916. Dr Yeo Khee Hong
917. Dr Yeo Kim Hai
918. Dr Yeo Ling Yen Peggy
919. Dr Yeo Ngan Meng
920. Dr Yeo Pheng Nam Charles
921. Dr Yeo Suan Aik
922. Dr Yeo Thoont Kiat
923. Dr Yeo Tian Seng Gilbert
924. Dr Yeo Timlen Jackie
925. Dr Yeo Wee Shung Yehudi
926. Dr Yeoh Gueh Kwang
927. Dr Yeow Mong Oon Batsy
928. Dr Yim Fu Chuen Benjamin
929. Dr Yim Fu Yue Gregory
930. Dr Yim Li-Jen Jean
931. Dr Yip Mang Meng
932. Dr Yong May Yuen Jane
933. Dr Yong Oi-Si Elsie
934. Dr Yong Thiam Look Peter
935. Dr Yong Zhi Yong
936. Dr Yoong It Siang
937. Dr Yoshikuni Susumu
938. Dr Yuen Heng Wai
939. Dr Yuen Siu Mun
940. Dr Yuen Soo Hwa
941. Dr Yun Kok Onn
942. Dr Zeng Tao
943. Dr Zhang Yi Jun
944. Dr Zuraimi Bin Mohamed Dahlan
Associate Members

1. Dr Ang Jo Anne
2. Dr Ang Joo Shiang
3. Dr Ang Sih-Ling
4. Dr Ang Teng Soon
5. Dr Balakrishnan Srinesh
6. Dr Beulah Patricia
7. Dr Bhatia Gurmit Singh
8. Dr Bong Zhao Yun
9. Dr Butt Gurmuk Singh
10. Dr Chan Kong Hon
11. Dr Chan Li Ming Caroline
12. Dr Chan Sheau Hue
13. Dr Chang Qi Chang Tricia
14. Dr Cheak Wan Ying
15. Dr Chee Chern Shiung
16. Dr Chen Shing Huei
17. Dr Chen Teik Hong Andrew
18. Dr Chen Weida Ian
19. Dr Cheok Liangzhi
20. Dr Cheong Wei Kiong
21. Dr Cheong Zheng Loong Bernard
22. Dr Cheow Enquan
23. Dr Cheow Xunchen
24. Dr Cheung Wing Yee Michelle
25. Dr Chia Ching Yen Patricia
26. Dr Chia Min Yan
27. Dr Chiew Ern Boon
28. Dr Chng Jeremiah
29. Dr Chong Ernji Jonathan
30. Dr Chong Kiang
31. Dr Chong Seik Ein
32. Dr Chong Soon Thye
33. Dr Chong Wern Siew Christopher
34. Dr Chow Li Ping Angela
35. Dr Chu Jiawan
36. Dr Chu Ka Hee
37. Dr Chu Yu Cong Eugene
38. Dr Chung Kian Wei
39. Dr Chung Wan Ling
40. Dr Fan Shuen Lena
41. Dr Foo Wenyong Winnie
42. Dr Foong Ching Ching Angela
43. Dr Gan Mei Ling
44. Dr Gay Pin Pin Janice
45. Dr Gee Wai Cheak
46. Dr Goh Chok Ching
47. Dr Goh Kuan Liang Shawn
48. Dr Goh Seng Heng
49. Dr Gupta Rajni
50. Dr Hamid Rahmatullah Bin Abd Razak
51. Dr Heng Wee Soon
52. Dr Hii Shiu Jin
53. Dr Hiroki Higurashi
54. Dr Ho Hua Shen
55. Dr Hong Wei Li
56. Dr Huang Shimin Olivia
57. Dr Huang Zihui Claren
58. Dr Hwang Ern Huei Joel

59. Dr Kam Jiahui Cheryl
60. Dr Kee Kok Wai
61. Dr Khoo Hui Leng
62. Dr Lee Ming Wai Manly
63. Dr Leng Sheng Ying Natasha
64. Dr Leong Hoi Ting Vicki
65. Dr Leong Kok Hean Derek
66. Dr Li Shang Min Mark
67. Dr Li Shi An Derek
68. Dr Liem Sian Yang
69. Dr Lim Baoying
70. Dr Lim Cui Xi
71. Dr Lim Heng Lip
72. Dr Lim Hui Teng
73. Dr Lim John Wah
74. Dr Lim Kay Hui
75. Dr Lim Kheng Teong
76. Dr Lim Michelle Leanne
77. Dr Lim Siew Sing
78. Dr Lim Sze Sze
79. Dr Lim Ziliang
80. Dr Lin Hengjin Winston
81. Dr Lin Lin Keong
82. Dr Lin Shengyang Nicholas
83. Dr Liu Zhiyang Jody
84. Dr Loh Shi Theng
85. Dr Loh Wenyang Amanda
86. Dr Loo Lip Kuan
87. Dr Low Bee Lee
88. Dr Low Li Lian
89. Dr Ma Heng Ho Harold
90. Dr Manoharan Devasena
91. Dr Matsuo Hirofumi
92. Dr McMullan Kaye
93. Dr Mehara Kumi
94. Dr Michael Scott Mercer
95. Dr Muhammad Iqbal bin Abdullah
96. Dr Mustikovila Samarth Ram
97. Dr Nai Ai Lin Karen
98. Dr Neo Hui Yee
99. Dr Ng Chia Hau
100. Dr Ng Hui Yu
101. Dr Ng Joon Hwee
102. Dr Ng Kuan Geok
103. Dr Ng Tian Li Moses
104. Dr Ng We Leng
105. Dr Ngo Wei Kiong
106. Dr Nor Izuan Bin Rashid
107. Dr Numata Rina
108. Dr Oei Ai Li Juliana
109. Dr Ong Ai Li
110. Dr Ow Ian
111. Dr Pandi Karuppiah Mythili
112. Dr Koh Juei Casey
113. Dr Koh Shunjie Kelvin
114. Dr Kong Kah Shern Andy
115. Dr Lau Ye Xiang Jason
116. Dr Lau Yew Chin
117. Dr Lee Chong Han
118. Dr Lee Hsien Chieh

College of Family Physicians Singapore ANNUAL REPORT 2012-2013
119. Dr Lee Kwang How
120. Dr Pau Lai Yin
121. Dr Pee Tze Yang Liam
122. Dr Phua Beng Kiat
123. Dr Quek Genevieve Lorraine
124. Dr Rodger Michael
125. Dr Sadayan Abdul Aziz Noordin
126. Dr Sakamoto Hideo
127. Dr Sato Kenichi
128. Dr See Jian Hau
129. Dr Sheares Caroline Sow Kay
130. Dr Si Poh Nguan Cedric
131. Dr Siew Pik Toh Beverly
132. Dr Sim Chee Yong Mark
133. Dr Sim Kwang Chooor
134. Dr Sim Sin Pin Samuel
135. Dr Sim Wee Beng Adrian
136. Dr Sivabalan s/o Kalaimani
137. Dr Soh Yik Eu Steve
138. Dr Soo Si Jia Dawn
139. Dr Sundus Hussain-Morgan
140. Dr Tajju Rangpa
141. Dr Tan Ai Ling Kelly
142. Dr Tan Bee Tieng
143. Dr Tan Hong Weng
144. Dr Tan Jia Yeong
145. Dr Tan Kee Tung
146. Dr Tan Li Wen Terence
147. Dr Tan Liat Leng
148. Dr Tan Wee Lit
149. Dr Tan Xian Ling Adele
150. Dr Tan Yen Ee
151. Dr Tay Jun Sheng
152. Dr Tay Kian Wei
153. Dr Teng Poi Chin
154. Dr Teng Wen Bin Joshua
155. Dr Teo Boon Seng Desmond
156. Dr Teo Jingting Ruth
157. Dr Teoh Hui Joo
158. Dr Teoh Tean Chun
159. Dr Tng Eng Loon
160. Dr Toh Lim Kai
161. Dr Tsu Boon Hsiung
162. Dr Wan Jin Hui
163. Dr Wan Yu Li
164. Dr Wong Hui Hua
165. Dr Wong Kai Jie
166. Dr Wong Kee Seng
167. Dr Woo Suk Yuen
168. Dr Wu Hui Ching Larry
169. Dr Wu Jia Hao
170. Dr Xie Huiyi Kristine
171. Dr Yang Shi Yao Sam
172. Dr Yeow Kwang Chong Christopher
173. Dr Yeow Ying Ying Cindy
174. Dr Yeon Wenxiang
175. Dr Yew Fan Seng
176. Dr Yip On Luk Laurel
177. Dr Yong Chern Chet
178. Dr Yong Kailing
179. Dr Yong Lok Sze
180. Dr Yong Weng Kuen Joel
181. Dr Yong Xianyao Goodwin
182. Dr Zhang Weisheng
183. Prof Hooi Shing Chuan

Overseas Members
1. Dr Lim Chin Yin
2. Dr Lim Jonathan

Life Members
Fellowship Members
1. A/Prof Cheong Pak Yean
2. A/Prof Goh Lee Gan
3. A/Prof Lee Kheng Hock
4. A/Prof Lim Lean Huat
5. Dr Aw Lee Phoon Lily
6. Dr Chan Swee Meng Paul
7. Dr Chang Ming Yu James
8. Dr Hanam Evelyn
9. Dr Lau Hong Choon
10. Dr Lee Suan Yew
11. Dr Lim Kim Leong
12. Dr Lim Lee Kiang Julian
13. Dr Ling Sing Lin
14. Dr Loh Wee Tiong Alfred
15. Dr Ng Lee Beng
16. Dr Ong Chooi Peng
17. Dr Pang Sze Kang Jonathan
18. Dr Soh Cheow Beng Aloysius
19. Dr Tan Cheng Bock Adrian
20. Dr Tan Chin Lock Arthur
21. Dr Tan Kim Eng
22. Dr Vaswani Moti Hassaram
23. Dr Yap Soo Kor Jason
24. Dr Yeo Peng Hock Henry

Collegiate Members
1. Dr Chan Cheow Ju
2. Dr Chia Yui Keen
3. Dr Chiong Peck Koon Gabriel
4. Dr Chok Ching Chay
5. Dr Chong Hoi Leong
6. Dr Chung Sin Fah
7. Dr Damodaran Ajith
8. Dr Foong Chan Keong
9. Dr Goh Chin Ai Moira Clare
10. Dr Goh Kiat Seng
11. Dr Goh King Hua
12. Dr Hew Kin Sun
13. Dr Ho Gien Chiew
14. Dr Huan Meng Wah
15. Dr Khoo Beng Hock Michael
16. Dr Kong Kum Leng
17. Dr Lee Kok Leong Phillip
18. Dr Lee Michael
19. Dr Lim Bee Geok
20. Dr Lim Bee Hwa Kitty
21. Dr Lim Chong Sing
22. Dr Lim Chun Choon
23. Dr Lim Kah Choo Carol
24. Dr Lim Liang Boon
25. Dr Lim Shueh Li Selina
26. Dr Lim Shyan
27. Dr Loo Choon Yong
28. Dr Low Kee Hwa
29. Dr Lui Wee Sen
30. Dr Lum Chun Fatt
31. Dr Murugasu Deirdre
32. Dr Ng Chee Lian Lawrence
33. Dr Ng May Mei
34. Dr Omar Bin Saleh Talib
35. Dr Seet Po Choo Cynthia
36. Dr Soh Fook Thin Philip
37. Dr Soon Siew Pheng Roy
38. Dr Suresh Ramchand Mahtani
39. Dr Tan Chek Wee
40. Dr Tan Heng Kwang
41. Dr Tan Kok Kheng
42. Dr Tan Swee Teck Michael
43. Dr Tay Soi Kheng
44. Dr Wee Sip Leong Victor
45. Dr Wee Soon Heng Christopher
46. Dr Wong Fook Meng Wilson
47. Dr Wong See Hong
48. Dr Wong Sin Hee
49. Dr Wong Song Ung
50. Dr Yeo Siam Yam
51. Dr Yii Hee Seng
52. Dr Yoong Foh Yan
53. Dr Chia Swee Heong Daniel
54. Dr Chia Sze Foong
55. Dr Chia Yuen Tat
56. Dr Chaim Heng Tin
57. Dr Chin Koy Narn
58. Dr Chong Lay Hwa
59. Dr Chu Siu Wen
60. Dr Chua Pong Kuan Terence
61. Dr Chua Sui Leng
62. Dr Chui Chow Yin
63. Dr Dohadwala Kutbuddin
64. Dr Emmanuel Shantha Christina
65. Dr Eu Yee Tat David
66. Dr Fong Chiu Yan (Mrs Cheah)
67. Dr Fong Khee Leng
68. Dr Foo Hui Yuen Vivienne
69. Dr Fung Mei Keng Janet
70. Dr Goh Ban Cheng Melvin
71. Dr Goh Cheng Hong
72. Dr Goh Cheng Luck Peter
73. Dr Goh Kong Tek
74. Dr Goh Soon Chye
75. Dr Ho Lin Fah Dorothy
76. Dr Ho May Ling
77. Dr Ho Paul
78. Dr Ho Sook Yean Theresa
79. Dr Hoo Kai Meng Mark
80. Dr Hoong Yong Sen
81. Dr Hwang Teng Ben Winston
82. Dr Kang Hun Hun Helen
83. Dr Kee Chin Wah Patrick
84. Dr Khoo Boo Yee
85. Dr Khoo Sork Hoon
86. Dr Khoo Swee Tuan George
87. Dr Kishan Dhakshayani
88. Dr Kiu Oi Nah Juliana
89. Dr Koh Ai Peng
90. Dr Koh Boon Wah
91. Dr Koh Chong Cheng James
92. Dr Koh Chye Seng
93. Dr Koh Eng Soo
94. Dr Koh Gin Poh
95. Dr Koh Mui Noi Betty
96. Dr Kuldeep Wasan Singh
97. Dr Kwee Edmund
98. Dr Kwee Irene
99. Dr Lai Jin Tee John Francis
100. Dr Lau Kit Wan
101. Dr Lee Chon Sham
102. Dr Lee Keng Thon
103. Dr Lee Kheng Chew
104. Dr Lee Moh Hoon
105. Dr Lee Ping Wen
106. Dr Lee Sai Kiang
107. Dr Lee Tang Yin
108. Dr Leong Choon Yin
109. Dr Lew Yung Khee

Ordinary Members

1. Prof Lim Huat Chye Peter
2. Dr Ang Poh Kit
3. Dr Ang Yiau Hua
4. Dr Attaree Razia
5. Dr Auw Tiang Meng
6. Dr Balkis Binte Akbar Ali
7. Dr Caldwell George Yuille
8. Dr Chan Foong Lien
9. Dr Chan Kah Kwok Henry
10. Dr Chan Wah Mei
11. Dr Chan Wai Lup
12. Dr Chang Li Lian
13. Dr Chee Chan Seong Stephen
14. Dr Chee Diana Nee Lim Toan Yang
15. Dr Cheng Heng Lee
16. Dr Cheng Soo Hong
17. Dr Chew Gian Moh
75. Dr Liang Hsueh Lin
76. Dr Lien Yee Wun Virginia
77. Dr Lim Choe Lan
78. Dr Lim Geok Leong
79. Dr Lim Guek Nee
80. Dr Lim Hai Chiew
81. Dr Lim Khai Liang John
82. Dr Lim Kheng Har Maureen
83. Dr Lim Kian Tho Jerry
84. Dr Lim Kok Keng Victor
85. Dr Lim Siew Hong Priscillia
86. Dr Lim Toan Kiaw Irene
87. Dr Lim Toan Lin (Mrs Patricia Wong)
88. Dr Lim Yu Her
89. Dr Loh Ban Clye
90. Dr Loh Kok Chi
91. Dr Loh Peng Yam Michael
92. Dr Loo Choo Choon Andrew
93. Dr Low Guat Yan Theresa
94. Dr Low Saw Lean
95. Dr Mao Fong Hao
96. Dr Mohamed Nawaz Janjua
97. Dr Nair Prem Kumar
98. Dr Nair Rajalekshmi
99. Dr Narasinghan Meenambikai
100. Dr Neo Lilly Tirutasana
101. Dr Neoh Swee San Linda
102. Dr Ng Ban Cheong
103. Dr Ng Boon Gim
104. Dr Ng Choon Hee
105. Dr Ng Eik Tiong
106. Dr Ng Keck Sim
107. Dr Ng Meng Hoo Richard
108. Dr Ng Mui Nai Agnes
109. Dr Oei Cheong Chuan
110. Dr Ong Eng Cheng
111. Dr Ong Kian Giap Daniel
112. Dr Ong Siew Kiat
113. Dr Ong Yong Khee Daniel
114. Dr Pang Seow Choon William
115. Dr Pillai Kumari
116. Dr Quek Koh Choon
117. Dr Quek Meng Poo
118. Dr Quek Peng Kiang
119. Dr Rajan Uma
120. Dr Ray Rily
121. Dr Selvadurai Vimala
122. Dr Si Hoe Kok Wan
123. Dr Si Hoe Yen Ling
124. Dr Singh Babir
125. Dr Singh Sorinder
126. Dr Soh Hun Beng Lawrence
127. Dr Subramanian M Bala
128. Dr Sun See Seng
129. Dr Supramaniam Vimalaranie
130. Dr Tam Wai Yan Antony
131. Dr Tan Ban Kok
132. Dr Tan Bang Liang
133. Dr Tan Bee Lee Philip
134. Dr Tan Beng Sim Vincent
135. Dr Tan Chong Bin
136. Dr Tan Gek Hua
137. Dr Tan Keng Wah Jerry
138. Dr Tan Khim Keng
139. Dr Tan Kiat Piah
140. Dr Tan Kiaw Kuang
141. Dr Tan Kok Pin
142. Dr Tan Kok Soo
143. Dr Tan Lea Khim
144. Dr Tan Lean Beng
145. Dr Tan Peck Kiang Angela
146. Dr Tan Suan Ek
147. Dr Tan Su-Ming Jean
148. Dr Tan Thian Hwee
149. Dr Tan Tian Cho
150. Dr Tay Hock Hui
151. Dr Tay Ka Choon Stephen
152. Dr Tay Kew Wei David
153. Dr Tay Siew Tee Celena
154. Dr Tay Sok Hoon
155. Dr Tham Kok Wah
156. Dr Tham Pak Onn
157. Dr Thor Guat Ngoh
158. Dr Toh Kok Thye
159. Dr Tok Choo Beng Vincent
160. Dr Tong Thean Seng Reginald
161. Dr Tseng Seong Pheng William
162. Dr Varghese Joseph
163. Dr Vasanwala Farida Fakhruddin
164. Dr Virabhadra Nai Karin
165. Dr Waller Patricia Babara
166. Dr Wee Joo Ling Mary
167. Dr Wee Kang Cheng Paul
168. Dr Wong Fook Poh
169. Dr Wong Ming
170. Dr Wong Yik Mun
171. Dr Woon Chee Hong
172. Dr Yang Chien Piai
173. Dr Yap Chiew Fah Ivy
174. Dr Yap Lee (Mrs Chuai)
175. Dr Yap Soei Kiat
176. Dr Yap Eng Hooi
177. Dr Yeo Chye Luan
178. Dr Yeo Kwan Ching
179. Dr Yeo Lock Peow Peter
180. Dr Yeo May Lene Esther
181. Dr Yik Chor Yeong
182. Dr Yim Sow Tuck Andrew
183. Dr Yong Bo Ling

Overseas Members
1. Dr Lim Ein Lai

Associate Members
1. Dr Quah Wee Chai Parry